

NEWS: EUROPE

French government under fire on two fronts as jobless resume street protests

Jospin faces new attack from employers

By David Owen in Paris

French employers urged the government yesterday to abandon plans to introduce a 35-hour working week, as unemployed protesters again took to the streets in Paris and the southern port city of Marseilles.

The heads of five organisations, representing more than 3m entrepreneurs, predicted that a draft bill introducing a 35-hour week in 2000 for private sector companies employing more than 20 people would "destroy jobs instead of

creating them". The National Assembly is to start debating the measure on January 27.

The employers issued the reminder of their misgivings as thousands of jobless people pressed on with their campaign for a review of monthly benefits and a year-end bonus.

In Paris, a group variously estimated at between 4,500 and 10,000 marched from the employment ministry to the headquarters of the CNPF, the main employers' federation. Police were said to have used tear-gas to help evacuate the com-

modities exchange, which had been occupied by demonstrators.

About 6,000 marched through the old port area of Marseilles, complaining at the police's removal of protesters from welfare offices over the weekend. Another Paris demonstration is planned on Saturday.

In a speech to journalists, Lionel Jospin, the Socialist prime minister, gave no hint of new concessions to the protesters and insisted the government's policies must be pursued in a disciplined manner. "Changing these policies... or disrupting economic and budgetary

equilibrium because a certain number of social services have been occupied, would be all hope of success," he said.

In spite of the continued protests, Mr Jospin's balanced response - offering FF10m (\$16m) in extra support to the unemployed, but defending the need for the state to exercise its authority - appears to be taking the sting gradually out of the situation.

Nevertheless, the government has not escaped unscathed from the protests, as indicated by a Louis Harris opinion poll putting

Mr Jospin's popularity rating down 4 points from a month earlier at 58 per cent. The telephone poll was conducted on January 9 and 10, just as the prime minister announced the new emergency fund.

Mr Jospin also indicated that a government plan designed in part to address the underlying causes of a recent upsurge in urban violence would be presented next month. Martine Aubry, employment minister, has asked for a post to be created for a new junior minister of urban affairs.

NEWS DIGEST

Euro tensions in Dutch cabinet

The Dutch government was jolted yesterday when Gerrit Zalm, finance minister, was forced to deny a reported threat to resign if Italy was granted founder membership of the European single currency.

The issue is heightening tensions among candidate countries for monetary union, as well as within the three-party Dutch coalition, which is less than four months away from a general election.

NRC Handelsblad, the respected Dutch afternoon daily, said Mr Zalm had made it clear to Wim Kok, prime minister, that his desire for a strong euro was at odds with any endorsement of Italy's bid to join the monetary union.

Last Sunday Mr Kok rejected a suggestion in the German news magazine Der Spiegel that his government would not join the single currency if Italy were among the expected 11 initial members. Finance ministry officials in The Hague said yesterday Mr Zalm had taken no position on specific countries, and was anxious that the cabinet remained united.

Polling in the Netherlands takes place on May 6, four days after EU leaders are due to decide formally on entry to the single currency.

Gordon Cramb, Amsterdam

YELTSIN'S HEALTH

Russian leader frolics in snow

The Kremlin tried yesterday to dispel concerns about Boris Yeltsin's health by releasing film footage of the Russian president speeding through the countryside on a snowmobile and holding talks with Boris Nemtsov, his first deputy prime minister.

Before yesterday's appearance, Mr Yeltsin had been seen by the Russian public this year only in two short pre-recorded television addresses.

Mr Yeltsin, who looked relaxed and alert, discussed with Mr Nemtsov the government's progress in paying off outstanding wage arrears as well as broader economic issues. The president has promised a renewed legislative drive, when he returns to the Kremlin on January 19, to propel Russia out of economic stagnation.

Mr Yeltsin's first meeting with a senior government official since beginning his holiday in early January confirms Mr Nemtsov's status as the president's favoured minister.

Mr Nemtsov had earlier survived a scare on his way to the meeting when the helicopter in which he and Tatayana Dyachenko, Mr Yeltsin's daughter, were travelling was forced to make an emergency landing. The party continued their journey without further alarm in another helicopter.

John Thornhill, Moscow

KURDS IN GERMANY

PKK loses 'terrorist' label

Germany no longer considers the separatist Kurdistan Workers' Party (PKK) to be a terrorist organisation, the federal prosecutor, Kay Nehm, announced yesterday.

Any legal action against the PKK, which is banned in Germany, will now be taken against it as a criminal organisation rather than a terrorist association, he said.

Members of a terrorist organisation are liable to sentences of between three and 10 years in jail, while members of a criminal organisation face sentences of six months to five years.

The situation "has, fortunately, eased considerably" since the PKK leader, Abdullah Ocalan, agreed to respect German laws in August 1996, Mr Nehm said.

Since Mr Ocalan's statement, there have been only four arson attacks attributed to the PKK in Germany - believed to have been mounted by PKK dissidents - compared with 261 arson incidents in 1995.

The PKK, which seeks an independent homeland for Kurds in the Turkish-Iraqi border area, was banned in Germany after two waves of attacks, in June and November 1993, against Turkish interests.

AFP, Karlsruhe

BOSNIAN ARMY

New force gains strength

Bosnia's combined Muslim-Croat army, re-equipped under a controversial US-backed programme, is now strong enough to retake territory from the Bosnian Serbs, according to a senior Bosnian official.

"The federation army, with the armaments it has received and the training it has had, is perfectly capable of handling an operation of this nature," the former defence minister, Vladimir Soljic, told Bosnian television on Monday night.

However, Mr Soljic, a Croat who is currently vice-president of Bosnia's Muslim-Croat federation, said it had no intention of doing so.

Under the so-called Equip and Train programme, US officials have built up the strength of the federation's army, seeking to balance it against the once more powerful forces of the Bosnian Serb republic. The federation and the Bosnian Serb republic together govern post-war Bosnia.

AFP, Sarajevo

FRENCH AVIATION

Aerospatiale spins off business

Aerospatiale, the French state-owned aircraft, space and defence group, said yesterday that it would spin off its Airbus business later this year in order to pave the way for its integration in the proposed new Airbus corporate entity.

The disclosure was made as the company announced that it had booked orders in 1997 that were worth FF80.3bn (\$13.2bn), compared with FF63.3bn in 1996.

The announcement came about a month after leaders of Britain, France and Germany invited European defence and aerospace companies, including Aerospatiale, to come up with proposals for a drastic restructuring of their industry.

The four companies that own Airbus, the aircraft consortium, said last October that it was on course to become a limited company by the start of 1998.

David Owen, Paris

CYPRUS CONFLICT

Turkey to expand delegations

Turkey said yesterday it would include Turkish Cypriot officials in Turkish delegations at international meetings and appoint them at diplomatic missions abroad.

"In every international meeting in which Turkish Cypriots are denied a word, Turkish Cypriot representatives will be included in Turkish delegations," the Turkish Cypriot news agency TAK said, quoting from an agreement signed between Turkey and the breakaway Turkish Cypriot state.

Only Turkey recognises the self-proclaimed Turkish Republic of Northern Cyprus.

The Turkish government had warned in the past that Turkey would strengthen political and economic relations with Turkish Cypriots in response to the European Union's decision to include Greek Cypriots in membership talks.

Turkey has been arguing that the admission of Cyprus into the EU would amount to integration between Cyprus and Greece, already an EU member.

Cyprus has been unofficially partitioned since Turkey invaded the northern one-third of the island in 1974 in the wake of an Athens-backed coup by supporters of union with Greece.

AP, Nicosia

Tractor test for Poland's reforms

Job cuts could be a problem for Solidarity, reports Christopher Bobinski

The state-owned Ursus tractor factory, a giant loss-making enterprise under communism in Poland, looks set to test the new Solidarity-led government's commitment to restructuring and privatising heavy industry.

The future of Ursus has been put in doubt because the government appears to be tolerating a virtual takeover by the local Solidarity union, notorious for its opposition to foreign investment.

In other industrial sectors, too, uncertainty hangs over government policy. The authorities have yet to clarify their attitude towards the loss-making coal industry, where job cuts are urgently needed. Likewise, no clear strategy has emerged for the steel industry, where the European Union has signalled that the failure to adopt a restructuring programme will delay Poland's EU membership drive.

The government has told the power sector that planned rises in coal prices this year mean that losses are unavoidable. This message may cool the enthusiasm of foreign investors, such as National Power of the UK.

The Ursus issue came to a head just before the new year when Emil Wasacz, the treasury minister, put a new management team into the plant. Mr Wasacz stressed that his move did not imply that foreign investment was no longer welcome at Ursus. Yet the appointment of Stanislaw Borkiewicz signalled the opposite, for he enjoys the full confidence of the local Solidarity union and Zygmunt Wrzodak, its rabidly nationalist leader.

Mr Borkiewicz's appointment was nevertheless greeted with a deafening silence from Leszek Balcer-



Zygmunt Wrzodak, leader of the Solidarity union at Ursus, opposes foreign investment

owicz, the deputy prime minister responsible for the economy and architect of Poland's first post-Communist reforms, and from Marian Krzaklewski, Solidarity's national leader.

Mr Balcerowicz's free-market Freedom Union party is the junior partner to Mr Krzaklewski's Solidarity Electoral Alliance in the coalition government.

Problems at Ursus had been mounting for some time. Mr Borkiewicz was appointed after a year in which the plant had negotiated a 90 per cent reduction of its 700m zloty (\$125m) debt. At the same time the state-owned Industrial Development Agency had gingerly been doing the

groundwork for a consortium with AGCO, an international manufacturer and distributor of agricultural machinery, which had shown interest in investing in Ursus.

Krzysztof Jablonski, the chief executive ousted by Mr Wasacz, judged that the company's 1997 operating losses of 36m zloty (\$10m) would double unless a restructuring programme, including 2,500 job cuts in the 15,000-strong work force, was implemented. Sales last year of 15,000 tractors, which amount to half the plant's capacity, were worth 700m zloty.

Mr Borkiewicz says that Mr Jablonski's fate was sealed when Solidarity

unionists rejected the employment reduction plan. Mr Borkiewicz prudently shuns talk of job cuts. Instead he proposes to implement measures enhancing financial management and marketing in the hope that Ursus can survive without an outside strategic investor.

Mr Borkiewicz proposes to have Ursus issue 200m zloty worth of six-year convertible bonds to raise funds needed to modernise the plant, which Massey Ferguson developed 20 years ago to make what were then technologically advanced tractors.

The bonds would be offered to financial investors at home and abroad, including AGCO and, most tell-

ingly, the 4m listeners of Radio Maryja. This is a nationwide radio station, broadcasting a heady brew of traditional Catholicism and nationalism, whose listeners responded generously last year to an appeal to save the Gdansk shipyard. Solidarity's birthplace.

Ursus's new management has already got the government to begin work on tightening up tariffs on agricultural machinery imports. It wants existing credit subsidies extended only to those farmers who buy Ursus products.

For the moment, Ursus's new management is clearly pressing ahead - with the support of Mr Wasacz and the state treasury. Indeed, any government attempt to reverse Mr Borkiewicz's appointment risks a confrontation with the Ursus work force and would threaten a row inside the Solidarity union, many of whose members sympathise with nationalists such as Mr Wrzodak.

Ursus can also count on the backing of Radio Maryja, which has become a powerful propaganda medium for the nationalist right.

About 50 nationalist members of the 200-strong Solidarity-led caucus in parliament, angry that Mr Balcerowicz's Freedom Union is playing too great a role in government, would also jump to the plant's defence.

Mr Balcerowicz is evidently aware that a confrontation with Ursus would bring all the incipient tensions inside the government coalition to the surface. He is biding his time before deciding how to confront the threat that developments at the plant pose to his bid to speed up the implementation of free-market reforms.

Europe's car sales well ahead of forecasts

By Haig Simonian, Motor Industry Correspondent

New car sales in Europe in 1997 increased at about double the rate forecast last January, with a 4.8 per cent rise to 13.4m units.

The surge, helped by a 13 per cent rise in registrations last December, was fuelled by the government incentive scheme in Italy which pushed up new car sales by more than 38 per cent to 3.4m. New car sales in Spain, which has cut registration taxes to stimulate demand after an earlier incentive programme, rose by 11 per cent to more than 1m, according to preliminary figures from the European Automobile Manufacturers' Association.

By contrast, sales in France, suffering from the termination of a government incentive scheme in late 1996, dropped by almost 20 per cent to 1.7m.

Such schemes have become a crucial factor in car demand, and largely explain the market's better than expected performance last year. At the outset, growth of 2.3 per cent was anticipated. Special trade-in schemes will continue to influence demand this year.

Although analysts are again forecasting growth of 2.3 per cent, many have been chastened by the experience of 1997 and are hedging their bets.

Incentive programmes were the main factor in the differing fortunes of leading carmakers last year, pushing product replacement cycles into a subsidiary role.

Italy's incentives boosted demand for the Fiat group, which increased sales by almost 12 per cent. By contrast, both Peugeot-Citroen and Renault of France underperformed the market.

West European new car registrations January-Dec 1997

	Volume (thous)	Volume Change (%)	Share (%) Jan-Dec 97	Share (%) Jan-Dec 96
TOTAL MARKET	13,410,290	+4.8	100.0	100.0
MANUFACTURERS:				
- Volkswagen group	2,301,822	+4.8	17.2	17.2
- Volkswagen	1,392,718	-1.8	10.4	11.1
- Audi	462,295	+12.4	3.4	3.2
- Seat	331,963	+18.4	2.5	2.2
- Skoda	114,856	+41.1	0.9	0.8
- General Motors	1,429,598	+1.5	12.1	12.5
- Opel/Vauxhall	1,558,499	+1.7	11.6	12.0
- Saab	58,606	+3.5	0.4	0.4
- Fiat group	1,597,422	+11.8	11.9	11.2
- Fiat	1,288,639	+11.9	9.6	9.0
- Lancia	177,804	+1.5	1.3	1.2
- Alfa Romeo	126,610	+8.4	1.0	0.9
- PSA Peugeot Citroen	1,510,024	-0.5	11.3	11.9
- Peugeot	880,395	-1.9	6.6	7.1
- Citroen	629,628	+0.5	4.7	4.9
- Ford group	1,297,928	+1.7	11.2	11.6
- Ford	1,489,673	+1.5	11.1	11.5
- Jaguar	16,295	+22.1	0.1	0.1
- Renault	1,326,105	+2.8	9.9	10.1
- BMW group	821,199	+1.9	6.1	6.3
- BMW	439,220	+1.7	3.3	3.4
- Rover	386,979	+3.1	2.9	2.9
- Mercedes-Benz	498,148	+7.0	3.7	3.6
- Volvo	231,540	+12.4	1.7	1.6
- Nissan	400,672	+6.5	3.0	2.9
- Toyota	372,575	+12.1	2.8	2.6
- Honda	216,218	+12.0	1.6	1.5
- Mazda	184,834	+7.3	1.4	1.3
- Mitsubishi	176,299	+10.7	1.3	1.2
- Total Japanese	1,552,032	+12.4	11.6	10.8
- Total Korean	225,847	+14.8	2.1	1.9

MARKETS:

Germany	3,526,500	+0.9	26.3	27.3
Italy	2,411,500	+39.2	18.0	13.5
United Kingdom	2,170,290	+7.2	16.2	16.5
France	1,713,500	-19.7	12.8	16.7
Spain	1,012,100	+11.1	7.5	7.1

1997 totals 70 per cent and management control of Dutch. Information on imports from US and other sources. *Old totals 50 per cent and management control of Dutch. **Old totals 50 per cent and management control of Dutch. ***Old totals 50 per cent and management control of Dutch.

Both companies, however, were relatively successful in counterbalancing a weak domestic market with higher exports. Registrations by Peugeot-Citroen slipped by 0.8 per cent last year, while Renault managed an increase of 2.3 per cent.

Among volume producers, the Volkswagen group had a mixed year as sales of the core VW brand suffered from the changeover of the top-selling Golf and the slow build-up in output of the new model. By contrast,

Bonn attacks Schröder for steel takeover

By Ralph Atkins in Bonn

Gerhard Schröder, prime minister of Lower Saxony and a potential Social Democratic candidate for chancellor in September's national elections, was criticised by the German economics ministry yesterday after his government's decision to take control of a steel concern.

The ministry said the takeover of the steel subsidiary of Preussag, the Hanover-based conglomerate, would send damaging signals to outside investors. It attacked Mr Schröder for closing the door on a possible bid by Voest Alpine, the Austrian steel group.

Mr Schröder made his surprise offer last Friday after fears were expressed that jobs at Preussag Stahl would be lost as part of a foreign buyer's plans to concentrate capacity elsewhere.

Under a deal expected to be concluded next month, Lower Saxony and the publicly-owned Norddeutsche Landesbank would initially take a 51 per cent stake in Preussag Stahl. Lower Saxony would also arrange for the transfer of the remaining shares, perhaps direct to other investors.

Lower Saxony describes the deal as a "temporary operation". It is expected to continue preparations for a possible flotation but is looking for investors in Preussag Stahl who would protect local economic interests. That almost certainly means the group's supervisory board would have to remain in Lower Saxony.

But Günter Reschdt, economics minister, said: "Foreign investors provide jobs for many hundreds of thousands of employees. Those

who discriminate against and exclude foreign companies in this abrupt manner should bear a heavy responsibility."

"We are striving to make Germany more attractive for foreign investors in the interests of those seeking work, because they are urgently needed to create jobs. And then comes a potential chancellor candidate and sets it all back."

Mr Schröder received support from Bernhard Jagoda, president of the federal labour office, who said initiatives which preserved jobs "are to be welcomed, regardless from whom they come". However, he suggested the state holding in Preussag Stahl should be short-term.

The SPD may choose Mr Schröder to challenge Helmut Kohl for the chancellorship in the elections on September 27.

Germany's chances of meeting the criteria for joining the European single currency were boosted yesterday by figures showing net borrowing by the federal government last year, at DM64.6bn, (\$35.4m) was more than DM60bn below estimates made in November.

Theo Waigel, finance minister, said strict controls on federal spending would remain in place, largely because of the impact of high unemployment on public finances.

The lower borrowing was the result partly of lower expenditure and partly of higher government revenues, although tax income remained in line with earlier estimates.

The federal statistics office also announced that Germany's inflation rate averaged 1.8 per cent last year.

Chechen puts stress on dialog

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NEWS: EUROPE

Chechen PM puts stress on dialogue

Differences grow with Moscow as blockade is strengthened

By John Thornhill
in Moscow

The prime minister of Chechnya stressed his commitment to dialogue with Russia yesterday despite a sharp increase in tensions between the authorities in Moscow and the separatist north Caucasus region.

"First one must try to resolve things peacefully, but it is never too late to fight," said Shamil Basayev, a former Chechen field commander. Russian officials, who still claim sovereignty over Chechnya, are alarmed at the growing influence of Mr Basayev, whom Moscow regards as a criminal for leading a hostage-taking raid in 1995. They have also accused the Chechens of attacking Russian military units in neighbouring Dagestan last month.

Earlier this week, Russia's chief prosecutor, Yuri Skuratov, confirmed that an arrest warrant was still outstanding for Mr Basayev and would be acted upon if the opportunity arose.

Anatoly Kulikov, Russia's interior minister and a leading Kremlin hawk during the 21-month war in Chechnya, has also called publicly for pre-emptive air strikes against "the bandits" and strengthened the military blockade around the region.

Yet despite the increasingly fierce public exchanges, there have been quieter attempts to resolve the two sides' differences and pave the way for a visit to the region by Boris Yeltsin, Russia's president.

Last weekend, a Russian delegation led by Ramzan Abdulatipov, a deputy prime minister, held talks with Chechen officials, including Mr Basayev, in the regional capital of Grozny. Mr Abdulatipov promised Russia would still deliver on its

promises to help rebuild Chechnya. The Kremlin doves appear eager to foster peace in the strategically sensitive region to secure pipeline routes between the Caspian sea and the Russian port of Novorossiysk.

While insisting fiercely on preserving their independence, the Chechens also appear to realise that they must revive links with Russia if they are ever to rebuild their region.

However, the long history of personal bad blood between Mr Kulikov and Mr Basayev may hamper these attempts at reconciliation. Mr Kulikov clearly balks at the prospect of having to conduct talks with the resistance leader, whose lightning military raids often humiliated the Russian forces.

This week, Mr Basayev has been appointing new ministers to his cabinet, saying the two biggest challenges facing Chechnya are to revive its devastated economy and crack down on crime.

Several armed groups continue to hold sway over large parts of Chechnya and have seized several foreign aid workers as hostages.

Mr Basayev dismissed suggestions that he had clashed with Aslan Maskhadov, Chechnya's president, over the formation of the new government. "There have been no disagreements with the head of the republic over this issue. The president and I share a common approach and a common outlook," he said in an interview with a Russian news agency.

He also hit back at the threats from the Russian prosecutor general to arrest him. "Skuratov is subject to investigation by Chechen prosecutors for the mass genocide of the Chechen people," he said.

Macedonia fears leaving an open door

From the UN observation post Foxtro 12, high on the Debar mountain plateau beside the frontier separating Macedonia and Albania, sporadic crackles of gunfire can be heard from the Albanian side.

Finnish troops patrolling the border as part of Unpredep, the United Nations preventive deployment force in Macedonia, report frequent illegal border crossings from Albania, often by smugglers bringing in cigarettes, and sometimes weapons.

Petri Helonkoski, senior lieutenant and leader of the Finnish platoon at the UN post, says that the frontier is much quieter, however, than at the height of last year's violent chaos in Albania, which was triggered by the collapse of a series of fraudulent pyramid finance schemes.

The international community has taken advantage of the return of a semblance of order in Albania to reduce the Unpredep presence, believing that its mission of bolstering Macedonia's first fragile years as an independent state is almost complete.

However, rising tensions elsewhere in the southern Balkans have put a question mark over a UN Security Council resolution last month to withdraw the thin line of UN peacekeeping troops altogether from Macedonia's borders with Albania and Serbia at

the end of next summer. Events in Kosovo, the neighbouring southern province of Serbia, where the largely ethnic Albanian population has lived for nearly a decade under the harsh direct rule of Belgrade, are threatening the UN timetable.

Fears of a wider regional conflict have been heightened by a statement last week from a militant separatist group, the Kosovo Liberation Army. It said it had extended its operations for the first time to neighbouring Macedonia, where more than one in five of the population, and possibly as many as one in three, are also ethnic Albanian.

The group claimed that its members had exploded bombs in three Macedonian towns, the latest on January 4. The Macedonian authorities denied that the Kosovo group was responsible for the explosions but gave no indication who was behind the incidents. Macedonian police killed three ethnic Albanians during anti-government riots in Gostivar last July.

The Security Council resolution to end the Unpredep mandate is a blow to the Macedonian government and, in particular, to Kiro Gligorov, the country's 80-year-old president. He expressed concerns in his New Year's message about factors causing instability in the region which could lead to clashes.

Mr Gligorov campaigned to bring

the UN peacekeepers to Macedonia in 1992, as former Yugoslavia collapsed into the turmoil of three and a half years of war in Bosnia.

The Security Council justified its resolution to pull out the Unpredep troops on the grounds that there had been "a number of positive developments in the overall situation in the area".

It cited in particular the reduction of tensions in Albania. But it accepted that peace and stability in Macedonia continued to depend "largely on developments in other parts of the region".

Mr Gligorov said: "In light of the situation in the region, Unpredep has not finished its mission yet. All reports to the UN say that this is very positive preventive diplomacy. It does not take a lot of resources, and it has been very effective in preventing a spillover of the war to the south."

He argues that many of the uncertainties facing Macedonia are as great as ever, that the issues of Bosnia-Herzegovina are still open, that tensions are rising in Kosovo, and that Albania's authorities are "still far from having control over the whole of [their] country".

Not least, 15 months after starting talks with Belgrade, Macedonia has still been unable to reach agreement on demarcating several sensitive stretches of its northern border with Serbia, areas which are currently monitored by



The UN observation post on the Macedonian-Albanian frontier. Kevin Done

troops from the US battalion of Unpredep. Kofi Annan, UN secretary-general, must report by the beginning of June both on how the 750-strong Unpredep forces can be completely withdrawn at the end of August and also on the type of international presence that would be most appropriate for Macedonia in the future.

Western diplomats in Skopje suggest that some sort of international presence will be needed on the frontier with Serbia, as long as the border is not properly demarcated.

In addition, there must be a commitment "over many years" to the modernisation and training of Macedonia's armed forces, a role that

cannot be played by Unpredep troops, according to one leading western diplomat.

The idea of Macedonia being used for Nato training exercises in order to bring it more closely into western security structures is also under consideration.

An exit strategy must be developed that does not leave a security vacuum, said one diplomatic observer.

"We don't want the neighbours to reopen the Macedonia question. We must not say, 'We haven't had a fire, so let's get rid of the fire station'."

Kevin Done

New chief of telecoms appointed in Greece

By Kerin Hope

Greece's socialist government has appointed a former Massachusetts Institute of Technology professor to run OTE, the partly privatised telecoms operator, ending a 16-month search for a new chief executive.

The choice of George Chryssolouris, an information technology expert with an international reputation, has reassured institutional investors who had grown concerned about the leadership vacuum at Greece's biggest company.

Overseas institutions, mostly in the US, hold about 10 per cent of OTE's shares. So far, 20 per cent of the company has been privatised,

and the government plans to sell another tranche this year. Despite the Socialists' pledge to introduce private sector management standards at state-controlled companies, the economy minister has retained the right to appoint OTE's chairman and chief executive.

Mr Chryssolouris was appointed after a search by Egon Zehnder, the international headhunters, failed to produce a suitable candidate to launch a restructuring of the telecoms operator. A member of OTE's board of directors, he returned to Greece in 1993 to head a university research project and later became a special adviser to Costas Simitis, the prime minister.

OTE faces revenue losses this year because of long delays in digitising its fixed-line network. The launch of Greece's third mobile telephone network, controlled by a subsidiary, is running six months behind schedule.

The European Commission has criticised senior officials at OTE for obstructing telecoms liberalisation in Greece. OTE holds a monopoly on cable television in Greece in defiance of EU regulations, but has not yet installed a cable service for local subscribers.

Opposition political parties have criticised OTE for lack of transparency both in procurement contracts involving local suppliers and in international deals.

Czech MPs approve markets watchdog

By Robert Anderson
in Prague

The Czech lower house of parliament overruled the Senate and passed legislation yesterday to set up a capital markets watchdog and to reduce the influence of banks over non-financial companies.

By acting quickly to adopt the measures, both government and parliament demonstrated an awareness that foreign investors saw the proposals as essential for the rehabilitation of the Czech capital markets.

The lower chamber had approved the creation of the securities and exchange commission in November, but the Senate had returned

the proposal on the grounds that it did not have a clear constitutional position.

Ivan Pilip, finance minister, had said he feared the Senate vote would delay the commission's creation until the end of the year, but the lower house convened a special session to rush the measures through. The commission is expected to start work in April.

Foreign portfolio investors have been ignoring the Czech stock market partly because it has developed a reputation for lack of transparency and a lack of investor protection.

Tomas Jezek, the head of the stock exchange, said: "Foreign investors have been waiting for the commis-

sion. They consider it a signal of whether we will standardise our market."

The commission will have the power to revoke broking licences, halt transactions and block accounts of bodies under investigation, and issue fines of up to Kc100m (\$2.8m). However, analysts fear the commission's independence has been compromised because it will be nominated by the government and funded from the state budget.

The lower house also passed an amendment which attempts to limit banks' involvement in non-financial companies by preventing them from holding more than 50 per cent of the shares.

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هكذا من الاصل

NEWS: WORLD TRADE

World's two largest aircraft makers vie for status as industry leader

Airbus disputes Boeing claim

By Michael Skapinker, Aerospace Correspondent

Airbus Industrie yesterday said that it had sold more aircraft last year than Boeing and accused the US group of issuing inflated order figures.

The dispute between the world's two largest aircraft makers has become an annual event, with each challenging the other's method of counting its orders.

Boeing said this week that it had won net orders, after airline cancellations, for 502 aircraft last year, with a value of \$3.1bn.

Boeing said this compared with 438 net orders won by Airbus, with a

value of \$27.5bn. It said this meant that it had won 58.4 per cent of the world market, compared with 41.5 per cent for Airbus.

Airbus alleged yesterday, however, that Boeing had included orders for which no final contract had been signed. It said it did not believe Boeing had yet signed a final contract with China for 50 aircraft, with a value of \$3bn, even though this was included in the US manufacturer's 1997 orders.

Airbus said that its figures, unlike Boeing's, only included orders for which final contracts had been signed, deposits paid and, where necessary, government approval obtained.

Airbus said that, calculated on this basis, it had 438 net orders last year, compared with 432 for Boeing.

This would be only the second time that Airbus had won more orders than Boeing. In 1994, Airbus claimed more orders, dislodging Boeing from the top slot it had held since the advent of the jet age.

However, Boeing hit back, saying it only included order figures for which airlines had made firm commitments.

It agreed that this did not mean the final contract had been signed. It added, however, that its order with China was a firm commitment. Even using Airbus's measure of aircraft orders, it is unlikely,

however, that the European consortium would be able to claim the top slot for 1997.

A firm order from American Airlines for 103 aircraft was included in Boeing's 1996 order figures, even though the final contract was only signed last year.

Including these aircraft in Boeing's 1997 figures, rather than those for 1996, would have put the US manufacturer well ahead of Airbus.

Whatever the merit of the dispute, however, last year's figures represent a strong showing by the European consortium, particularly as Airbus has no aircraft to compete with Boeing's 400-seat 747.

Chinese licence 'for UK insurer'

By Tony Walker in Beijing

A British company is in line for the next insurance licence to be awarded to a foreign company in China, reflecting improved Sino-UK relations following last year's change of government in Britain.

Margaret Beckett, British trade and industry minister, said in Beijing: "We have had a positive indication the first licence will be awarded to a British company in the near future".

Several UK insurers, including Commercial Union and Prudential, have been competing for approval to establish operations in China, an untapped market for foreign companies.

China's insurance market is dominated by the People's Insurance Company of China (PICC), but in the past few years Beijing has permitted several foreign insurers to establish limited operations.

These include AIG and Aetna of the US, and Allianz of Germany. Dozens of others are pressing to be allowed to tackle the huge Chinese market.

Ms Beckett, the first high-ranking UK official to visit China since the Hong Kong handover in July last year, welcomed the "warm reception" given her party.

On a 10-day tour around China with executives of UK companies, Ms Beckett stressed Britain's attractiveness as a base for companies looking to gain access to the European Union.

She described the atmosphere as "much more positive", an apparent reference to the icy moments prevailing during attempts by Chris Patten, Britain's last colonial governor in Hong Kong, to increase democracy there.

China-UK trade rose 16 per cent in the first 11 months of 1997 to \$5.07bn. UK companies are the largest investors among the Europeans, with utilised investment of \$4bn.

More support for music industry urged

By Alice Rowthorn

The UK government is to press the European Commission to increase its efforts to support the music industry on international trade issues, according to Chris Smith, the culture secretary.

In an interview with the Financial Times, Mr Smith said he intended to join forces with the British Foreign Office to persuade other European Union member states to take a tougher line in defending the music industry's interests.

European music executives have long complained that they receive less political backing from the EU than their US counterparts do from the Clinton administration.

Mr Smith believes there is scope for Europe to increase its support.

"I want to see it stepped up, and I'll be doing everything I can in concert with my colleagues in the Foreign Office to make sure of that," he said.

Traditionally, the UK, like other European governments, has adopted a laissez-faire approach to the music business. However, UK prime minister Tony Blair's administration is trying to forge closer links with the industry as part of its efforts to enhance the economic potential of music and other creative sectors including architecture, fashion and film.

Mr Smith is particularly anxious to ensure that Europe steps up its efforts against music piracy. He intends to table a discussion on piracy as part of the audio-visual session at the EU summit due to be held in Birmingham in April.

"What the EU should do is use its muscle to tighten up controls against piracy," he said. "Eastern Europe is a particular problem. We know that one of the largest pirate production plants in

one eastern European country is state-owned. The UK has already increased its lobbying of the EU on the music industry's behalf," according to Mr Smith.

He claimed it had already succeeded in forcing Spain to crack down on production of counterfeit copies of Elton John's charity single, *Candle in the Wind 1997*.

Over the longer term, Mr Smith also plans to press for any country applying for EU membership to be assessed on its record at implementing copyright

controls. Another priority, he said, is to ensure that copyright legislation is extended to protect music transmitted on digital networks, such as the internet and advanced cable television systems.

Last month, the EU published a long-awaited draft directive on that subject which is intended to satisfy most of its obligations under the new World Intellectual Property Organisation (WIPO) treaties. The music industry criticised the draft directive for allegedly failing to make adequate provision to prevent home recordings of digital musical signals.

Mr Smith said the UK government would press the EU to address this concern by amending its proposals. The UK music industry generates \$2bn annually in overseas sales, employs more than 115,000 people and exports more than the steel industry.

Coface ranks Asian nations in its top 12

Thailand, Indonesia in 'second priority' list

By Andrew Jack in Paris

South Korea, Malaysia and Hong Kong all remain among the most attractive places for exporters and investors in spite of the recent financial crisis in south-east Asia, according to a new study released yesterday.

The annual ranking by Coface, the French trade credit insurer, places seven nations from south and east Asia among the 12 "top priority" rankings it awards on the basis of financial solvency, political risk and economic potential.

Thailand, the Philippines and Indonesia are among a further 21 "second priority" destinations, which also include South Africa, Brazil, Russia and Turkey.

François David, Coface chairman, said: "Now is not the moment for companies to withdraw from Asia. It is the right time for them to invest." He argued that economic growth would slow for the next one or two years, but would still remain positive in much of the region.

Coface's exposure as a result of the current financial crisis would be zero on its government-backed high-risk trade contracts, while its payments to clients on defaults would cost no more than a maximum of "several dozens of millions" of francs for its commercial insurance lines in the region.

The effect of the crisis would largely be to delay for up to one year rather than lead to the cancellation of a number of infrastructure projects, such as construction of the South Korean TGV high-speed train network, and of several power plants, airports and large buildings.

The precise formula on which the Coface analysis is based is not disclosed, but it is used as a guide for its clients and others involved in international trade. In contrast to last year, officials stressed yesterday that political factors were becoming more important relative to financial criteria in the calculation of risk assessment.

Drawing on the lessons of

the financial crisis in Mexico in 1994 and subsequent repercussions elsewhere around the world, the organisation also drew up a list of countries which were judged most structurally vulnerable to turbulence in the wake of subsequent market crashes.

Liberalisation of capital markets in recent years had made developing economies as exposed as those in the more industrialised nations, but likely to suffer even greater volumes of movement of capital because of their structural weaknesses.

At the end of the first half of last year, the organisation concluded Turkey had proved the most vulnerable, followed in order by Brazil, Thailand, Korea, Slovakia, Mexico, Argentina, Malaysia, China and Venezuela.

Seven of these nine countries have suffered since the start of this year, but Coface stressed that some, such as Turkey, might be able to retain the confidence of investors.

The composite figures were based on three separate

Top countries for exporters

	First priority	Second priority
Central Europe and former USSR	● Hungary	● Slovakia
	● Czech Republic	● Slovenia
	● Poland	● Russia
	● Estonia	
North Africa and Middle East	● Saudi Arabia	● Tunisia
		● Morocco
		● Turkey
		● Israel
		● Egypt
		● UAE
		● Kuwait
		● Bahrain
South America	● Chile	● South Africa
		● Mauritius
		● Mexico
		● Colombia
		● Brazil
		● Argentina
South-East Asia	● Singapore	● Thailand
	● Taiwan	● Philippines
	● China	● Indonesia
	● Hong Kong	
	● India	
	● South Korea	
	● Malaysia	

calculations. Turkey, the Czech Republic, Malaysia, Brazil and Thailand were the most vulnerable in view of their dependence on foreign capital, taking into account such factors as borrowing requirements and levels of savings.

Korea, Brazil, South Africa, the Czech Republic, Thailand, Philippines and Mexico had the highest degree of volatility, based on significant short-term debt and equity investment levels. South Africa, the Philippines, Turkey and

Slovakia had the weakest capacity to resist a crisis, in view of their debt levels and reserves.

Coface stressed that the recent crises had highlighted the dangers of over-valued currencies, the broader impact across a region of a national financial crisis, and the shift in risk and costs from governments to banks and other companies.

● Coface. *Risque Pays*. FFY150. Available from Le Moci, 24 Bud de l'Hopital, 75005 Paris. Fax: +33 1 4386 4798

Turkmen gas energises new political momentum

Political symbols come in many forms in Central Asia and the Caspian Sea region, but few are quite so compelling as oil and natural gas pipelines.

The recent inauguration of the first gas pipeline linking Turkmenistan and Iran was a carefully staged political event that highlighted the growing economic links between the two countries. Both sides were anxious that no sour notes marred the event at a remote site in the western Karakum desert.

The only obvious last-minute hitch was the wave of sand blown on to the ceremonial red carpet by the giant rotor blades of the Soviet-era helicopter that carried Mohammad Khatami, the new Iranian president, making his first foreign trip since his election victory, and Saparmurad Niyazov, his Turkmen host.

The \$200m, 200km pipeline, which was financed by Tehran, will supply Turkmen gas to power stations in northern Iran. But the real significance of the pipeline is the political momentum it may create to bring other energy-related projects to fruition. In a region where many officials and diplomats keep maps outlining dozens of potential pipeline routes, the political and commercial impact of a physical pipeline is significant.

There is no shortage of projects under consideration. Royal Dutch/Shell is study-

ing the feasibility of a gas export line that would run from the big gas fields in eastern Turkmenistan to Turkey via northern Iran. Several foreign companies, including Siemens of Germany, have begun preliminary work on a possible oil export pipeline to refineries in heavily populated northern Iran, which is separated from the southern Iranian oil fields on the Gulf by formidable mountain ranges.

Last November, Bishan Zangeneh, Iran's oil mini-

Pipeline may help to bring other energy projects to the region

ter, said the Islamic republic could eventually absorb as much as 2.5m b/d of Caspian crude, which would be swapped for Iranian oil at Gulf export terminals.

But most foreign companies have set their sights lower. Monument Oil and Gas, the UK company that is re-developing Turkmenistan's Nebit Dag oil field, believes a 225,000 b/d line between Turkmenistan's western oil fields and Iran could be built for about \$800m, a relatively modest sum in oil industry terms.

In spite of recent conciliatory signals sent by Mr Khatami to Washington, the US still seems determined to restrict Iranian influence in the region. Although the US acknowledges the geo-

graphic constraints on exporting Turkmen gas - the country's main natural resource - Washington's sympathy does not extend to turning a blind eye to big projects such as Shell's proposed pipeline. "Any project will be scrutinised very closely to see if it adheres to the Iran-Libya Sanctions Act," said a senior western diplomat in Ashkhabad.

Washington, which wants multiple export pipelines from the Caspian region, would prefer to see the Turk-

men gas and oil flow in pipelines that avoid Russia and Iran. "Turkmenistan shouldn't trade dependence on Russia for dependence on Iran," said the diplomat.

Turkmen officials say severing links is unrealistic. "Turkmenistan is like a bird," explains one official. "One wing is Russia and the other wing is Iran. The bird cannot fly on only one wing."

Officials admit they feared the export of Islamic fundamentalism in the first years after the break-up of the Soviet Union. But militant Islam has so far not found a fertile breeding ground in secular Turkmenistan.

Turkmen officials are now so confident about the secular orientation of the coun-

try that they occasionally seem to set out deliberately to tweak Iranian sensibilities. One official delegation visiting Iran flew directly from Tehran to Isfahan in spite of angry protests from their hosts. But Iran has not been an easy country with which to do business: "Iran is not a gift," noted one Turkmen official.

In a move to blunt Iranian ambitions in the region and reduce its dependence on Russia the US is promoting the construction of oil and gas pipelines that would run under the Caspian Sea from Turkmenistan to Azerbaijan, where US and other international oil companies are set to invest billions of dollars in new offshore fields. The pipelines would then carry on to Georgia before swinging into energy-hungry Turkey. The political advantage of such a line is that it would benefit the maximum number of US allies in the region.

Washington also remains hopeful that a sufficient degree of peace can emerge in Afghanistan to build pipelines from eastern Turkmenistan to Pakistan and India via Afghanistan. But some industry executives point out that promoters of the scheme have so far only focused on overcoming the Afghan problem, without fully appreciating the degree to which relations between Pakistan and India will also have to improve if the full



potential of a gas pipeline is to be realised.

India wants to use Turkmen gas as a feedstock for fertilizer production, but it is unlikely to allow such a strategic industry to grow dependent on a pipeline partially under Pakistan's control. So Indian officials and companies are looking at building a giant urea plant close to a gas field in Turkmenistan.

The scale of the project is such that 30 freight trains would be constantly shuttling back and forth from Turkmenistan to the Iranian port at Bandar Abbas, with an additional 10 trains loading or unloading at any given time.

Diplomats in Ashkhabad admit that the Iranian rail system is the weak link in such a scheme, but they say

that Iran should be brought in as a partner to ensure the project's success.

Many western oilmen believe the growing commercial interest in using Iran as a bridge to central Asia's energy riches is unlikely to be undermined by US political exhortations, unless Washington is prepared to back up its alternative pipeline plans with billions of dollars and a concerted diplomatic offensive to solve some of the region's most intractable political problems. The former is a big hurdle even with a US budget surplus while the prospects for the latter are remote: "You're not likely to see the US do a Bosnia in Afghanistan," agreed one western diplomat.

Robert Corzine

Israel refuses to order troops withdrawal

By Avi Machlis in Jerusalem

Israel's government yesterday decided it would not withdraw from any land in the occupied West Bank land until the Palestinians complied with a list of Israeli conditions. Furious Palestinian officials said the move doomed any chance of reviving the peace process in talks next week in Washington.

"These are new games of deceit and stalling tactics," said Saeb Erekat, senior Palestinian peace

negotiator. Palestinians are waiting for Israel to carry out an overdue troop withdrawal from a still undetermined portion of the West Bank.

Bill Clinton, US president, and Benjamin Netanyahu, Israeli prime minister, will meet next week. Yasir Arafat, president of the Palestinian Authority, will meet Mr Clinton later next week.

Madeleine Albright, US secretary of state, said Israeli and Palestinian leaders would have to "make tough decisions" in order to re-

talise the peace process.

Israel accused the Palestinians of failing to fulfil commitments laid out in the "note for the record" in a deal last year in which Israel handed over most of the West Bank town of Hebron to them.

Israel, for example, accused them of having failed to annul portions of the Palestine Liberation Organisation covenant that call for Israel's destruction. Palestinian officials say the amendments were made in 1996. They plan to respond to the accusations by reminding

officials in Washington next week of a list of 35 Israeli violations of peace accords that have been presented to the US.

Israel's main complaint is that Palestinians have failed to crack down on militant Islamist groups opposed to the peace process which have carried out suicide bombings against Israelis.

But Palestinian officials scoffed at this charge - especially as, earlier this week, Palestinian security forces co-operated with Israel in the discovery of 700 kg of explo-

sives in a bomb-making factory in the West Bank town of Nablus. Palestinians also see the Israeli government decision as proof that the Jewish state is not committed to continuing the peace process based on the land-for-peace formula. Some political analysts said the Israeli decision marked the government's increased dependence on rightwing nationalist coalition members, after the resignation of David Levy, foreign minister, and four of his deputies last week.

Israel's decision to refuse to withdraw troops from any land in the occupied West Bank until the Palestinians complied with a list of Israeli conditions.

The demonstrators called on President Robert Mugabe to intervene and re-introduce subsidies on essential goods," the state news agency Zimabwe said. Mabvuku, one of Harare's poorest suburbs.

It said demonstrators forced shops in the area to close in the morning. They re-opened in the afternoon.

Zimbabwean manufacturers and retailers raised the price of basic commodities by between 17 and 48 per cent on January 5, citing the steep fall of the Zimbabwe dollar against hard currencies and increased costs in the last quarter of 1997.

On Sunday, Chen Chimutengwende, information minister, accused the mainly white business community of plotting to foment social unrest through indiscriminate price increases to retaliate against government plans to forcibly buy 5.5m hectares of mostly white-owned farmland.

Robert Corzine

NEWS DIGEST

Steel output rises by 6.6%

World crude steel production soared last year to record levels despite the economic slowdown in Asia in the second half of 1997, according to preliminary estimates from the United Nations Economic Commission for Europe.

The ECE said yesterday that global output last year reached 788.5m tonnes, up 6.6 per cent from 1996 to surpass the previous peak of 784.9m tonnes in 1993.

Higher growth in Europe and a steady increase in steel-making capacity in the US and Asia were the main factors behind the boom last year, though industry forecasters expect the economic crisis in Asia to produce much weaker global market conditions in 1998.

According to the ECE, China remains the world's largest crude steel producer, manufacturing 107m tonnes in 1997, followed by Japan, the US, Russia, Germany and South Korea. Korea, buffeted by Asia's financial turbulence, boosted production by more than 8 per cent last year. Taiwan, a smaller but increasingly significant producer, raised output by nearly a third while Japan, despite sluggish consumption growth at home, managed a 6 per cent increase in production helped by expanded steel exports.

ALGERIAN DEATH TOLL

Government disputes numbers

The Algerian government yesterday accused some newspapers of deliberately exaggerating death tolls in their reporting of some of the country's worst massacres.

French-language dailies *Al Watan* and *Liberte* yesterday said that 400 people had died in Sidi Hanane village 20m south of Algiers, contradicting the government's official death toll of 103. The interior ministry questioned the "macabre accounting" and said it was "surprised one more time at the willingness to exaggerate a situation which is already dramatic".

The government has sought to underestimate casualties in the six-year conflict and only provides death tolls for the biggest massacres, but sources in Algiers who saw Sidi Hanane said yesterday that the government's figure in this case was much closer to reality than claims by the two newspapers.

ZIMBABWE

Protest at cost of goods

Hundreds of people took to the streets in Zimbabwe's capital Harare yesterday to protest against price increases in basic commodities.

The demonstrators called on President Robert Mugabe to intervene and re-introduce subsidies on essential goods," the state news agency Zimabwe said. Mabvuku, one of Harare's poorest suburbs.

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Robert Corzine

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ny urge

one eastern European country is stateless. The UK has increased its contribution to the EU on the music industry's behalf, according to Smith.

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Over the longer term, Smith also plans to see any country applying for membership to be on its recent implementing

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The music industry criticised the draft bill for allegedly failing to provide adequate provisions to prevent home recording and digital musical piracy.

Mr Smith said the government would go on to address the issue by amending its proposals.

The UK music industry generates \$20m a year in overseas sales, and exports more than 115,000 copies more than 115,000 copies a year.

Output
6.6%

job - a record last year to 1991. A slowdown in Asia is likely to put preliminary estimates of the Commission for Europe that global output has risen 5.6 per cent from 1990 to 1991. Of 75.4 million tonnes in 1990, and is a steady increase in the US and Asia were the year, though industry and some crisis in Asia to put conditions in 1991. The world's largest economies, the US, Japan, manufacturing which has the US's Russia, Germany and the US's financial aid by more than 50 per cent. Increasingly significant growth in Asia, nearly a third while Asia's growth at home. Action helped by export of goods.
 - *Financial Times*

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NEWS: THE AMERICAS

Abandon link to abortion, secretary of state tells Congress

Albright in plea for IMF and UN funding

By Bruce Clark
in Washington

Madeleine Albright, the US secretary of state, yesterday made an impassioned plea to Congress to release funding for the United Nations and International Monetary Fund and to stop linking this funding to abortion policy.

"The fact that we are so far behind in our payments to these organisations hurts America," said Mrs Albright, in a speech laying out her priorities for the year.

"It undermines our proposals for making the organisations more efficient, and it's an open invitation to potential adversaries to run America down," she added, describing as "truly ridiculous" the conditions set by anti-abortion activists for funding the two international bodies.

She accused Congress of "holding hostage" America's participation in world organisations and added: "In 1998, we will insist that the hostage be released."

The secretary of state, keen to correct the impression that she is leaving the handling of Asia's economic crisis to the Treasury, said the IMF was a vital tool in restoring confidence and

promoting reform there. Reforms in Asia must include market-opening measures, the restructuring of financial sectors and greater investment transparency, she added, promising more detailed statements in the coming week.

Mrs Albright said payments to international organisations was one of four big "legislative tests" facing US foreign policy this year. The others were: backing the Dayton peace agreement, and continued US peace-keeping efforts in Bosnia; endorsing the enlargement of NATO; and approving an economic initiative for Africa.

Congress badly disappointed the administration last November by going into recess without approving \$3.5bn in funding for a new IMF credit line known as New Arrangements to Borrow, and over \$800m in arrears to the United Nations.

The blockage of the UN arrears derailed a plan to reform the world body and gradually pay off US debt which had been crafted by Mrs Albright and Senator Jesse Helms, head of the Senate foreign relations committee. Senator Helms, who holds strong anti-abortion



Albright: making an impassioned plea to hard-nosed Congress

views, was in effect outbid by House Republicans who are even more zealous in that cause.

The administration will resume its effort to secure the money when Congress reconvenes at the end of this month. House Republicans are expected to maintain the

linkage between UN funding and abortion.

The refusal by the House of Representatives to disburse the requested funds followed the failure of hectic negotiations on the precise legislative language that will govern US support for international family planning

organisations.

Both conservative Republicans, who say they want to stop taxpayers' money indirectly subsidising abortions in other countries, and the White House claimed to have offered compromises and each accused the other of intransigence.

Banks told to shoulder Asia burden

By Nancy Dunne
in Washington

US Democrats in Congress are demanding that western banks shoulder more of the burden of the bail-out of troubled Asian economies before they support President Bill Clinton's push for more funding for the International Monetary Fund.

Democratic head counters estimate that only about 150 of 431 congressmen from both parties in the House favour new IMF funding. President Clinton is seeking \$3.5bn for the Arrangements to Borrow fund and \$14.5bn for the US share of new IMF resources. To bolster support from his own party, key Democrats are saying privately that western banks will have to be consistent in deciding which loans to roll over, charge no fees and not raise interest rates. They also seek more transparency at the IMF and greater detail of all rescue operations.

New money for the IMF is particularly unpopular in an election year, with voters concerned that their taxes are going to save foreign companies and big banks. A coalition of political figures from both left and right is forming to oppose the funding. However, Jeff Faux, president of the labour-backed Economic Policy Institute, said it would differ from the alliance that defeated Mr Clinton's bid for fast track trade negotiating authority last year.

House Democrats broadly support IMF demands for restructuring Asian economies in a way that would open their markets to foreign investment and imports. But they also want social programmes - such as unemployment insurance - to give Asian workers a safety net.

"Most of the resistance is coming from the Republican side," Mr Faux said. "With the Democrats the president has a basis for negotiation. They don't want to go against him again. And they are not against the idea of having a bank that can step in and provide liquidity for economies that are going down the tube."

Thus far however Richard Gephardt, the House Democratic leader, is the only congressional leader who has promised support for IMF funding.

Jerome Levinson, a law professor at American University, who is helping the Democrats craft their strategy, argues that the "draconian austerity" imposed by the IMF does not attract investment but simply puts the burden of the bailout on Asian workers and western taxpayers. It increases US imports and slows US growth.

Alan Tonelson of the US Business and Industrial Council, accepts the argument now being circulated by many Republicans that the Mexican bailout made the Asian bailout inevitable. "It was interpreted as a guarantee that countries will not be allowed to go bankrupt," he said.

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NEWS DIGEST

1997 inflation at crawl in US

US consumer price inflation slowed to a crawl last year, in spite of sustained robust growth and the lowest unemployment rate in a generation.

Consumer prices edged up by just 0.1 per cent in December, the Labour Department said yesterday, taking the change on a year ago to 1.7 per cent, the best inflation performance since 1984.

Combined with an unemployment rate last month of just 4.7 per cent, the so-called "misery index", the sum of the unemployment and inflation rates, was just 6.4 per cent at the end of 1997, the lowest since 1964.

Excluding highly volatile food and energy prices, which sagged for most of the year, the core rate of inflation was slightly higher, at 2.2 per cent in the year to December, but that too was a 22-year low.

The remarkable inflation performance was the result of a number of factors. Weakness in world commodity prices pushed down costs for suppliers, as did the strong dollar throughout the year. Domestic prices rose faster, but were still restrained. Prices for services rose by 2.8 per cent during 1997.

Gerard Baker, Washington

INTEL

Go-ahead for acquisition

Intel, a target of federal anti-trust investigations, is to be allowed to proceed with a controversial acquisition which will reinforce its dominance of the computer microprocessor market.

The Federal Trade Commission yesterday said it would not block Intel's \$400m offer for Chips and Technologies, a leading seller of graphics chips which control devices such as flat panel displays for portable computers.

However, the FTC said it would fold an inquiry into its continuing review of the business practices of the group, which commands 88 per cent of the \$16.6bn market for microprocessors.

Nicholas Denton, San Francisco

CONSUMER CONFIDENCE

'Unrealistic' optimism

US investors' confidence remains strong despite the extreme market volatility of the past three months, according to a new survey by Gallup, the polling organisation, and Paine Webber, the New York investment bank.

While equity strategists are expecting a return of 7-8 per cent from the US equity market this year, the poll found 60 per cent of small investors were expecting returns of at least 10 per cent, with 12 per cent predicting returns of more than 20 per cent.

The findings confirmed the optimism of US investors, and renewed fears their expectations were unrealistic. Mark Sutton, Paine Webber's director of private client investing, said: "We must make every effort to educate those investors who unrealistically expect 20 per cent annual growth or better."

John Authers, New York

WHITE HOUSE CHIEF

Bowles to stay in office

US President Bill Clinton's top aide, White House chief of staff Erskine Bowles, yesterday put an end to long speculation over his departure and announced he was remaining in office.

He said he had grown excited over the president's agenda for 1998 and the prospects for a projected balanced budget had presented to pursue an activist social agenda along with continued fiscal discipline.

Mr Bowles, a North Carolina investment banker and former head of the Small Business Administration who took up the post in January 1997, said that he would remain in his job for a "long period of time" and would encourage other senior White House aides to stay.

Reuters, Washington

ASIAN CRISIS

Warning on Latin economies

Asia's financial crisis will generate "a rough ride" for Latin America's economies during the coming year, according to Claudio Loser, director of western hemisphere affairs at the International Monetary Fund.

Mr Loser, the Fund's senior official responsible for Latin America, predicted no financial free fall for the region. He remained convinced the governments of the region "have the will and understanding to maintain confidence".

Heather Bourbeau, Washington

ELECTION UPHEAVAL

Guyana bans demonstrations

Guyana has banned all street demonstrations and marches following looting in Georgetown, the capital. The civil disorder followed the failure of the main opposition party to persuade the courts to remove Janet Jagoe, the president, from office. Armed soldiers and police patrolled the city yesterday as stores, offices and government buildings remained shuttered, and schools closed.

Sam Hinds, home affairs minister, accused the opposition People's National Congress of being behind the sporadic outbreaks of violence since the December 15 election, which the PNC claims was fraudulent. The PNC denies involvement.

Carmae James, Kingston

Chilean lessons for Asian crisis

As international policy makers fight Asia's financial crisis, some are turning their attention to an unexpected direction: Chile.

The reason? Of all Latin America's financial crises of the past two decades, the Chilean crisis of the early 1980s bears most resemblance to Asia's financial emergencies of today.

Beyond that, Chile has been resilient in the face of recent bouts of financial stress. The economy is not immune to Asia's current problems - a greater share of its exports go to Asia than any other Latin country and its currency depreciated 4.6 per cent last week.

However, Chile's consistent economic growth during the 1990s suggests that the lessons learned in its crisis - in particular its decision to stem inflows of short-term capital - could be a guide to other countries.

Unlike the crises that hit most of Latin America in the early 1980s, Chile's was created in the private sector.

A fixed exchange rate had encouraged banks and corporations to borrow heavily in dollars, loans which became unpayable after a forced devaluation. The government eventually bore most of the cost as it took over loans to foreign creditors.

The crisis required government aid to the banking system of more than 20 per cent

of gross domestic product, and provoked a recession in which the economy contracted 15 per cent.

The lessons of that bitter experience still inform Chilean economic policy.

Although Chilean policymakers do not advertise their policies as a blueprint for others, officials at the Washington-based financial institutions are seeking lessons from its experience.

So what have been the salient features of Chilean policy?

● Strict regulation of the financial system: A banking law, effective since 1983, has provided strict guidelines on the behaviour of banks. They have been rigorously applied by a tough, independent bank supervisor with well paid staff.

Among other things, they forbid banks to hold shares in companies or banks, stop banks granting credit and opening subsidiaries abroad, provide strong rules to prevent the build-up of currency mismatches, and include strict provisioning rules. A new banking law, passed last year will ease some requirements, but only cautiously.

● Rules to discourage inflows of short-term capital: Any loan or bank deposit originating from abroad and made in Chile requires a 30 per cent deposit, paying no interest, to be placed for one year at the central bank. This applies whatever the maturity of the deposit or loan, and includes inflows into the Chilean stock market (except for new issue American Depositary Receipts).

This is debatably an extension of the strict rules for the banking system. Foreign direct investment comes in

under a different regulation, and must be approved by the central bank.

● A strong macroeconomic policy framework: The public sector runs a significant and consistent fiscal surplus of 1-3 per cent of GDP, depending on the price of copper, still its main export. This is important because capital inflows have been substantial. The central bank "sterilises" the inflows by selling peso-denominated paper into the local market - to offset the impact of the inflows on money supply.

This in turn implies a so-called quasi-fiscal cost - the bank is issuing relatively high-cost peso debt in return for increasing its foreign

account deficit has been kept in check, and exchange rate flexibility maintained. The government never issues paper in foreign currency.

Clearly, the system has flaws. Because Chile's interest rates are high, even after adjustment for likely currency depreciation, loopholes are often exploited to get money into the country.

Short-term inflows have been disguised, for example, as export advances and as foreign direct investment.

Central bank regulations have been adjusted to try to cover these gaps, but at the cost of the original virtue of the rule: its simplicity and transparency. Thus, the central bank has large discretionary powers - though in

practice, there have been few complaints about the way it has used them.

In the area of financial supervision, some observers see gaps. The bank supervisor "needs to improve the supervision and control of consolidated financial conglomerates," researchers at Salomon Brothers argued in a report in July.

Moreover, the rules have not been able to rein in the corporate sector - particularly big companies with foreign capital, which have issued new shares and borrowed abroad. As a result, says one official in Washington: "The foreign currency exposure of the economy is higher than it would have been five or six years ago."

Since companies rather than banks have built this exposure, it is less worrying for policymakers, as deposit funds are not at risk. But corporate debt abroad can turn into an important public policy problem.

Most observers agree many aspects of the Chilean experience - including its fairly apolitical application of the rules - would be difficult to replicate elsewhere.

"The main exportable lesson from Chile is that strong regulation of the banking system is a prerequisite for financial stability. It's better to be safe, and extremely wary about financial liberalisation," says the Washington official.

Argentine banking under fire

By Stephen Fidler,
Latin America Editor

Argentina's banking system remains weak despite improvements to bank supervision and regulation since a 1995 crisis, according to a report published yesterday by the credit rating agency, Moody's Investors Service.

The report says the system still suffers from poor disclosure standards and unreliable reporting of problem loans, one aspect of weaknesses that remain in the surveillance and the prudential supervision of the banking system.

Banks' asset quality remains poor and profitability among the weakest in Latin America. Retail deposits remain mobile, with average duration of deposits 70 days. "Banks lack a reliable and sustainable level of retail deposits," it said. Weak institutions remain among private, public and co-operative sector banks.

Mexican police fire on Chiapas protesters

By Henry Tricks
in Mexico City

Mexican police have opened fire on a crowd of Indian protesters in south-eastern Chiapas state, killing one woman and wounding two - including a two-year-old girl.

The incident was the latest evidence of crisis in the state that has spurred Mexicans to take to the streets clamouring for an end to the bloodshed.

The Party of the Democratic Revolution had organised national demonstrations in a day of protest over the killing on December 22 of 45 Indians in the Chiapas town of Chenalhó. A crowd of some 100,000 demonstrators were in Mexico City's main square late on Monday when organisers announced news of the attack by police in the Chiapas town of Ocosingo. Police opened fire on marchers sympathetic to Zapatista rebels in Ocosingo after the Indians encountered police on the outskirts of town and

began hurling rocks. Television images showed the police firing tear gas canisters, then guns into the air. As the truck pulled away, the police lowered their weapons and fired at the crowd.

Chiapas Governor Roberto Albores, who took office last week after his predecessor stepped down in the wake of the December massacre, said 26 police were being held in custody for the Ocosingo shootings. But the arrests were unlikely to satisfy Mexicans who are increasing pressure on President Ernesto Zedillo to change tack in Chiapas.

Peace talks with the rebels, who rose up for indigenous rights on January 1, 1994, have been stalled since 1996. Anti-Zapatista paramilitary groups, such as the one that carried out the Chenalhó massacre, have mushroomed since, with links to Mr Zedillo's Institutional Revolutionary party. The rising tensions led to

one of the biggest rallies in the capital for years on Monday, the anniversary of a ceasefire in 1994 12 days into the Zapatista's armed uprising.

Blaming Mr Zedillo for the massacre, the demonstrators marched up Mexico City's main boulevard, demanding troops return to barracks in Chiapas. Riding along "the army, marchers bore a uniformed pig with a bloodstained snout. They carried coffins, candles and wreaths for the massacre victims. As the march took place, Interior Minister Francisco Labastida Ochoa, whose predecessor was also removed this month, named Emilio Rabasa Gamboa, a lawyer and son of a powerful Chiapas family, to be the government's new peace negotiator. The former negotiator, Pedro Joaquín Coldwell, was ousted after he suggested the Chiapas conflict had surpassed the government's ability to handle it.



SGS Société Générale
de Surveillance Holding S.A.
Geneva

Results of the public offer to repurchase SGS bearer shares of par value CHF 100 each and SGS registered shares of par value CHF 20 each in order to reduce Company's share capital. This offer published on December 31, 1997 was limited to a maximum of 15,000 SGS bearer shares (or 75,000 registered shares) equivalent to a total nominal value of CHF 1,500,000.

The public offer published on December 31, resulted in the following numbers of shares notified for repurchase: 17,522 SGS bearer shares and 23,246 SGS registered shares, representing a nominal value of CHF 2,317,130.

After reduction made on the basis of the nominal value of the shares notified for repurchase:

- 11,854 SGS bearer shares and
- 15,730 SGS registered shares

have been repurchased by the Company.

Geneva, January 14, 1998

SGS Société Générale de Surveillance Holding S.A.
The Board of Directors

	Swiss Sec. Code No	ISIN
SGS bearer share	249.746	CH0002497466
SGS registered share	249.745	CH0002497458

1997.1.15.50

IMF stance lifts shares in Jakarta

By Peter Montegnon and Sander Theonies in Jakarta

The Jakarta Stock Exchange rebounded yesterday after the International Monetary Fund indicated it would give Indonesia some leeway in meeting budget targets and US officials praised the country's commitment to reforming the economy.

Stanley Fischer, IMF deputy managing director, said the Fund would not press Indonesia on meeting the previously agreed budget surplus of 1 per cent of gross domestic product. "It wouldn't make economic sense for it to be in surplus under the circumstances," he said.

"The IMF never insisted on the budget remaining independent of the state of the economy. I think it's reasonable to assume... the economy is not growing as rapidly in 1998 as we assumed two months ago."

Share prices jumped more than 9 per cent to 382.14 points, reversing part of last week's losses as traders awaited the outcome of President Suharto's talks on economic reform with IMF and the US government.

The enthusiasm was matched in the exchange markets where the rupiah recovered strongly against the US dollar after opening weaker. It was trading at around 8,200 in late trade after softening to 9,300 shortly after the opening in Jakarta.

But in spite of the market rebounds, nervousness remained over the private sector's ability to repay more than \$80bn in debt coming due this year.

The continuing procession of visiting US officials also provided evidence of concern over Indonesia's political and economic stability. Wil-

liam Cohen, US defence secretary, arrived hard on the heels of Larry Summers, US deputy treasury secretary. Mr Summers met President Suharto at his residence and shortly afterwards said the elderly leader "recognises the need to take strong steps of the kind that has been under discussion with the IMF to create confidence."

Talks between Mr Fischer and top Indonesian finance officials continued before today's arrival of Michel Camdessus, IMF managing director, who is expected to wrap up a deal tomorrow. Sudrajat Djihadono, governor of the central bank, indicated the government may revise its own assumptions about economic growth and inflation. It predicted a 4 per cent growth and 9 per cent inflation in its draft budget presented last week, which sent the markets into a tailspin as traders felt it indicated the government was not serious about solving the currency crisis.

Economists said that besides higher debt service payments as a result of the weaker rupiah, the government also now faced a shortfall in revenues from oil and gas as crude prices sink to a 30-month low.

Gillian Tett adds from Tokyo: Ryutaro Hashimoto, Japan's prime minister, yesterday telephoned Bill Clinton, the US president, to discuss ways of encouraging Indonesia to stick to the IMF agreement.

Mr Hashimoto expressed his unease over recent events. Japanese officials said. One official yesterday added: "It is fair to say that we are very concerned (about Indonesia)."

Japanese banks are understood to be particularly uneasy, because they account for about 40 per cent of loans to Indonesia.

Japanese accept US bad debt standards

By Gillian Tett in Tokyo

Japanese banks yesterday pledged to change the way they calculate bad loans to bring them more into line with US standards.

Naotaka Sasaki, chairman of the Japan Bankers Federation, said banks would add two new categories of bad loans to their definitions to provide a more wide-ranging definition. The move is the latest government attempt to improve disclosure standards before the planned Big Bang deregulation.

The move also follows revelations by the Ministry of Finance that the level of potentially problem loans held by Japanese banks is some ¥76,710bn (\$753bn). This is more than twice as high as previously acknowledged.

The difference between the latest figure and earlier numbers reflects discrepancies in the measurement of bad loans. Japanese banks have hitherto used a narrow definition, only terming them "bad" if they were virtually unrecoverable. These have been widely criticised by analysts as severely understating the problem.

However, ministry figures released this week use a much broader definition to include loans that are being "closely monitored", but have not defaulted or been restructured. This definition is primarily intended as a reference point by regulators, and is not planned as a normal banking standard.

The ministry has also been urging the banks to change their industry definition of bad loans to bring it more into line with US standards. US standards are tougher than existing Japanese standards, since they force banks to report any loans falling into arrears after three months, rather than six months as currently used in Japan.

Territory's markets shrug off credit agency's move and rebound 7%

Moody's decides on HK review

By John Ridding in Hong Kong

Moody's, the US credit rating agency, yesterday placed Hong Kong's short-term currency obligations under review, underlining the pressures facing the Hong Kong dollar amid the regional economic crisis.

Financial markets shrugged off the news and the territory's stock market index rebounded by more than 7 per cent to record its first daily gain of the year and interbank interest rates eased from Monday's high levels.

Moody's said its review, which concerns the prime-1 short-term rating for the territory and two of its biggest banks, was prompted by the "increasingly adverse" consequences of the regional financial turmoil. However, it added that Hong Kong's economic fundamentals remain strong.

Financial analysts said that pressures on the Hong Kong dollar peg to the US dollar were already factored into market rates, citing a premium of more than 400 basis points for Hong Kong interest rates over US rates.

"Ratings agencies have been under fire for missing crises in the region," said the banking analyst at one investment bank. "Maybe they don't want to be caught short again." S&P, Moody's rival, said it had not changed its ratings for the territory or placed it on watch.

The Hong Kong Monetary Authority, the de facto central bank and



A Hong Kong shop hung with signs offering property for rent or sale

guardian of the currency peg, said it would assure Moody's that the territory's peg to the US dollar would be maintained. "Hong Kong has no external debt, huge foreign exchange reserves of more than US\$90bn

[US\$9bn] and sound economic fundamentals," a spokesman said. "Local banks are not over-exposed to regional countries in financial difficulties."

Hongkong Bank said it was disap-

pointed that Moody's had decided to review its short-term term rating. Hang Seng Bank, a subsidiary of Hongkong Bank, and Bank of America (Asia) were also placed under review.

Despite Moody's action, tension eased in Hong Kong's financial markets yesterday, with the three-month interbank rate falling from 18.5 per cent to 16.5 per cent and overnight rates falling from 15 per cent last night to about 13 per cent.

However, most analysts remained cautious about Hong Kong's prospects, predicting a protracted period of raised interest rates and a significant impact on the property market.

Residential property prices have fallen by about 30 per cent since the region's currency turmoil erupted last year. ING Barings, the investment bank, warned this week of a further 30 per cent fall as a result of higher interest rates.

The sombre mood in the sector was underlined yesterday by a small attendance at the first government land auction of the year and lower than expected prices. The biggest site on sale fetched HK\$250m (\$32.2m), compared with previous estimates of about HK\$400m.

Shares of China-backed companies, or "red chips", rallied after sharp falls this year on fears China might be forced to devalue its currency, and the collapse of Foreign Investment Bank with stakes in several mainland-backed companies. The "red chip" index jumped 43 points yesterday to close at 1,007.28.

First relaxation of nation's rigid labour laws

Seoul to make it easier to sack finance workers

By John Burton in Seoul

The South Korean government will introduce legislation tomorrow allowing job cuts at troubled financial institutions, while conglomerate chiefs promised to support industrial restructuring measures.

Michel Camdessus, managing director of the International Monetary Fund, praised Korean reform efforts as he completed a two-day trip to Seoul to review the implementation of a \$58.5bn rescue package.

South Korea's main political parties have agreed to pass the law allowing the job cuts in the first relaxation of the nation's rigid labour laws. Dismissals are expected to begin later this month at 19 bankrupt financial institutions.

Mr Camdessus said redundancies were necessary to attract foreign investment in the financial industry, which has high staffing levels.

But he said moves to reduce jobs must be matched by efforts to improve Korea's meagre social safety net, including increased unemployment benefits and job training schemes.

The government has proposed increased spending on unemployment programmes to at least Won4,500bn (\$25.5bn) from Won2,000bn. The IMF director suggested social welfare costs could be financed by budget cuts for other projects.

To appease union anger over job cuts, Mr Camdessus emphasised that burden of economic adjustment must be shared so "the workers will not be alone in paying the price". Shareholders must expect to lose investments, managers of badly run companies their jobs, and government will



Michel Camdessus (centre) shakes hands with officials from Korea's trade union federation in Seoul yesterday

have to cut its budget. With unions demanding that the power of nation's giant conglomerates, or chaebol, be reduced, Kim Dae-jung, president-elect, yesterday met the owners of leading groups to gain their approval for reforms that could reduce the sprawling industrial empires.

Mr Kim is proposing that cross-payment guarantees on debt among chaebol subsidiaries should be abolished, with the conglomerates producing consolidated financial accounts to improve their transparency.

Chaebol owners must also take greater legal responsibility for business decisions that go awry.

The chaebol have been criticised for wasting money through excessive investment in production capacity and reckless expansion into new industries.

Mr Camdessus defended the IMF's demand for high interest rates against criticism that the policy threatened to cause a severe economic downturn.

High interest rates were necessary to "stabilise the economy and re-establish the exchange rate at proper levels" and should remain in place until foreign confidence in Korea is restored.

The finance ministry said yesterday increased stability of the South Korean currency, the won, had led to higher foreign investment in financial markets since the beginning of the year in spite of falls in other Asian markets.

Net foreign investment in the Seoul bourse totalled Won900bn over the past month after overseas investors were allowed to acquire up to 55 per cent in listed companies. However, the fall opening of the bond market has been less successful, with net foreign investments amounting to Won72.2bn because of fears of corporate bankruptcies.

Some bank debt, for example, has traded at an 80 per cent discount, but a company could still collapse if a new investor is not found. After buying up the Eurobonds of one failed finance company, CS First Boston unsuccessfully tried to convince Thai authorities to let them take it over.

But soon the rules of the game may change.

Proposed amendments to Thailand's bankruptcy law strongly supported by the new Thai government will give creditors a much greater say in the development of debt restructuring plans, precisely the reason the amendments are at present being held up by the country's conservative Senate.

Until there is enough currency stability to give potential new foreign investors a limit to their risk and new bankruptcy procedures are not only amended but tried and tested, the lawyers conclude that loan workouts will continue to be "characterised by a highly disorderly process and improvisation".

NEWS DIGEST

Hostage at Tokyo exchange

A Japanese gunman yesterday held a senior government official hostage at Tokyo's stock exchange to protest against Japan's planned "Big Bang" deregulation and the recent financial crisis.

The man was later overwhelmed by police and the hostage was released unharmed after six hours. Trading continued at the TSE, with the Nikkei 225, the main measure of stock market activity, closing 0.82 per cent higher at 14,755.94.

The incident highlighted the weakness of security measures in many of Japan's key financial institutions. It also comes amid growing criticism over recent plunges in the Nikkei and the way the government has handled the financial crisis.

The gunman was a member of an extreme rightwing group, police yesterday said. They said he was a disciple of Shunsuke Nomura, founder of the "Wind" party, who committed suicide in 1983 in the offices of Asahi newspaper group after criticism of his views. Gillian Tett, Tokyo

AID DISCUSSIONS

Taiwan PM ends Manila visit

Vincent Siew, Taiwan's premier, yesterday returned from a surprise visit to Manila where he met President Fidel Ramos to discuss Asian economies. Mr Siew also met Mitsuo Sato, president of the Manila-based Asian Development Bank, to discuss the regional crisis and possible ways Taiwan might extend aid to financially troubled neighbours.

He stressed that any aid must fall under the framework of regional economic co-operation. Beijing strongly protested against the trip, made in defiance of Chinese warnings to Taipei not to use Asia's deepening financial crisis for political gain. Laura Tyson, Taipei

CURRENT ACCOUNT

Further Thai surplus

Thailand announced a current account surplus for the fourth consecutive month and the country's central bank said yesterday it expected such surpluses to continue throughout 1998. The November current account surplus was \$900m, while the December figure was \$800m. For the September to December period, the current account, once one of Thailand's nagging economic worries, was \$2.5bn in surplus.

The Thai baht strengthened to B55.85 against the US dollar on the release of the figures, compared to B56.46 on Monday. Traders said the surplus will reduce the flow of cash out of the country, although they believe the capital account remains in deficit. The Thai stock market closed up 2.9 per cent at 848.56. For all of 1997, the current account deficit was \$3.4bn or 2.1 per cent of GDP, well within the International Monetary Fund target of \$6.4bn or 3.9 per cent of GDP. Ted Bardacke, Bangkok

ASIAN VERSION OF ECU

Japan plan for currency unit

Japanese politicians yesterday floated the possibility of creating an Asian Currency Unit in the region in response to mounting financial problems.

The scheme would aim to create an Asian version of the European Currency Unit, which would act as a reference point for currencies, politicians told Japanese reporters. There was no official confirmation of the scheme and some Japanese government officials suggested it could be impractical given the diversity of the region's economies.

A number of Asian currencies have recently broken their traditional peg with the dollar, prompting speculation that a new currency system will be needed for the region. Gillian Tett, Tokyo

RAIL LINK DELAY

HK airport opening postponed

The opening of Hong Kong's new airport on Lantau island is to be delayed by two months because the planned rail link into the downtown area will not be completed by the due date in April.

Donald Tsang, financial secretary, said yesterday that Chek Lap Kok, the new airport, would now open on July 6 and that the delay would not result in any loss of revenue for the territory. The delay is the latest, and shortest, to bedevil the HK\$15.5bn (US\$20.4bn) airport and rail link project which has been held up by disputes between Britain and China over the financing package. China was wary of being left with a big debt pile after resuming sovereignty of Hong Kong from Britain in July last year.

Cathay Pacific, Hong Kong's de facto flag carrier which has invested HK\$4.9bn in a headquarters and other facilities at Chek Lap Kok, welcomed the decision to open the airport on July 6. David Turnbull, managing director, said: "After more than a decade of anticipation we are very excited to be moving..." Louise Lucas, Hong Kong

Malaysia's 'multimedia super corridor' in danger

By Sheila McNulty in Kuala Lumpur

Malaysia said yesterday it would curb spending on information technology, raising the likelihood that the nation's most grandiose megaproject - the "multimedia super corridor" - will suffer delays.

The proposed 750 sq km corridor is the last of several important megaprojects backed by the prime minister, Mahathir Mohamed, to encounter delays since Asia's financial turmoil struck last year.

The corridor, which will incorporate two new cities, Putrajaya and Cyberjaya, is Dr Mahathir's particular favourite. He regards it as essential to the country's intended transformation from assembly manufacturing to information technology.

Dr Mahathir and other senior officials have said on many occasions that the corridor project, which is estimated to cost a total of around M\$50bn (US\$10.8bn), will go ahead as scheduled.

Nippon Telegraph and Telephone, the Japanese telecommunications giant, Oracle, the US computer company, Microsoft, the US software company, and scores of other leading technology companies have expressed interest in setting up in the zone.

But yesterday, Othman Yeop, chief executive of the Multimedia Development Corporation, which is developing the corridor, said the economic crisis may force a slowdown in the development of some products and services in the zone.

"In terms of government expenditure on IT, to ensure they can balance their budget, there has to be a scaling down," Mr Othman said. "It touches on the development of flagship applications."

He added that the matter would be reviewed during a meeting in mid-February of international information technology companies that are on a panel advising Malaysia on the project.

Observers said one reason for the expected delay was that the companies charged

with building Putrajaya and Cyberjaya are no longer able to raise adequate capital. Most of the financing was expected to be derived from share issues, but the stock price slide since the middle of last year has closed this avenue.

Local banks have sharply scaled back lending under official instruction, meaning that debt finance has also become all but impossible. The setback for the corridor project is the latest in a series of blows to the economic vision of Dr Mahathir, who has regarded such grandiose infrastructure investments as a way to speed growth in the wider economy.

But, one by one, the projects have been put off. The M\$13.6bn Baktan dam project, a mountain highway linking three hill resorts in peninsular Malaysia, a plan to reclaim islands off the north west coast and build an international airport on one of them, and a proposed road and rail link from Malaysia to Thailand have all been postponed indefinitely.

Way out of Thailand can prove to be tricky

Until Bangkok's currency stability returns, restructuring of debt 'will be characterised by a highly disorderly process and improvisation'. Ted Bardacke reports

dollars go to the Bank of Thailand with bait to get dollars, there wouldn't be enough to go around," says a European banker in Bangkok. "But the companies don't have the baht, and they're not going to get enough of it either."

Bankers say there is often little they can do with corporate customers who do not pay their debt. Thailand's antiquated bankruptcy law means foreclosure can take years, if not decades.

Financial institutions are not allowed to lend new money to a company that is insolvent, in effect preventing the bridging loans which traditional restructuring often requires.

Thus, with most of the legal cards held by borrowers, banks are likely simply to write off the loans of the truly bankrupt.

But in many other cases - such as Thai Petrochemical Industry or Srihai Superware, which have stopped making principal repayments on nearly \$5bn in debt but continue to pay interest - the

underlying businesses may be profitable, especially if the companies can manage to secure a new injection of capital. Banks then do a lot of hand-holding.

"We used to pamper our clients and now we have some leverage," says Pornsamang Tuchinda, President of Thai Damu Bank, a middle-size commercial bank. "We are acting as a restructuring service for many of our clients right now."

It helps, bankers say, if management and leading shareholders (often one and the same) agree to have their roles reduced. "Management has to face reality, get out of some businesses and sell out to foreigners. That's the toughest part," says Mr Pornsamang, who last month sold a majority stake in his bank to DBS of Singapore.

Opaque management styles hurt as well. In two Eurobond defaults, senior management have been accused of fraudulent practices. A deal that would have resolved part of the problem at one of the businesses fell through because of too

much distrust between borrower and lenders. Credit Agricole Indosuez got so fed up with management at the other group that they sued and won, but so far have been either unable or unwilling to enforce the judgment.

In addition to new capital, most debt restructurings are likely to involve some form of debt-equity swap. "We don't like it but we have to do it," says James Stent, executive vice-president of Bank of Asia, another Thai bank. "But when the turnaround comes we will be able to sell these companies at a tremendous profit."

Many western commercial banks are wary of holding equity in far-flung struggling concerns in industries where they have no expertise. But they have options as well.

Thai corporate debt is being actively traded at a discount in unofficial markets, with institutions such as Bank of America, Goldman Sachs and CS First Boston particularly active. These "dis-

tressed debt" teams are often linking up with venture capitalists willing to inject new capital and buy the equity held by financial institutions once a restructuring plan is agreed on.

Still, these moves are risky. Some bank debt, for example, has traded at an 80 per cent discount, but a company could still collapse if a new investor is not found.

After buying up the Eurobonds of one failed finance company, CS First Boston unsuccessfully tried to convince Thai authorities to let them take it over.

But soon the rules of the game may change.

Proposed amendments to Thailand's bankruptcy law strongly supported by the new Thai government will give creditors a much greater say in the development of debt restructuring plans, precisely the reason the amendments are at present being held up by the country's conservative Senate.

Until there is enough currency stability to give potential new foreign investors a limit to their risk and new bankruptcy procedures are not only amended but tried and tested, the lawyers conclude that loan workouts will continue to be "characterised by a highly disorderly process and improvisation".

ASIA IN CRISIS

The day Japan let a flagship go under

In the third of a series of five reports, Gillian Tett describes how Tokyo faced up to the implications of structural problems in its financial system

The moment was the stuff of corporate Japan's nightmares. Shohhei Nozawa, president of Yamaichi Securities, 58, stepped up to a microphone and quietly started to cry.

As the world's press watched, he explained that his group, one of Japan's most prestigious brokers, had decided to close on November 24. The move, he added, was inevitable following the financial turmoil that was now gripping the markets in Japan.

"I want deeply to apologise to all our clients and shareholders," he added, through wet eyes and a series of bows. "This is truly heartbreaking."

To many westerners, the display was startling. "Can you imagine the head of J.P. Morgan or Goldman Sachs in tears?" muttered one western onlooker. To many Japanese, it smacked more of ritual: corporate Japan has a long tradition of senior executives making public, grovelling apologies.

Either way, Mr Nozawa's tears flashed across the world's television screens highlighted a sense of shock felt that day both inside and outside Japan at the new twist in the region's financial crisis.

"What is happening now is completely unprecedented," one senior government official had admitted a few hours before Mr Nozawa's speech. He had spent days and nights frantically preparing plans to calm the markets, and the strain showed: in place of the bureaucrats' usual dark suit he wore crumpled weekend clothes with an unshaven face.

It was a striking turnaround. When the financial turmoil had first erupted in Thailand in the summer, many Japanese had viewed it with a sense of detachment. Such turmoil, it was thought, might hurt some exporters, but it did not seriously threaten Japan. Indeed, the key question discussed in Tokyo was not whether Japan was vulnerable to the threat of "contagion" - but what the world's second largest economy should do to help countries such as Thailand.

But Yamaichi's collapse had presented Japan with the humiliating sight of the largest corporate collapse in its history. Furthermore, it was the third big financial collapse in November. A few days earlier Sanyo Securities, another broker, and Hokkaido Takushoku, the 10th largest commercial bank, had also failed. Consequently, as Mr Nozawa's tears flowed that day, an alarming new question hung over the markets: was Japan now poised to become Asia's next financial crisis point, as a string of other well-known financial names collapsed?

The question arose because Yamaichi was not an isolated case. And the tale behind its downfall reveals a set of structural problems which have dogged Japan for the last seven years - and still blight much of the rest of the surviving financial companies.

The company used to be Japan's biggest broker. But in 1985 it ran up huge losses after a stock market fall. That time round, it was saved by co-ordinated government action. But it lagged behind the other "big four" brokers - Nomura, Daiwa and Nikko.

During the 1980s bubble, this barely mattered: as stock markets soared, Yamaichi notched up record ¥230bn profits in 1989 and aspired to become a global player. But when the bubble collapsed in 1990, stock market turnover fell sharply and profits collapsed. When land prices fell too, bad debts soared.

In a western context, this might have prompted rapid restructuring. But Yamaichi - like the rest of Japan's financial industry - spent the following seven years denying the problems. As losses mounted, it partly concealed them by using a peculiarly Japanese practice known as *tokushi* - the habit of shuffling them between accounts.

The company avoided shareholder scrutiny with another Japanese custom - paying *sokaiya* - racketeers - not to ask "embarrassing" questions at shareholder meetings.

As 1997 started, the company hoped it would prove a glorious one. For in a bitter irony, it was due to celebrate 100 years of business - an event usually marked in Japan by lavish parties and precious extra holidays for staff.

But its problems mounted. It recorded a ¥2.7bn loss between April and September 1997, partly because the business climate was becoming more competitive ahead of Japan's planned Big Bang deregulation of financial markets. Then in the summer there came another blow: it became entangled in a scandal over its *sokaiya* links, following earlier revelations about such links at Nomura.

Quite why this scandal erupted is unclear. The official - and optimistic - explanation is that the Ministry of Finance wanted to improve corporate ethics ahead of Big Bang. In practice, though, it seems the real impetus came from politically ambitious officials at the Tokyo prosecutors' office. Either way, in August the company was forced to reshuffle management, propelling the unfortunate Mr Nozawa into his new post.

Thus far, Yamaichi's woes seemed painful - but manageable. After all, many other Japanese brokers were also recording losses (six medium-sized ones, for example, have been making losses for five years). Furthermore, Japan had never let a company as prestigious as Yamaichi collapse. As one senior official remarked only 10 days before it occurred: "I do not think that Yamaichi would fall. It would be too great a shock [to the system]."

But in early November the climate suddenly changed. And the trigger for this came not from Yamaichi - or even elsewhere in the other Asian crises - but from another broker, Sanyo Securities.

The company, Japan's seventh largest broker, had first become famous in the late 1980s, when it built Asia's largest and most lavish trading floor. The floor is the size of an aircraft hangar, and even today looks stunning.

Sanyo's business had been ailing for a long time, and in October the government tried to persuade companies such as Kokusai Securities, a medium-sized broker, to help the group. However, in a sign of how corporate ties were unravelling, Kokusai refused. "We did not think this fitted with our business strategy," said Kotchi Kane, managing director.

The government then tried to persuade life assurance

companies to extend new loans. But they also refused, partly because their own businesses were ailing. So on November 3 the government took advantage of a public holiday - and Japan's closed markets - to announce Sanyo would be the first broker since the second world war to become bankrupt.

The move seemed logical from an Anglo-Saxon perspective, given the group's huge problems. But in Japan it had a crucial implication: a bankruptcy meant that Sanyo would default on its debts. This had never been seen in Japan's financial world, and had not been anticipated by creditors.

The impact was swift. When markets re-opened the next day several western and Japanese companies quietly stopped lending to other vulnerable companies.

This included Hokkaido Takushoku bank, Japan's tenth largest commercial bank (also known as Takugin). Like Sanyo, Takugin had long been known to be in trouble: it had huge bad debts and few traditional business partners. But until November most observers thought it was protected.

Ryutaro Hashimoto, Japan's prime minister, had explicitly promised earlier in the year that the top 20 banks were safe. But on November 4 doubts set in. Takugin's customers started to withdraw their assets. This forced the bank to turn to short-term money markets to raise cash. Its traditional lending partners cut credit lines, however. By Friday 15, it faced a disastrous liquidity crunch.

The speed of the crisis left the government shocked. It realised it could not find a partner to avert Takugin's collapse, since an earlier merger with another

regional bank, Hokkaido, had already unravelled. Instead, Bank of Japan officials spent an exhausting weekend desperately seeking a bank to take over Takugin's healthy business. On Sunday night Tadayo Homma, a senior BoJ official persuaded North Pacific Bank, a regional group, to assume the job. On Monday 17 Takugin announced its closure.

At this point Yamaichi entered the tale. As lenders started to panic, more credit lines to weak companies such as Yamaichi were cut. As tales about this emerged, Yamaichi's shares on November 19 plunged 40 per cent to ¥67, or one tenth of their level at the start of 1997. Then, on Friday 21, Moody's, the US credit rating agency, downgraded Yamaichi's debt to junk bond status.

That evening Yamaichi executives convened an emergency board meeting. "It was very emotional, there was quite a lot of argument," explained one executive who was

present. But by 4am the next morning the verdict was clear: the Ministry of Finance had effectively ordered Yamaichi to close its business, after "revealing" that the group had some ¥280bn *tokushi* losses.

Quite why the ministry took this step provokes controversy. Although Yamaichi faced a severe liquidity crunch, it was not technically insolvent when it failed. In sharp contrast to Sanyo, or the UK investment bank Barings when it became entangled in its 1995 trading

scandal. This means, some observers argue, that it might have been saved if the government had provided massive liquidity for the group. Indeed, the government later provided precisely such support for other institutions.

But in the frenzied climate on the night of November 21 this option was apparently not considered. One reason, officials say, was that Fuji Bank, the group's traditional ally, was reluctant to help. Another was that the ministry feared public criticism for backing a company tarred with *sokaiya* scandals. A third was government concern about international pressure: the Moody's downgrade had already had an impact on US treasury markets on Friday night.

But another motive is also whispered in Tokyo: that some bureaucrats wanted a "shock" of this sort to persuade politicians and the public to use public funds to help the financial sector. Officials themselves discount such conspiracy theories.

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Gerard Baker



A weeping Shohhei Nozawa announces the closure of one of Japan's most prestigious brokers. News of Yamaichi Securities' failure followed frantic days and nights at the Ministry of Finance as officials prepared plans to calm the markets

Coming up in this series

● Tomorrow:
Korea's struggle
to avoid default

● Friday:
Where next
for Asia?



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"Things moved so fast that there was no time to draw up such plans, even if we had wanted to," one says. And in practice, there was another crucial factor in the drama: the reaction of Yamaichi's traditional allies.

The company had previously been considered a member of the *Fuyo* corporate family, grouped around the Fuyo Bank. According to Japanese corporate tradition, this meant that Yamaichi's allies were expected to support the group. But as events came to a head in November, a striking break in tradition occurred. On the same day that Moody's downgraded Yamaichi, Yoshio Yamamoto, the bank's president, declared that he would not rescue Yamaichi since it did not accord with Fuji's own business plans.

Fuji denies this brought down the broker. "Yamaichi failed because it lost market confidence as a result of weakening performance and revealed scandals," Mr Yamamoto said yesterday. But the move had momentous implications. In some western eyes, it was regarded as a hint that some of Japan's corporate traditions were being replaced by hard-headed business judgments.

However many Japanese observers drew a more ominous conclusion: Fuji bank, they whispered, must be in serious trouble itself if it could no longer afford to meet its time-honoured Japanese responsibilities. Either way, when the markets re-opened on Tuesday November 25, the atmosphere was tense. For Yamaichi's collapse left two key questions hanging over the market: would other groups now copy Fuji's example? Was Japan, in other words, about to see a wave of other failures?

If the markets were to be believed, there were plenty of potential victims. That day, the share price of some banks and brokers plunged. Credit lines were cut to weak institutions, pushing overnight rates to some 85 basis points on November 27. The Japan "premium" - the cost Japanese banks had to pay to borrow money compared to US counterparts - doubled to 100 basis points.

The Bank of Japan and Ministry of Finance had other plans, however. For at the very moment that the markets were mulling the apparent victory of market forces, an important albeit unheralded - policy shift occurred.

After watching two large groups fail because of a liquidity crunch, ministry and Bank of Japan officials apparently decided the country could not afford another. Letting market forces escalate would simply be too dangerous, they argued.

The first sign of this came on Wednesday, when the Bank and the ministry took the rare step of issuing a joint appeal for calm. At face value, the statement initially seemed more a sign of panic than control. Indeed, similar requests for investors' "not to panic" had been heard all over Asia in previous months.

But the crucial difference between Japan and other countries such as Thailand was that Tokyo could put money behind its mouth. And it rapidly swung into action. Huge loans, worth over a thousand billion yen, were extended to help Yamaichi overcome any short-term funding problems, even though this appeared to contravene some of the fine print of the central bank's charter.

The Bank of Japan flooded the money markets with a record ¥3,700bn surplus liquidity in an effort to prevent another credit crunch. Then, when even this did not persuade creditors to lend to some weak companies, it started to provide loans directly to banking groups. The Ministry of Finance reportedly also lent dollars to banks that were finding it hard to raise funds in international markets.

Behind the scenes, another crucial development was also under way. For months bureaucrats had been whispering that the only way to solve the problems of Japan's financial system would be to use public funds. The issue had hitherto been regarded as too politically sensitive to contemplate in public: the use of public money to sort out the mess caused by the collapse of the *fuyo* housing loan companies in 1995 sparked

serious protest.

However, as politicians reeled from the Yamaichi shock - and countries including the US expressed growing concern - the bureaucrats' pleas won ground. In early December, Japan's ruling Liberal Democratic party started to consider the issue. A mere two weeks later the LDP called for ¥10,000bn of public funds to protect depositors and help recapitalise some banks. By early January, the sum had been raised to ¥30,000bn, and politicians were even suggesting that the recapitalisation should extend to healthier groups as well.

Will this dramatic U-turn be enough? As the dust settles from the momentous events of November, many observers retain doubts. The Bank of Japan and Ministry of Finance certainly appear to have averted the risk of financial meltdown for the moment: since November there have been no more large financial collapses.

But few observers expect any rapid solution to the longer-term financial problems that still dog Japan. Aside from Yamaichi, there are still dozens of banks and brokers which continue to operate with huge bad debts, troubled business franchises and losses. Nevertheless, when Eisuke Sakakibara, Japan's vice-minister of finance for international affairs, met journalists on December 17, he presented a markedly different face from Mr Nozawa's tears.

Three weeks earlier, bureaucrats had been pondering the prospect of a severe market collapse. But by mid-December, the sense of crisis was starting to lessen. And Mr Sakakibara himself had some welcome news to unveil: a major injection of public funds into the financial sector and tax cuts.

"I think we have solved Japan's problems now," Mr Sakakibara said, with his characteristic cheery grin - and an optimism most western observers would dub excessive.

Then, he paused - and added a more ominous and realistic caveat. "I suppose the next problem we have to solve is Korea."



Hashimoto (right) admitted to Clinton that Japan got it wrong

US PRESSURE

Voice from across the Pacific

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London libel jury hears that chairman of US group made offer to get Virgin out of lottery race

GTech chief 'offered bribe to Branson'

By John Mason,
Law Courts Correspondent

The chairman of GTech, the US lottery equipment supplier, offered Richard Branson a bribe to withdraw from the contest for the UK national lottery, the High Court in London heard yesterday.

The claim was made by George Carman, a lawyer acting for Mr Branson, at the start of a two-day libel action. Guy Snowden, the GTech chairman, is suing Mr Branson over the bribe claim. Mr Branson is suing Mr Snowden, GTech and Robert Rendine, its director of

communications, for saying the allegation was a lie.

GTech is a member of the Camelot Consortium, which runs the UK national lottery. Mr Branson claims the bribe was offered during a lunch at his London home in 1993. Mr Snowden rejected an approach to join the Virgin bid for the lottery and instead asked Mr Branson to join the Camelot consortium which eventually won the contract, Mr Carman said. Mr Branson rejected the offer.

The court heard that Mr Snowden then told Mr Branson: "I don't know how to phrase this, Richard.

There's always a bottom line. I'll get to the point. In what way can we help you?" After a pause, it was claimed, Mr Snowden went on: "I mean, what can I do for you personally?"

Mr Carman said there was an ugly moment of silence after which Mr Branson asked what the GTech chairman meant. Mr Snowden was alleged to have replied: "Everybody needs something."

Mr Branson was so shocked at the bribe offer, he went to the toilet to note in writing what Mr Snowden had said. His account was later confirmed by the only wit-

ness, John Jackson, the Sketchley chief executive, the court heard.

Mr Carman told the jury: "There is no shilly-shallying about this, no room for doubt or misunderstanding or misinterpretation. It's as plain as a pikestaff that what Guy Snowden was about that day was

floating a bribe in front of Richard Branson in order to get him out of the bidding and pave the way for GTech and Camelot to go on without this dangerous rival."

Four days later, Sir Tim Bell, GTech's public relations adviser, rang Mr Branson to say that Mr Snowden "might have said some-

thing that he might regret" and asked if Mr Branson was going to the media over the incident, the court heard. Mr Branson said he was not.

The allegation was eventually made by Mr Branson two years later in a BBC television programme. In broadcasts and newspaper articles that followed, GTech accused Mr Branson of lying over the alleged incident, prompting him to start libel proceedings, Mr Carman said.

Mr Branson is due to give evidence today after lawyers for GTech have addressed the jury.

BT arm seeks to match size with ambition

System integration group Syntegra needs to grow, reports Alan Cane

Syntegra, British Telecom's four-year-old systems integration company, has global ambitions but lacks the size to fulfil them.

With 1997 revenues of £310m (\$505m), it is less than a tenth the size of the leaders of the computing services business such as EDS, Andersen Consulting and Computer Sciences Corporation, all of them US-based.

Its big opportunity to achieve spectacular growth - a merger with System House, the computing services arm of MCI of the US - seems to have evaporated with the failure late last year of the merger between BT and MCI.

If the merger had gone ahead, Syntegra and System House would have been welded into a company with international reach, a broad portfolio of computing skills and revenues of more than \$2bn.

Bill Halbert, Syntegra's managing director since its formation, is philosophical about the lost opportunity:

"It was a disappointment. We worked together on the merger for a year and we had been talking to System House for some years before the merger was mooted.

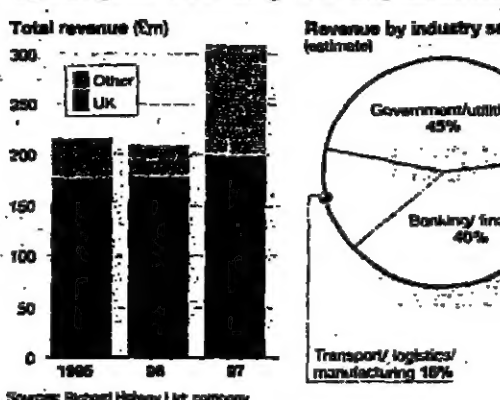
"But our business plan was always global... a merger with System House would have been a windfall rather than a necessity."

Formed in November 1993 from some 40 disparate computing services businesses within BT, Syntegra has grown comparatively slowly. Richard Holway, publisher of the authoritative Holway report on UK computing services companies, says: "I had great hopes of Syntegra, but it has been a disappointment."

He says turnover growth has remained essentially static, buoyed recently only by small European acquisitions - Europe Informatique for about £10m in 1995; Rijnhaave, the Dutch group, for about £70m in 1996.

In 1997, Syntegra bought Alcoria, a small French group, and took responsibility for First State Comput-

Syntegra: seeking US expansion



Its big opportunity evaporated with the failure late last year of the merger between BT and MCI

ing, BT's Australian system business.

But Syntegra executives reply that the group's early years were spent combining the various elements of the company. "How fast can a company digest these various strands?" one manager complained.

Now the priority is to grow through acquisition in the US. Mr Halbert says: "It is an absolute must." It is also independent of anything BT itself might do in seeking a US partner to replace MCI.

Syntegra also says it is attempting to redefine systems integration, arguing that technology alone is not the answer and that due attention must be paid to the "soft" side of the business.

"The big failures are not in technology, but are much more to do with the human factors involved," Mr Halbert says.

The fact remains that computing companies have rarely prospered within telecom groups, with NCR's disastrous experience as an AT&T subsidiary the chief example.

Other computing services companies are already eyeing Syntegra's 3,500 highly qualified staff enviously.

While BT's support for its subsidiary's expansion plans argues against a sell-off, it is possible Syntegra could find greater synergies within, say, a Sema Group, a Logica, or a Computing Sciences Corporation.



Bill Halbert
Syntegra managing director

Premier invites Japanese cash to 2000 dome

By David Wighton in Tokyo

Japanese companies are being lobbied to put money into the UK's government's troubled Millennium Dome as ministers struggle to find the £150m (\$244.5m) of private sector sponsorship needed for the project at Greenwich in south-east London.

Several leading Japanese companies - including Toyota - were approached during the visit to Japan by Tony Blair, the UK prime minister. He returned yesterday.

Officials said a number of Japanese companies had expressed interest in being involved in the dome, which they saw as a unique opportunity. "Greenwich Mean Time is known across the world and the Japanese want to be part of the dome," the prime minister's official spokesman said yesterday.

The line of zero degrees longitude passes through Greenwich Observatory near the dome site. Although the dome was conceived as a showcase for Britain, the government saw nothing wrong with a Japanese contribution, the spokesman said. US companies have also been approached.

But the potential involvement of non-UK companies is likely to heighten criticism of the controversial project. The revelation that the dome's roof was to be provided by a German company provoked an outcry and the government switched to an Anglo-American supplier.

Peter Mandelson, the minister responsible for the dome, has been leading efforts to raise the cash needed from the private sector. But companies have been reluctant to commit themselves before knowing more about the contents.

The few significant sponsors signed up include British Telecom, which has offered the maximum £12m allowed from a single company, and British Airways, which is committed to £8m. Sir Colin Marshall, the BA chairman who headed the business delegation that accompanied Mr Blair to Japan, said he had used the opportunity to "lobby" Japanese companies.

"There are no firm commitments but a number of companies expressed interest," he said.

But Sir Colin denied that the dome would be used as a showcase for Japanese products. "They are interested in it more as an opportunity to show off their ideas for the future," he said. BA is also involved in the dome through Robert Ayling, its chief executive, who chairs the New Millennium Experience, which is directing the project.

State rail chief attacks privatised network

By Charles Batchelor,
Transport Correspondent

The performance of privatised train companies is worse than that of the state network they replaced, John Welsby, chairman of British Rail, said yesterday. BR - once the engine in which ran almost all the UK network - has been reduced to advising the government on the role of the railways in an integrated transport policy.

The privatised companies are in danger of establishing as bad a reputation within two years as BR did over the 50 years of its existence, Mr Welsby told the Chartered

Motorcycle sales increase 40%

Motorcycles and mopeds (small motorcycles with 50cc engines) are making a comeback as congestion-dodging commuter transport, with sales jumping nearly 40 per cent last year, the Motor Cycle Industry Association said yesterday, writes John Griffiths. It said 93,289 two-wheelers were sold, up 37 per cent on 1996. This was double the industry's worst year, 1993, when only 46,700 were sold. Further growth is expected this year of "at least 10 per cent".

Institute of Transport. "An objective assessment of the performance of the privatised railway today shows that, in general, it is hardly better than it was in the last years of public ownership. That is a great disappointment," he said. "Performance, far from continuing to improve, has actually deteriorated. The failings are not isolated local ones but are spread across the country."

Performance statistics for

the railway industry due to be published later this month by the rail franchising director's office are expected to show a further worsening of reliability and punctuality in the final quarter of 1997, following a decline in the summer.

Mr Welsby said the industry showed the signs of not being effectively managed, a problem which was solved in BR before privatisation by a management shake-up in the early 1990s.

"The situation is particularly ominous because very significant additional funds have been injected into the industry," said Mr Welsby.

"Privatisation was sold on a manifesto that promised that performance would get much better, and that it would do so quickly."

The train operating companies had the least certain futures of any of the big groups in the industry, he said. "They were overhauled in terms of corporate weight, market power and resources by their suppliers, including the rolling stock leasing companies."

Mr Welsby, thought he keen to head the government's planned strategic rail body, said the government would continue to play a critical role in the industry.

N Ireland settlement hopes strengthen

Financial Times Reporters in
Belfast and London

The search for a constitutional settlement for Northern Ireland moved forward yesterday even though Sinn Féin, political wing of the Irish Republican Army, accused the UK and Irish governments of yielding to threats from anti-republican "loyalists".

The governments took comfort from the willingness of the parties to engage for the first time in active discussions on the basis of joint government proposals for a new set of institutions to govern Northern Ireland.

Meanwhile, the UK government is expected next

IRA bomb warning 'inadequate'

The IRA gave "inadequate and inaccurate" warnings of the bomb blast in London which ended its 1994-96 ceasefire, a prosecuting lawyer told a London court yesterday. The bomb on a truck, containing tons of home-made explosive, went off as thousands of people were leaving work, and two men in a shop were killed. Patrick McKinley, 34, and James McCann, 29, both from Northern Ireland, deny conspiring to cause an explosion likely to endanger life or cause serious injury to property.

week to announce a review of evidence into Bloody Sunday, when 13 nationalists were shot dead by British troops in 1972.

British officials said they were satisfied at the "united" response to the proposals - suggesting an absence of rejection was the most that could have been

expected. The package envisages a new Northern Ireland assembly, a north-south ministerial council and an inter-governmental council to link the parliaments in Dublin, Belfast and London and the planned Scottish and Welsh assemblies.

Mitchel McLaughlin, Sinn Féin chairman, said the doc-

ument "represented a response to unionist pressure and the activities of the loyalist death squads".

George Mitchell, the former US senate majority leader who chairs the talks, said: "No-one has agreed to any aspect of a settlement or an outline of a settlement, but they have agreed to seri-

ous negotiations to try to bring it about." Tipton.

Sinn Féin is concerned the proposed north-south bodies would strengthen ties between Belfast and Dublin.

● Tony Blair, the UK prime minister, made some of the phone calls that paved the way for the breakthrough in the peace talks while sitting cross-legged in a restaurant in the Japanese city of Kanakura, writes David Wighton in Tokyo. The sight was witnessed by the Japanese prime minister, Ryutaro Hashimoto, who was having a private dinner with Mr Blair, the British ambassador and their wives.

Points for peace, Page 12

Company tax burden may ease

By Jim Kelly,
Accountancy Correspondent

The government is prepared to make significant concessions to companies worried by aspects of the new corporation tax system announced by Gordon Brown, chancellor of the exchequer, in his provisional - or Green - Budget in November.

With less than three weeks left for consultations, the Treasury is striving to make sure companies can cope with the new US-style quarterly system. To help finance directors, the final system may dispense with the idea that companies pay tax based on an estimate of current year profits.

The government may also consider reducing the difference between the rate of interest charged if companies overpay and that charged if they underpay.

Under the new system, large and medium sized companies - which currently pay their tax nine months after their year end - will have to pay all or part of it quarterly. The first quarterly payment could be in just over a year.

Mr Brown said the payments would be based on an estimate of current year profits - but many experts believe this would be extremely difficult in practice and especially for companies with cyclical revenues - such as retailers.

The new system, which mirrors many national regimes, replaces the dual system of corporation tax and advance corporation tax abolished in the Green Budget.

While the Treasury and Inland Revenue are preparing to make changes, it is understood that the thrust of the reforms has been welcomed - sweetened by the cut in corporation tax announced by Mr Brown, from 31 to 30 per cent.

● Companies would take on much of the administrative burden of providing an estimated £2.4bn in tax credit payments to low-paid workers in place of family credit.

under plans likely to be unveiled in the forthcoming Budget, our Political Editor writes.

A limited integration of the tax and benefit system is also expected in Mr Brown's first full Budget, planned for mid-March. A Treasury task force, led by Martin Taylor, Barclays Bank chief executive, has advised Mr Brown against importing a US-style earned income tax credit, which would have involved all employees making comprehensive tax returns and receiving substantial annual rebates.

The Institute of Directors said it was "concerned that cost should not be an additional burden on employers".

UK NEWS DIGEST

Business boosts backing for arts

Business support for the arts rose by 20 per cent last year to a record of £95.8m (\$155.8m). The increase, the highest ever in one year, surprised the Association for Business Sponsorship of the Arts. In the previous two years, after two decades of steady growth, expenditure by companies on the arts had stabilised at around £90m. "We thought sponsorship had reached a ceiling but these figures prove there is no ceiling," said Colin Tweedy, association director-general. "It is now the corporate marketing departments that are taking a keen interest. The days when the chairman decided what to sponsor are over."

Among the companies sponsoring the arts heavily for the first time were Sun Microsystems, which backed the Institute of Contemporary Arts; Orange, the mobile phone network, with its women's literature prize; BMW's Rover offshoot, aiding the London Symphony Orchestra and Selfridges with the Serpentine Gallery. Antony Thornicroft

THE ECONOMY

First fall in inflation in 10 months

The rate of inflation fell for the first time in 10 months in December. The fall in the annual headline rate - to 3.6 per cent in December, compared with 3.7 per cent in November - was expected by the financial markets. But public sector wage demands in excess of inflation could prompt bigger price increases and force up interest rates. Underlying inflation, which excludes mortgage interest payments, fell to 2.7 per cent from 2.8 per cent. The all-items index stood at 160 in December, compared with 159.6 in November. Richard Adams

PRIVATISED POWER UTILITIES

Centrica threatens 'bloody row'

Centrica, the biggest UK gas supplier, has threatened "a bloody row" with regional electricity companies if they fail to meet the April deadline for the introduction of competition. Roy Gardner, Centrica's chief executive, wants individual companies barred from competing in the liberalised domestic gas market if they fail to meet the electricity competition deadline. Centrica, which still trades in the UK under the British Gas brand, wants to be the first national supplier of both gas and electricity to households. It fears that some electricity companies - half of which are owned by big US utilities - are deliberately trying to delay electricity competition. They enjoy regional electricity monopolies but compete in the rapidly-liberalising gas market, which is due to be fully opened by mid-year.

John Battle, energy minister, will meet the chief executives of the 14 electricity distributors next week amid widespread expectation that he will agree to a delay to the start of retail competition. Robert Corzine

CORPORATE GOVERNANCE

Pension funds unveil tough stance

The National Association of Pension Funds, which represents investors with total assets of more than £300bn (£499bn), will today announce a tough stance on corporate governance in an attempt to head off the threat of government intervention. The association hopes to avert the threat of legislation - on issues such as compulsory voting by shareholders at annual meetings - by taking a tougher stance on issues such as executive pay than that recommended by the committee on corporate governance headed by Sir Ronald Hampel, chairman of ICI. John Rogers, the association's director of investment services, believes the government is likely to legislate to increase shareholder voting. NAFF will propose an "early warning system" under which companies would be required to flag up any proposed changes to, for example, executive remuneration three months before an annual meeting. Jane Martinson Lex, Page 14

THE NAFF LIKES IT, THE PIA LIKES IT, THE SFA LIKES IT, BUT THE SHAREHOLDERS? THINK ITS RUBBISH

Standard Chartered

Standard Chartered PLC
US\$300,000,000 Undated Primary
Capital Floating Rate Notes (Series 4)
(of which US\$200,000,000 has been
issued as the Initial Tranche)

In accordance with the provisions of the Notes, notice is hereby given that for the six month period, (181 days), from 14 January 98 to 14 July 98 the Notes will carry interest at the rate of 5.7125 per cent per annum.

Interest payable on 14 July 98 will amount to US\$267.21 per US\$10,000 Note and US\$267.12 per US\$100,000 Note.

West Merchant Bank Limited
Agent Bank

Standard Chartered

Standard Chartered PLC
US\$400,000,000 Undated Primary
Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 14 January 1998 to 14 July 1998, the Notes will carry interest at the rate of 5.625 per cent per annum.

Interest accrued to 14 July 1998 and payable on 14 July 1998 will amount to US\$282.81 per US\$10,000 Note and US\$282.13 per US\$100,000 Note.

West Merchant Bank Limited
Agent Bank

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PAYMENT OF DIVIDEND

Notice is hereby given to shareholders that final dividends for the year ended 31st December, 1997 of DEM 1.10 for the European Bond Fund, USD 0.60 for the US Dollar Global Bond Fund, DEM 1.25 for the DM Global Bond Fund, CHF 4.50 for the Swiss Franc Global Bond Fund and USD 0.60 for the Yen Global Bond Fund have been declared by the Board. These dividends will be paid on the 29th January, 1998 to registered shareholders of the Fund who were on the register at 31st December, 1997.

These dividends will be paid from 29th January, 1998 to bearer shareholders against presentation of coupon No.4 for the European Bond Fund, No.14 for the US Dollar Global Bond Fund, No.9 for the DM Global Bond Fund, No.3 for the Swiss Franc Global Bond Fund and No.22 for the Yen Global Bond Fund at any of the company's paying agents including its paying agent in London.

SBC WARBURG
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London EC4V 3SS.
Attention: Corporate Action - Paying Agency
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INFORMATION TECHNOLOGY

Fast line to net security

One of the factors delaying the widespread adoption of internet-based electronic commerce for activities such as electronic stock trading, online banking and shopping has been concern about security.

The standard solution is to deploy cryptographic software, but this tends to slow the speed of transaction handling unacceptably, leading to congestion and frustration. This problem is expected to worsen as sites adopt the new Secure Electronic Transaction protocol, developed by Visa and MasterCard. This is a highly secure standard for net commerce but each SET transaction requires seven software "keys" to be processed. Web sites that normally respond in less than a second can take a couple of minutes to respond at peak times.

A young Cambridge-based company called nCipher - the latest in a series of promising start-ups to emerge from England's "Silicon Fen" - thinks it has solved the problem with a device called nFast, the world's first cryptographic accelerator.

The device functions as a type of co-processor, relieving the main microprocessor of the need to handle the complex mathematics which underlie public key cryptography and thereby reducing the queues of customers waiting for transactions to be processed.

The company, nCipher (www.ncipher.com), which has Canada's Newbridge Networks, Security Dynamics and Hambros Advanced Technology Trust among its initial investors, has designed nFast to slot into an ordinary server drive bay and use the industry-standard SCSI interface so it can be added to almost any commerce server.

The devices can be daisy-chained together to provide additional processing power and provide an inexpensive, fast, platform-independent hardware solution which lightens the load on the host microprocessor without requiring alterations to application software.

"There is an increasing demand for rapid, secure electronic commerce over the internet," says Alex van Someren, managing director of nCipher, who is addressing a conference on the subject in the US this week.

"Our nFast accelerators help online retailers adopt the highest levels of cryptographic security, without jeopardising the speed of their servers through processing cryptographic keys."

Mr van Someren claims that nFast's dedicated cryptographic co-processor can handle up to 300 1024-bit public key signatures a second and believes the product could catapult his company into the big league. Using an nFast accelerator with eight processors, a Sun Microsystems Netra server can handle 68 connections a second, 10 times the unaccelerated total.

nCipher was founded in 1996 by Mr van Someren and his brother Nicko. nCipher's technical director, to exploit the latter's cryptography skills. The company has raised £1.5m from its investors.

Paul Taylor



Information Technology
The FT's review of Information Technology appears on the first Wednesday of each month

Using the net - Nicholas Denton

Telephones on the receiving end

The internet will become more like the traditional telecoms network

The mythology of internet telephony goes something like this. The internet is instantly more efficient at transmitting information than the telephone network.

Voice can be transmitted in the form of packets of data, which travel across whichever route across the internet is not being fully used. These packets need only contain the actual substance of the exchange: an internet telephone call, unlike one over the traditional network, does not waste space on the silences and pauses that make up a typical exchange.

And - this is the clincher - the internet is free, giving voice services over the network an inherent cost advantage over their traditional competitors. Consumers are already benefiting. A personal computer user, with internet telephony software from a company such as VocalTec of Israel, can already reach a similarly equipped user anywhere in the world for the price of the local telephone call to access the internet.

It seems no wonder then, that John Sidmore, chief executive of WorldCom's internet subsidiary, forecasts that, as fax and telephone calls migrate to the new network, traditional voice transmissions will by 2003 represent just 1 per cent of total traffic.

That may well be the case, extrapolating current trends. And there is some truth in the hype surrounding internet telephony. There is little doubt that the migration of voice to the internet will transform the economics of telecoms services.

But the internet, in absorbing voice and videoconferencing calls, will become more like the telephone network it is supplanting. That applies to the architecture of the network, and to the pricing of services carried over it. In prospect it is not so much a takeover of the telephone system by the internet as a merger between the two.

The two networks already work

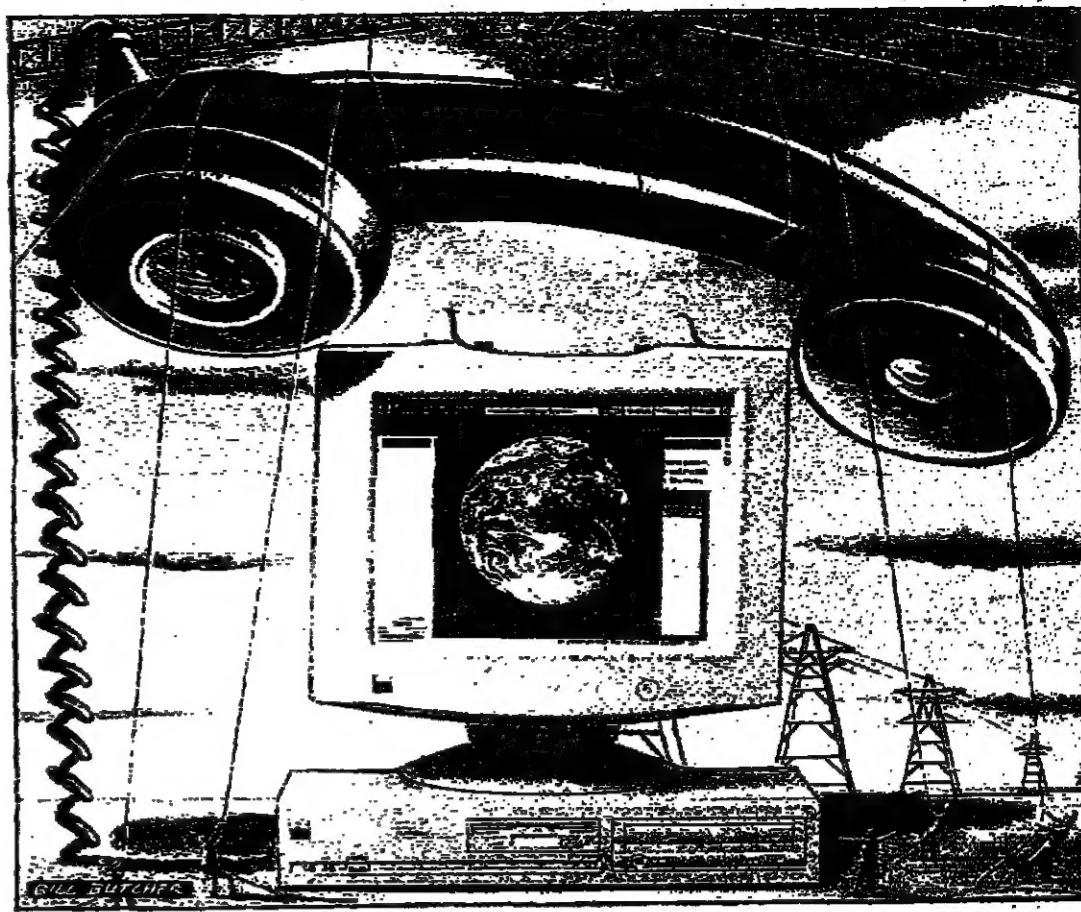
together. An electronic mail message sent from a home PC will typically travel over the user's telephone line to the local exchange, where it is routed to a modem bank operated by an internet service provider. It is routed on to the internet "backbone", the main line of the network, which does not exist in a physical sense: it is typically a reserved portion of the high-capacity trunk lines operated by a long-distance carrier such as Sprint or British Telecommunications.

A host of new services straddle both networks. For instance, TelePost, a venture backed by TeleNor of Norway, plans to offer a conference calling centre accessible from a PC connected to the internet. But TelePost calls the user's standard telephone and those of the other participants to line up the call, rather than trust it to the vagaries of the internet.

And, on a superficial level, just as PCs with a microphone can now be turned into speakerphones, so devices which look very much like telephone handsets but which can access the internet are being unveiled. Cidco's iPhone, for instance, offers simple touch-screen access to the worldwide web as well as the features of an advanced telephone such as conference calling and caller ID.

All these are examples of today's hybrid - and transitional - network. "If you look at where we are today, we are just starting: what we have a lot of the time is voice networks pretending to be data networks," says Bill O'Shea, president of the business communications systems unit of Lucent Technologies, the largest US telecommunications equipment maker.

Over time, the seams between these networks will become less visible. "It is not a question of whether it will happen. It is going to happen: the question is how quickly," says John Chambers,



chief executive of Cisco Systems, the leading maker of the router machines which act as traffic guides within networks. "You can't afford a separate network for voice, one for video and one for data."

Already, purchasing decisions within enterprises - for both networking and telecommunications equipment and services - are increasingly being determined by a chief information officer, to whom the managers of the two networks report.

At a slightly slower pace, the public telephone network and the internet are also fusing. UUNet recently launched a service called UUFax, for instance, which takes fax transmissions that would have travelled over expensive long-distance telephone connections, and reroutes them over the internet.

The economics of fax transmission over the internet are compelling, because it does not matter if a fax is sent in the form of packets, bounced around the network and reassembled, with a few seconds delay, before being forwarded on to the recipient's fax machine. But voice conversations are more demanding.

Because some packets get lost, or arrive in the wrong order, voice

calls over the internet can result in broken conversations. There are two main solutions. The first is to route voice calls over a private internet-style network, as does Qwest Communications with the carrier's new internet telephony service.

The second is a concept called tag-switching, devised by Cisco and being evaluated as a standard by the Internet Engineering Task Force. With tag-switching, the first packet carries the equivalent of the pass that allows business passengers to go through a fast lane at customs. It clears a path for subsequent packets.

Both schemes recreate the dedicated connection which ensures good sound quality on traditional telephone networks. But, because the ticket is business class rather than standby, it is more expensive.

Some experts, such as Gian Pablo Villamil of Andersen Consulting's communications division, argue that internet telephony still has an inherent cost advantage, because it takes advantage of the economies of scale available in the computer industry. Analysts maintain a basic international voice-over-internet network can be built for under \$100m.

For users, though, the cost advantage for high-quality commu-

nication is not nearly as great as the enthusiasm surrounding free internet calls would suggest. Qwest offers long-distance calls at 7.5 cents a minute, compared with 10 cents low rates over traditional networks charged by carriers such as AT&T, Sprint and MCI.

In countries such as Italy and South Korea, where discount carrier IDT first offered its internet telephony service, international tariffs are sufficiently inflated to allow internet calls to come in up to 50-90 per cent cheaper. But internet telephony carriers have found few opportunities on routes where competition is already intense, such as that between the UK and US.

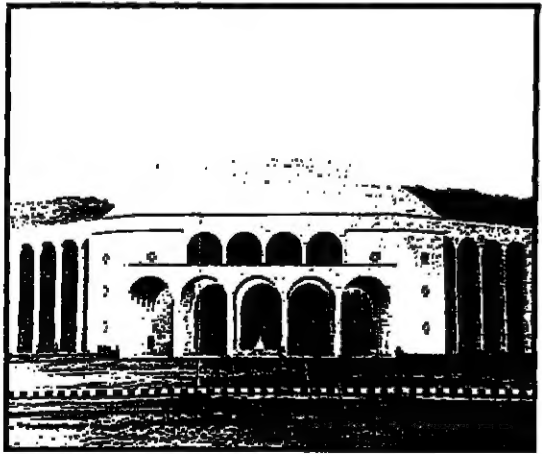
Internet telephony may take its place alongside callback and resale in undermining the international price-fixing regime in telecommunications. But that is an arbitrage opportunity created by differing regulatory treatment of traditional and internet calls.

As internet telephony providers exploit this artificial price gap, they will erode it. And their own costs will increasingly reflect the underlying cost of a dedicated connection. Even as the internet transforms the telephone network, it will increasingly resemble it.

PRIVATISATION COMMISSION

Government of Pakistan

PRIVATISATION OF THE CONVENTION CENTRE



INVITATION FOR EXPRESSIONS OF INTEREST FROM BIDDERS

The Government of Pakistan is considering the privatisation of the National Convention Centre, located in Islamabad near the Constitution Avenue. The Convention Centre comprises of a total area of 7.59 acres with a built up area of 4.13 acres. It is located on prime real estate and has been built to the highest international standards and is ideal for hosting large conventions, conferences, meetings, summits, exhibitions, etc.

The methodology being employed to achieve this objective is: 10 acres of land, adjacent to the Convention Centre, are being offered to prospective investors on a long term, 99-year, lease in accordance with the Rules of the Capital Development Authority, Islamabad.

Out of the said 10 acres, 7.6 acres are to be used for the construction, development and operation of a 5-Star Hotel Facility and the remaining 2.4 acres are to be used for the construction and development of a shopping mall, recreational facilities, office complex, etc. The Convention Centre shall be leased out under an Operations and Maintenance agreement.

Prospective Bidders are requested to send their Expressions of Interest for the purchase of the Convention Centre giving Investor Profile in terms of ownership, net worth and business track record, along with a Bank Draft in favour of the "Privatisation Commission, Government of Pakistan" in the amount of Rs. 100,000/- on account of non-refundable processing fee by 1500 hrs. (Pakistan Standard Time) up till January 28th, 1998 to:

AHMAD WAQAR
JOINT SECRETARY

Privatisation Commission

5-A, Constitution Avenue, Export Advisory Cell Building,

Islamabad, PAKISTAN

Tel No. (92-51)9263881 Fax No. (92-51)9263876

email:root@pc-div.sdpk.org.pk

NOTE

Parties having submitted Expressions of Interest with reference to prior advertisements need only reaffirm their interest through writing on the above address.

Additional information regarding the Convention Centre Transaction may be obtained from the Offices of the Privatisation Commission.

Visit our Website at:
<http://www.privatisation.gov.pk>

Mobile data without the PC Card link

Mobile data is one of the most rapidly growing applications of computing on the move for business users. But connecting a portable computer to a mobile phone usually involves a proprietary PC Card data card.

Now, TDK Grey Cell, TDK's European business unit for mobile communications, has begun shipping an integrated software package called GlobalPulse which enables the mobile computer user to send faxes and data, and to use the GSM short message service using just a standard serial cable connected to a mobile phone handset.

Designed for notebook and handheld computer users, the software includes all the functionality associated with traditional GSM data cards, but since it eliminates the need for PC Card hardware is both cheaper and less complex. GlobalPulse, which runs under Windows 95, Windows NT and Windows CE, can be used with most existing communications packages and works with most leading GSM handsets including those from Ericsson and Nokia. The software senses the type of handset being used and loads the appropriate driver.

The company hopes that by reducing cost and simplifying the solution, the product will attract users to GSM data. In the UK the software costs £149. TDK Grey Cell, www.tdkgrey.com/europe

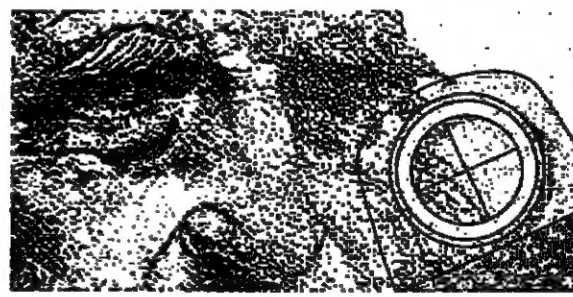
Developing digital storage disks

The range and capacity of digital storage devices continues to expand, with new products from Iomega and Amacom Technologies.

Iomega is trying to repeat the success of its Zip "super-floppy" drive and has removable hard drive in the digital camera and handheld PC market with a removable mini-drive called Clik.

The new drive, based on Iomega's n.band technology, can fit in a

Watching brief



shirt pocket and takes low-cost Clik disks capable of storing 40MB of data - equivalent to 40 high-quality digital images or 400 10-page Microsoft Word documents.

Iomega believes the disks, which cost about \$10 each, fill a gap in the market for high-capacity, low-cost storage devices capable of being used in portable consumer electronic devices such as digital cameras, which mostly rely on relatively expensive flash memory cards.

Meanwhile, Amacom Technologies has launched the Flip Disk - a hard disk expansion device which incorporates both a PC card and parallel port interface, making it much easier to add extra hard disk capacity to a portable PC.

The Flip Disk, which weighs only 188g, is both small and light enough to fit in a jacket pocket but can add up to 6.4Gb (gigabytes) of additional high-speed storage space using industry standard

3.5in hard disk drives. Flip Disks come in 2.5Gb, 4.2Gb and 6.4Gb capacities and cost from £250 to £555.

Iomega: www.iomega.com; Amacom: John Michael, tel UK (0151) 993 7373, e-mail johnm@amacom-tech.com

Device scans documents on the move

Rekeying documents such as contracts, invoices or proposals while on the move can waste time and introduce errors. Ideally, documents such as these need to be scanned so that they can then be stored, manipulated or sent back to headquarters, but most devices like this also require a connection to a portable PC.

Fujitsu, the Japanese electronics group, has launched a new mobile fax/scanner which weighs the same as a bag of sugar and measures about the same as a standard video cassette.

The device, designated the Fujitsu 2000, has been designed, developed and made in the UK and enables users to scan documents as well as send and receive faxes and e-mail using a mobile phone.

Fujitsu says the product is aimed at all field workers including sales executives, maintenance engineers, surveyors and architects. It can scan and store 30 standard A4 pages: once scanned, the document can be manipulated as well as viewed on the product's LCD screen or printed out.

To make transmitting information as easy as possible the device includes an integrated contact book which can be updated via a virtual "screenboard" - a keyboard on the screen.

Simplified network management

British Telecommunications and Korean Telecom are collaborating to produce a type of microchip which uses neural networking techniques and which they claim will radically simplify many aspects of network management.

The chip, known as the Universally Reconstructable Artificial Neural network chip, has already been produced in research quantities and BT plans to begin applying it to a variety of network applications on an experimental basis shortly.

The device, originally invented by H-Song Han, are expected to be particularly useful in applications where there are many variables such as switch configuration, radio channel allocation and other network control problems that require rapid reconfiguration.

"Neural network chips can be made very large and are fully programmable," says Rod Webb who has been running the team developing the chip at BT's research labs. "They will allow a number of control functions to be carried out more quickly and easily and should provide a new approach to running efficient networks."

www.bt.com

Information for this column can be sent by e-mail to paul.taylor@FT.com

ARTS GUIDE

BALTIMORE

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Struggling orchestras search for harmony

Stephen Pettitt finds that Israel's musical life is just as segregated as its politics

Tel Aviv is a cosmopolitan city, with all the pleasures, vices and problems that go with cosmopolitan cities. It has a cosmopolitan musical life to match. Opera is thriving, and few music-lovers blessed with ears to hear would dispute the finesse of the Israel Philharmonic Orchestra. However, many who are not among their astonishing 28,000 or so subscribers might raise an eyebrow at an apparently slavish devotion to Zubin Mehta, its long-standing maestro. (Israel is the kind of old-fashioned place where they still call them maestro).

Recent rumours, duly refuted, of the great man's departure were greeted in the national press as almost a national tragedy, though Mehta can hardly be said to be in the same league as, say, Bernstein, who also conducted the Israel PO.

But in Israel, Tel Aviv is a city apart. Elsewhere in the country, the music making tends to be far less glossy, as one might expect from such a tiny geographical area covering so vast a range of cultures, where so much of the national budget is devoted to defence.

Although politicians are more than willing to present themselves as allies of culture, or at any rate, western-style and/or Jewish culture, inevitably when it

comes to the bottom line - cash - the arts have a comparatively low priority. So organisations have to work hard for their audiences, their sponsors, and their survival. And work hard they do.

The Jerusalem Symphony Orchestra, for instance, gaily pursues an easy-listening policy, attempting to attract new, inexperienced audiences by playing programmes with titles such as *From Russia with Love*. Anything less than 10 minutes risks losing the audience's patience.

The orchestra addresses mixed audiences of schoolchildren, making a point of busking in Arab children and sitting them side by side with children of the Jewish settlers. It gives concerts for students and national service conscripts.

Doing its bit for the new or the challenging is not top of the agenda. Filling the concert halls is, for the sake of its own survival.

But the Jerusalem SO is lucky.

It has its own home - the Henry Crown Concert Hall, built in the 1970s as part of a cultural complex, which also includes a theatre. Its salaries are paid by the Israel Broadcasting Association. And as well as support from the Ministry of Culture it is subsidised by the Municipality of Jerusalem and by the Jerusalem Foundation. But it desperately needs such financing in this pluralist city with a population of half a million, where, thanks to the preponderance of public and service industries, the possibilities of securing commercial sponsorship are small.

Without such support, other musical organisations face harder struggles, but the survivors include the Jerusalem-based Israel Chamber Orchestra, which tours widely and has a bold approach to programming; the Haifa Symphony Orchestra which, as well as giving its own concerts, plays for the Tel Aviv Opera; and

the Beer Sheva Sinfonietta. Aspiring musicians, at least those brought up in the European tradition, have plenty of training opportunities at the Rubin Conservatories in Jerusalem and Tel Aviv.

But how is the Arab tradition being served in Israel's uncomfortable mélange of cultures? Admittedly Arabic music is a different creature from music composed in the European-Jewish tradition, with different social functions and performance circumstances.

Nevertheless it seems that even the most liberal, secular-minded among the ruling sector of the populace are prepared to do little more than acknowledge its existence. There is little, if anything, in the way of cultural infrastructure support.

Zusia Rodan-Rudakov, the Jerusalem Symphony Orchestra's managing director, cites a group

from Haifa that plays Arabic music. And his own orchestra stages an annual festival of sacred music, which last year dared to include at least a small Arabic Moslem element. Not this year, though. Rodan-Rudakov talks about listening to each other's music, about being proud to bring in Moslems to listen to his orchestra, about tolerance. But these are one-way gestures. Israel's musical life is just as segregated as its political life.

Any deeper understanding is out of bounds, cultural cross-fertilisation about as fantastic and improbable as time travel. The existence of subscribers to the Jerusalem SO's concert series from East Jerusalem suggests that from the Arabic side there is a different perspective, a greater willingness to cross the boundary.

This brings me to a fundamental cultural question: should we allow European-rooted music and culture generally to foist itself upon, and assume supremacy to,

the culture of any nation? I first asked myself this in Brazil in the mid-1980s, when I attended a concert by the local professional symphony orchestra in Salvador, the African-flavoured capital of Pernambuco. The hall was packed with people who obviously felt that to be there was a Good Cultural Thing To Do on a Sunday evening. The performance was technically and musically awful. The audience acknowledged it with tumultuous applause, and I came away with an overwhelming feeling that Mozart had no right to be heard there at all.

I am not suggesting that in Brazil, South Africa or Israel there is no place for European-style symphony orchestras - hearing Mozart played rather better in the more cosmopolitan, European-flavoured Rio might have been a different matter. And in any case, Brazil will always have its Samba bands, South Africa its indigenous tribal musics.

In Oman, the Sultan, a passionate lover of European music, is doing his best to sow the seeds of a European musical tradition. Perhaps the ideal solution for Israel would be the institution of a Palestinian Symphony Orchestra and of a Jewish ensemble devoted to seeking out the highways and byways of Arabic and Moslem music. But that would assume a more enlightened, integrated society.

Obituary Klaus Tennstedt

I was Klaus Tennstedt's belief that you couldn't conduct Mahler unless you had really suffered. And Tennstedt, who died late on Sunday at his home in Kiel aged 71, suffered more than most. Perhaps that was why his Mahler performances made such an indelible mark on London's musical life throughout the 1980s. There was something about his ultra-expressive, soul-infused, occasionally inexact interpretations with the London Philharmonic that sucked musicians and audiences alike into his turbulent world of thought and feeling.

Tennstedt was inspirational and eccentric, a highly emotional man and a conductor of rugged, visceral instincts. Born in Merseburg in 1926 and educated at the Leipzig Conservatory, he was forced to give up a promising career as a violinist because of a growth on his left hand. He made his conducting debut at Halle in 1952, and spent 20 years in the provincial obscurity of East Germany's state music system, before fleeing to the west in 1971. A last-minute engagement with the Toronto Symphony Orchestra led to a sensational debut with the Boston Symphony in 1974 and a decade of international triumph. After contracting throat cancer in 1985, Tennstedt's life became a litany of cancellations, operations and heroic comebacks.

For many London concert-goers, Tennstedt was a living legend, because he conducted each performance as if it was his last. Although he made his UK debut with the London Symphony Orchestra, the London Philharmonic was the love of his life. He first conducted it in 1977, became principal conductor in 1983 and conductor laureate in 1987. Changes in the personnel and senior management played a crucial part in his decision to retire in 1993.

Despite malignant fate (including the suicide of his daughter), Tennstedt conquered adversity time and again. All his performances bore the scars of his troubles. His Mahler was stamped with Faustian energy, colossal exaggerations of speed and dynamics, occasional risks that didn't work. He made a huge, epic narrative out of Schubert's Great C major Symphony and Beethoven's Eroica. His Bruckner Seven was incandescent. But his repertoire never grew much. In Tennstedt's words, "Mahler was the last genius". His EMI cycle of the symphonies is a fitting monument. Sadly, he leaves no recordings of Beethoven's *Fidelio* or Ninth Symphony.

On the podium, Tennstedt was an ungainly figure, his lank, scarecrow features bobbing up and down on stalk-like legs. Off the podium, he was shy, cumbersome, demanding and almost peasant-like in his ordinariness. But when it came to communicating the spirit of the music, Tennstedt had few peers.

S.P. Andrew Clark

Theatre/Sarah Hemming

A bout of double vision

In a sense the two shows currently at the Vaudeville Theatre offer a step back in time, the one to variety, the other to 1950s-style cabaret. Both double acts, they are not presented as a double bill, but seen together give the viewer a fascinating bout of double vision - a chance to observe how each act has taken a now old-fashioned genre and applied it to the modern day.

The right size (sic) is a two-strong company, Sean Foley and Hamish McColl, that has been delighting fringe audiences for many years. Their latest show, *Do You Come Here Often?*, is a wonderful combination of surreal humour, visual gags and slapstick, in which Foley and McColl bring back memories of Morecambe and Wise in their boyish, with their bawdy, hearty and beautifully timed comedy. The two are perfectly contrasted physically: McColl (smallish, with wild eyes and unwieldy ears) is here attired in a morning suit; Foley (larger, with a goofy grin) is dressed in pyjamas and an anorak.

Meanwhile, the play (of sorts) starts out from a premise that out-Beckett's Beckett. The two men find themselves locked in a bathroom, unsure how they got there, why they got there, or how to get out. Twenty five years later they are still there. From this basic situation they draw out a sustained comic fantasy. They flash back to the point where they were beamed up in the bathroom, they address the audience, tell jokes and stories and make old gags new (climbing up the floor, but using toilet rolls for a rope, for instance). They create worlds that they then undo at will, like children inventing elaborate realities then dropping them suddenly.

They are extremely daft and very lovable, but the nonsense is driven by some substantial points. The two men spend 90 minutes making fools of themselves, we learn, because they were afraid, in real life, of doing just that; meanwhile, the piece itself plays with notions of how we tell stories. And they constantly undermine their own success. "I can't believe you're still doing that sort of material," says McColl at one point, then adds, as the audience roars with delight, "I can't believe you're still getting that kind of reaction".

One could level the same accusation the same accusation at *Kit and The Widow* who, after some time in the business, are still playing the same trade: cabaret, Flanders and Swann style, with The Widow tinkling the ivories and Kit handling the verbal (mostly). Songs come interspersed with jokes, confessions and scandalously glittering repartee. Compared with the right size, they suffer, being much less inventive with their chosen form, but their targets are up to the minute with "Meet on the Bone" and many of their lyrics are enjoyably sharp.

French lorry drivers are wittily roasted, as are the chefs in the "New Soho" who subject the vegetables in their menus to sadistic and blood-curdling preparation. Less successful is the rather desperate Latin number, "Nuts", about a chap who lost his in Brazil (oh dear) and a depressingly old hat one about Scottish country dancing. But the ballad of the New Age dog, who dreams of "a twin bar log effect that's powered by Sizewell B" is a delight; and "White Van Man", a raging rock'n' roll number on the scourge of the road, clearly touched a chord in the audience. Their delivery is flawless, polished and poised; their style arch and sophisticated and what they do undoubtedly share with the right size is the ease and timing that comes from being a perfectly matched double act.



Surreal humour, visual gags and slapstick: Hamish McColl and Sean Foley in 'Do You Come Here Often?'

Both shows are at the Vaudeville Theatre, London WC2 (0171 836 9987).

Concerts

Young musicians in a time warp

Last week, at London's Purcell Room on the South Bank, it seemed as if the clock had stuck at about 1980. The Park Lane Group - 40 seasons in the bag and still going strong - was presenting its latest Young Artists Concerts New Year Series.

Nowadays, the series has the flavour of a venerable, worthy but slightly faded ritual. However, this year's fest showed that the execution of the music is as impressive as it ever was. And there is an important innovation: daily afternoon workshops for composition students led by the composers of works to be heard in the evening, and by the two featured composers of the week, this year Diana Burrell and David Bedford.

Nevertheless, an overhaul is overdue. The nightly formula, for instance, an early evening short recital given by one artist or ensemble followed by full-length concert shared between two, demands too much of any audience for five consecutive weekday evenings. These performers deserve more, so not give each group a concert to itself, and stretch the series over a fortnight. Programming at the moment seems largely a matter of this and that, with something by Bedford, or whoever, thrown in. There is a point at which diversity becomes a liability, not an asset.

Bedford's *In Memoriam*, with its utterly predictable and endless sequences, actually came near to ruining the Ukrainian pianist Evgenia Chudinovich's otherwise fine, Russian-dominated recital that climaxed in Sofia Gubaidulina's tough, ultimately exuberant Piano Sonata, a jazz-inspired work perhaps a little too saturated with self-conscious effects like playing the strings with chopsticks.

Burrell has a surer voice altogether, as her lyrical *Lament* for solo clarinet, presented by Elaine Cocks, showed. This enterprising recital with the pianist Rebecca Woodcock also included music by Judith Weir, Adam Gorb, Roderick Watkins, and Julian Anderson. (Incidentally, since many composers turn up to hear their own work, why not get them to talk with the performers on stage for a couple of minutes before the performance?)

Other artists heard early in the week included the fresh-faced accordionist David Farmer, who played with beguiling presence and skill. But here was a prime instance of a young man who needed stronger guidance in his programming. The music he chose by Arne Nordheim, Edward McGuire, Nigel Clarke and Gubaidulina again, was too uniform, tending towards the dark and meditative, and too often resorting to his rather monochromatic instrument's most obvious harmonic trick, the cluster.

Then the cellist Alasdair Tait and his pianist Jeremy Young together offered an impressive, cogent and expressive reading of Elliott Carter's Cello Sonata in their recital, shared with an excellent saxophone and piano duo, Sarah Markham and Stephen de Pledge. Both ensembles' performances sounded extremely well for their futures. But Tait and Young looked faintly bored and middle-aged in their conventional white ties and tails. It really is high time that this ridiculous uniform was abandoned. That is another aspect of presentation, cosmetic but crucial, in which the PLG should be giving a youthful lead.

S.P. Andrew Clark

INTERNATIONAL ARTS GUIDE

BALTIMORE

EXHIBITIONS
Baltimore Museum of Art
Tel: 410-336 6310
A Grand Design: The Art of the Victoria and Albert Museum. First stop of a five-city North American tour of selected objects from the V&A's collection; ends on Sunday.

BERLIN

CONCERTS
Philharmonie
Tel: 49-30-2548 8354
Berlin Philharmonic Orchestra, conducted by Nikolaus Harnoncourt in works by Beethoven; Jan 16, 17, 18.

CHICAGO

OPERA
Lyric Opera of Chicago
Tel: 1-312-332 2244
www.lyricopera.org
Amistad: Anthony Davis's new work about the 18th century anti-slavery campaign; Dennis

Russell Davies conducts a production by George C. Woolfe; Jan 15

LONDON

CONCERTS
Queen Elizabeth Hall
Tel: 44-171-928 8800
London Sinfonietta: Elliott Carter at 90. Oliver Knussen conducts a programme of works by Carter, including the UK premiere of his Clarinet Concerto. With soloist Michael Collins; Jan 19

EXHIBITIONS

National Gallery
Tel: 44-171-839 3327
Recognising Van Eyck: bringing together several rare works by the 15th century Netherlandish master alongside other works; from Jan 14 to Mar 15

Tate Gallery

Tel: 44-171-887 8000
The Turner Prize 1997: display of works by each of the nominees on this year's all-woman shortlist; ends on Sunday

OPERA

Shakespeare Theatre
Tel: 44-171-379 5369
The Royal Opera: Le nozze di Figaro, by Mozart. Conducted by Charles Mackerras, with designs by Peter Pabst; Jan 19

LOS ANGELES

OPERA
L. A. Opera, Dorothy Chandler Pavilion
Tel: 1-213-972 8001
www.laopera.org

Salome: by R. Strauss. Revival of Sir Peter Hall's celebrated production. Conducted by Richard Hickox, with Hildegard Behrens in the title role; Jan 15, 18

MILAN

OPERA
Teatro alla Scala
Tel: 39-2-88791
Il Cappelletto di Paglia di Firenze: by Rota. Conducted by Bruno Campanella in a staging by Pier Luigi Pizzi; Jan 15, 18, 17, 20

MUNICH

EXHIBITIONS
Haus der Kunst
Eliswiler Kelly: retrospective of the American abstract painter and sculptor, b.1923, now in his 70s and one of the most distinguished living artists; ends on Sunday

NEW YORK

DANCE
New York City Ballet, New York State Theater
Tel: 1-212-870 5570
Jewels: by Balanchine, to music by Fauré, Stravinsky and Tchaikovsky; Jan 14, 17

EXHIBITIONS

Metropolitan Museum of Art
Tel: 1-212-879 5500
www.metmuseum.org
Gianni Versace: this tribute to the late Italian designer explores the influences upon his work of abstract artists including Warhol,

and of historical styles ranging from Greek and Roman classicalism to 18th century court styles, and the Vienna Secession. The show also explores his use of new materials such as plastic and leather, and includes designs for the theatre; to Jan 22

Museum of Modern Art

Tel: 212-708 9480
www.moma.org
On the Edge: Contemporary Art from the Werner and Elaine Dannheisser Collection. More than 80 works by artists including Tony Cragg and Cindy Sherman; to Jan 20

Whitney Museum of American Art

Tel: 1-212-3272801
Style Fashion: major retrospective of around 500 works of art, following Warhol's career from the 1940s to the 1980s, and also including works by his contemporaries; ends on Sunday

Fashion and Film

running concurrently with the Warhol show, this film and video series traces the relationship between the two industries, from early fashion newsreels and the studio designers of the 1930s to the present; ends on Sunday

OPERA

Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
Capriccio: by R. Strauss. New production by John Cox, with sets by Mauro Pagano; Jan 16

● La Cenerentola: by Rossini. New production conducted by James Levine in a staging by Cesare Lievi, with designs by Maurizio Balo; Jan 15, 20
● The Rake's Progress: by Stravinsky. New production by Jonathan Miller, conducted by James Levine. Cast includes Dawn Upshaw and Samuel Ramey; Jan 17

PARIS

CONCERTS

Théâtre des Champs Elysées
Tel: 33-1-4952 5050
● Russian State Symphony Orchestra conducted by Evgeny Svetlanov in works by Sibelius and Stravinsky. With violin soloist Dimitri Makhitkin; Jan 20

● Vienna Philharmonic Orchestra: conducted by Lorin Maazel in works by Schubert, Maazel and Ravel. With flute soloist Wolfgang Schütz; Jan 14

EXHIBITIONS

Musée Carnavalet
Tel: 33-1-4272 2112
Paris and the Parisians in the time of Louis IV: more than 300 engravings, which together create a vivid impression of 17th century Paris. Including portraits, images of the city and its monuments, as well as proverbs, allegorical works, and almanacs; ends on Sunday

Musée du Louvre

Tel: 33-1-4020 5151
www.louvre.fr
Pajou, sculpteur du Roi: first retrospective devoted to works

by the French sculptor (1730-1808), who was a favourite of Louis XV and Louis XVI; to Jan 19

ROME

EXHIBITIONS
Musée Capitolini
Henri Matisse: more than 200 works are included in this major exhibition, which aims to demonstrate the profound influence of Oriental art upon the great modernist; to Jan 20

SAN FRANCISCO

OPERA
San Francisco Opera, War Memorial Opera House
Tel: 1-415-364 3330
www.sfoopera.com
● Le Nozze di Figaro: by Mozart. Conducted by Ivor Bolton in a staging by Grazia Sciuti; Jan 14, 17
● Tosca: by Puccini. Conducted by Maurizio Barbacini in a staging by Lotfi Mansouri. Georgina Lukacs sings the title role; Jan 16, 18

VIENNA

EXHIBITIONS
Jüdisches Museum
Tel: 43-1-535 0431
www.jmw.at
Max Liebermann: selection of paintings by the German Impressionist, shown alongside the French paintings he collected; ends on Sunday

Kunsthaus Wien
Tel: 43-1-712 0495
Herb Ritts: first European retrospective of work by the American photographer. Previously seen in Boston, the exhibition ranges from portraits of celebrities to images of Africa; ends on Sunday

ZURICH

EXHIBITIONS
Kunsthaus Zurich
Tel: 41-1-251 6765
Arnold Böcklin, Giorgio de Chirico, Max Ernst: Voyage into the Unknown, comprising 130 paintings, collages and sketches; ends on Sunday

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● **Business/Market Reports:**
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At 08.20 Mark Gay of FTTV reports live from Liffe as the London market opens.

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COMMENT & ANALYSIS



Edward Mortimer

New world order?

US inertia gives the UK government an opportunity to take the lead in preventing international conflict

Last Thursday was a busy day for foreign policy specialists. Two panels of international elder statesmen, both of US origin but each fronted by a former UK foreign secretary, came to London hawking their patent medicine for making the world a safer place.

Lord Carrington presented the findings of a task force on enforcing UN security council resolutions, set up by the United Nations Association of the United States. Lord Owen, who preceded him as foreign secretary and succeeded him as mediator in the former Yugoslavia, laid out the wider-ranging proposals of the Carnegie Commission on Preventing Deadly Conflict.

Ostensibly the two panels were looking at different problems: prevention and enforcement. In fact there is a lot of overlap. Would-be peace-breakers might be deterred, and deadly conflict prevented, if they knew the UN could enforce any sanctions it decided to take against them.

So the prevention report includes sections on both economic sanctions and "forceful measures". It advocates, in particular, the establishment of a UN rapid reaction force, "the core of which would be made up of 5,000 to 10,000 troops from members of the Security Council". Had the council been able and willing to deploy such a force in Rwanda in April 1994, the panel believes that "5,000 troops could have averted the slaughter of a half-million people".

The enforcement panel is more sceptical. It does not think UN member states will be ready "anytime soon" to consider the establishment of a standing or even standby UN force. In Rwanda, it points out, "most countries outside the region neither perceived a national security stake in

the outcome of the crisis nor were confident that there was a workable plan for how international intervention could quell the genocide, restore stability to the country and then exit gracefully."

The crucial point, it concludes, is not the existence of a ready-made force but the willingness of one or more big powers to take the lead. And of course it would be much better if situations that require enforcement action could be prevented from developing in the first place. So this panel, like the other, stresses the need for early warning and early response to crises, and preventive diplomacy.

What was striking, though, was the trouble that both panels took to bring their reports to Europe, and to London in particular. Since the end of the cold war there has been virtual consensus that there is only one superpower left, and that only US leadership can bring about any kind of new world order. Given this, why bother with London at all?

The American funders do not really question the consensus about their country's power, but they reflect a growing fear among the US internationalist elite that, left to itself, the

The UK has taken over the six-month presidency of the European Union and the government is keen to give an 'ethical' foreign policy lead

the American funders do not really question the consensus about their country's power, but they reflect a growing fear among the US internationalist elite that, left to itself, the

US political system will simply not produce the goods.

After all, George Bush, inventor of the "new world order", is widely believed to have lost the presidency by spending too much time on foreign policy; and the Clinton administration, unable to extract money from a Republican Congress even to pay their country's UN dues, has become ultra-cautious about proposing any reform that might increase US obligations to the UN, or give the UN a *droit de regard* over any US policies.

The point was put bluntly by Jeff Larenti, one of the authors of the enforcement report. The US administration would not take the lead in acting on the panel's recommendations, he said, but if Britain and France took an initiative he believed it would support them.

It seems a rather desperate hope, but in one sense the timing is propitious. The UK has just taken over the six-month presidency of the European Union, and the Labour government is keen to give an "ethical" foreign policy lead. Robin Cook, the foreign secretary, gave a personal welcome to the Carnegie report. He has also pledged to use the presidency to push forward an EU Code of Conduct on the arms trade - one of the conflict prevention measures urged by a group of UK think-tanks and charities in a 10-page briefing which, unlike the 287-page Carnegie report, a busy foreign secretary might actually find time to read.

Like the Carnegie panel, the UK group backs the proposed international criminal court, to deter individual perpetrators of mass violence or genocide, which should be set up by treaty at a UN conference in Rome this June. Its other recommendations are more specifically directed to the EU:

● the enlargement process (starting this spring) must be used to promote human rights and stability in eastern Europe;

● the new Lomé convention, in which negotiations start in September, should do the same in Africa, the Caribbean and the Pacific;

● the EU should regulate trade in the light weapons (semi-automatic guns, machine guns, grenades, etc) that make civil conflicts deadly to so many people;

● the EU's new policy planning and early warning unit, created by the Amsterdam treaty, must be developed into a serious instrument of preventive diplomacy.

Can vigorous UK chairmanship produce agreement on such things among 15 EU members? Or is Brussels gridlocked as dead as the Washington variety? And can any of this put a stop to the deadly conflict in Algeria, on Europe's doorstep?

The next six months should tell us.

Words to Deeds: Strengthening the UN's Enforcement Capabilities. UNA of the USA, 801 Second Avenue, New York, NY 10017.

Preventing Deadly Conflict: Final Report With Executive Summary. CCPDC, 1779 Massachusetts Avenue, NW, Washington DC 20036.

Preventing Conflict, Promoting Development: Priorities for the UK Presidency. Safeworld, 3rd Floor, 83/84 Alfred Place, London WC1E 7DP.

Edward.Mortimer@FT.com

Correction

In Martin Wolf's column yesterday ("A radical route to work") the annual cost of the wage subsidy proposed by Edmund Phelps for the US should have been given as \$125bn, not \$2bn as stated.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HT

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 3333 (please add the 'to' line), e-mail: letters.editor@ft.com. Published letters are also available on the FT web site, <http://www.ft.com>. Translation may be available for letters written in the main international languages.

Governments already acting against human cloning

From Mr David Shapiro.
Sir, It is indeed "Time to act on cloning" (your leader, January 13) and you correctly state that "the weak link is the US". But your leader underestimates what has been done outside the US to provide that "practices which are contrary to human dignity, such as reproductive cloning of human beings, shall not be permitted". This last sentence opens Article 11 of Unesco's universal declaration on the human genome and human rights, adopted

by Unesco's general conference last November.

The Council of Europe has just opened for signature the additional protocol to its bioethics convention on "the prohibition of cloning human beings". Twenty European nations have already signed the convention. The UK government, subject to the clarification of legal questions, is expected to sign it shortly.

So governments worldwide have already acted. What remains is to give effect nationally to Unesco's inter-

national normative declaration. The Mexican authorities may have noticed physicist Richard Seed's contemptuous assumption that, if banned in the US, he could move his announced operation to Tijuana just over the Mexican border. Unesco's international bioethics committee expects to play its role in monitoring the worldwide application of the Unesco declaration.

David Shapiro,
1b Woodstock Road,
London W4 1DS, UK

Not always a nice day

From Mr William Romeyn.
Sir, Richard Donkin's report that British workforces should accept the concept of "have a nice day" on the recommendation of Sandi Mann of the University of Salford, is intriguing ("British accept need to 'have a nice day'", January 7).

Among the many surprising findings that we uncover is that staff are frequently not in the right job, or that their job function needs to be changed. In short, the workplace is full of round pegs in square holes. From the boardroom downwards, simple but important choices are overlooked or ignored, usually with wide-ranging repercussions. Many employees are not having such "nice days".

Could the real reason that we are urged to say "have a nice day" be that we prefer to muddle through rather than make changes that would lead to having one?

William Romeyn,
Corporate Psychologists
International,
13 Devonshire Street,
London W1N 1FS, UK

Taken for a ride with hyperbole

From Mr Walter Grey.
Sir, Beware of hyperbole - as two contrasting examples from your January 5 edition, as it happens, will perhaps serve to illustrate.

There was, on the one hand, the startling front page suggestion by your economics correspondent that "the economy could face another boom-bust ride" ("Growth set to fall sharply say top forecasters"), when in fact the consensus of the

three forecasts on which it was based is that UK economic growth will slow from an estimated (and clearly unsustainable) 3.5 per cent in 1997 to "close to 2 per cent" in the next two years - hardly, so far, the harbinger of a cataclysmic return to the (until quite recently) roller-coaster past.

When, on the other hand, Horst Siebert, president of the Kiel Institute of World Economics (and one of Ger-

many's "five wise men"), elsewhere referred to the "obstacles to decision making that are inherent in a federal state" ("Model under strain"), one hopes this first-hand evidence will help to explode the myth (and glaring contradiction in terms) of an all-powerful, monolithic "federal superstate".

Walter Grey,
12 Arden Road,
London N3 3AN, UK

Signs are that the pound is unlikely to weaken

From Mr V. Anantha-Nageswaran.
Sir, Your warning about the inflationary risk of a weakening pound in 1998 is timely ("Watch out for the pound", January 10-11). Investors need to hear of it before it happens.

However, I am not sure if the pound would necessarily weaken, and even if it did, whether it would be a danger for inflation in the UK. Purchasing managers' surveys, while reiterating the strength of the service sector, routinely note the inability of producers and suppliers to pass on price increases

to consumers. A slowdown in the UK economy induced by falling demand will reinforce this trend.

Retail price inflation excluding mortgage rate changes and retail prices excluding indirect taxation are well below their levels about 12 months ago - a clear manifestation that much of the inflation seen in the headline RPI is due to indirect tax increases in the Budget and from the base rate hikes by the Bank of England. Prices of industrial metals and crude oil are sharply lower than they were about a year ago. More

importantly, the sharp fall in the pound in the wake of its exit from the European exchange rate mechanism in 1992 did not spark higher inflation in the UK in 1993 and 1994 because demand contracted. The inflation rate actually declined in those two years.

There is no reason why the pound should weaken if the continental European economies shake off their slump this year. Short rates in the "euro" land are expected to be at around 4 per cent by end-1998 and even if UK base rate falls to 3.75 per cent or below by then, it

would leave a healthy interest rate differential in pound's favour.

The markets, caught up with Asia, may have a turned benign eye towards the euro. But there are enough reasons for the launch or the initial months of the euro to be stormy. It may be far too early to discount the safe haven role of the pound or, for that matter, the dollar.

V. Anantha-Nageswaran,
Credit Suisse Private
Banking,
Bond Research,
8021 Zurich, Switzerland

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As substantive talks finally begin in Northern Ireland, John Murray Brown looks at the details of the proposed deal

Bullet points for peace

After more than 18 months of arguing about procedures, the participants in the Irish peace talks have finally got down to brass tacks. On the table is the "best guess" by the British and Irish governments of what a final settlement of the Northern Ireland question might look like.

The package, debated for the first time by a full session of the talks yesterday, envisages constitutional change in both the Irish Republic and the UK. This includes a new Ulster assembly, institutional structures linking Belfast and Dublin, and a council to represent the five parliaments of the two islands. It also provides for a bill of rights and new security arrangements.

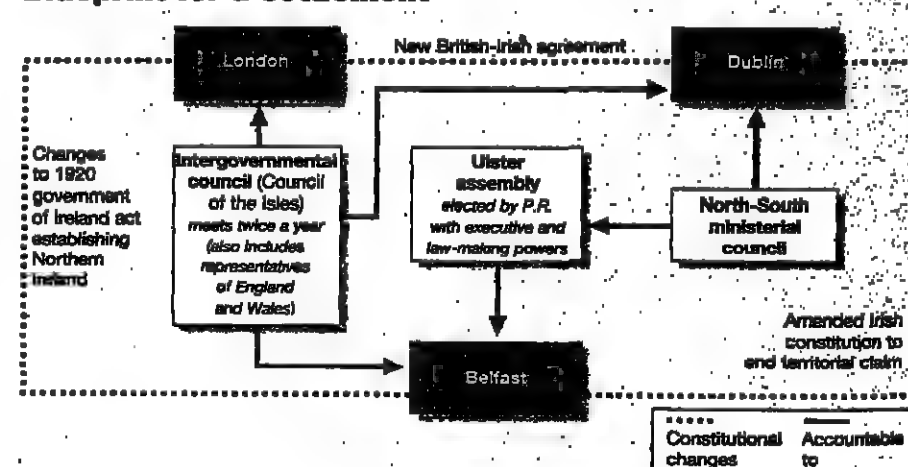
The proposals borrow from earlier failed attempts to resolve the Irish conflict - from the 1973 Sunningdale agreement, the Anglo-Irish agreement of 1985, the 1993 Downing Street declaration and the frameworks document of 1995.

The latest version, though only five paragraphs long, avoids much of the ambiguity that dogged earlier texts. And, say officials, "while in name" the proposals are the work of the two country's governments, they derive "in a very real sense" from the views of the participants. This, they say, should make it that much more difficult for Unionist and Republican politicians to disown them.

The initiative contains five main proposals:

- A power-sharing assembly for Northern Ireland, which would be elected by proportional representation. This would have executive and law-making powers and would replace the main government departments that have run the province since direct rule from Westminster was imposed in 1972.
- A new British-Irish agreement, which would replace the Anglo-Irish agreement opposed by Unionists because of the role it created for Dublin in Northern Ireland's affairs. The treaty would provide for two new bodies - an inter-governmental council (called by Unionists the "Council of

Blueprint for a settlement



the Isles") consisting of British and Irish representatives, the Ulster assembly and the new devolved institutions of Scotland and Wales; and a north-south ministerial council, which would allow each side to "consult, co-operate and take decisions on matters of mutual interest". The north-south council would be accountable to the Ulster assembly and the Irish parliament. Decisions could only be made with the agreement of both sides.

● The Irish government would undertake to amend articles 2 and 3 of the 1937 constitution laying territorial claim to Northern Ireland. In turn, Britain would change section 75 of the Government of Ireland Act of 1920 establishing Northern Ireland. This new "balanced constitutional change" would enshrine the principle that any change in the status of Northern Ireland would require the consent of its people.

● A Northern Ireland bill of rights would supplement the provisions of the European Convention on Human Rights, protecting not just political and legal rights but also the cultural identity and ethos of both communities.

● The two governments would also adopt measures to consolidate the peace in the areas of "prisoners, security and all its aspects, policing and decommissioning of weapons".

On their own, each element will create problems for one or other of the parties. But the text at least avoids some of the verbal pitfalls associated with earlier proposals. No explicit mention, for example, is made of power-sharing, the central pillar of the 1973 Sunningdale agreement. The package merely states that the new assembly would be set up to "ensure that all sections of the community can participate".

On balance, the joint government initiative looks more Unionist or Orange than Republican green. The reference in the frameworks document to the "dynamic" character of proposed north-south bodies, which Nationalists saw as a precursor for further integration of Ireland, has been dropped.

The only brand new element is the inter-governmental council linking parliaments in London and Dublin with those in Belfast, Edinburgh and Cardiff. This has been inspired by Unionists who see it as a way of tying the government of Northern Ireland more closely to that of Great Britain.

The battleground for the negotiations is likely to revolve around the relationship between this inter-governmental council and the north-south body. Unionists want their "council of the British Isles" to take precedence over any north-south links. This would enable them to claim the deal represents a strengthening of Ulster's role within

the UK. The north-south institution, they stress, would be accountable to the new parliament in Northern Ireland. Moreover, it would have only consultative powers, rather than the explicitly executive role envisaged in earlier documents.

For their part, nationalists have seized on the reference to the "all-island" dimension of the north-south body. This, they argue, would underline that the northern Catholic minority belongs to the single island of Ireland. For most nationalists, the Council of the Isles is a sop to Unionists; they are prepared to live with it in return for new institutions linking Belfast and Dublin.

The real question marks hang over the reaction of Sinn Féin, the political wing of the IRA, which will be forced to present the deal to militants as a staging post to a united Ireland. Sinn Féin will find two things hard to swallow: the watering-down of the Irish constitutional claim and the Ulster assembly - which they see as another "Stormont" (the Belfast parliament disbanded in 1972). The package, has drawn a noticeably cool reception from Sinn Féin.

After months when the main concern has been avoiding a return to paramilitary violence, the focus of debate has now shifted to the political parties. The two governments have defined the parameters. Now it is up to Northern Ireland's politicians.

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Wednesday January 14 1998

Japan's way forward

"It is my strong determination not to start a financial or economic depression from Japan, to stabilise the financial system... and to restore confidence in the economic outlook," said Japan's prime minister, Ryutaro Hashimoto, on Monday. However, after a string of delays and U-turns in policy, it will take a lot more than words to bring confidence back. Japan's economic policy this year must be equal to the size of the problems that the world's second largest economy faces.

Japan is facing the possibility of a severe recession. Rising unemployment, weak wage growth and poor consumer confidence have led to a stagnation in domestic demand. Industrial production is falling, whilst inventories are building fast. And painful financial restructuring is just beginning. Troubled financial institutions are cutting back on their lending, causing a credit crunch. Add to this the deflationary impact of the Asian crisis and it is hard not to be deeply pessimistic.

The question now is whether the Japanese government will finally face up to the full extent of its problems, and produce policies that are up to the challenge. The past few months have seen some advances. The collapse of major financial institutions was a shock to a country used to government bailouts. And December's package of tax cuts and public money for the financial system, though insufficient in itself, ended what had been a deadlock in economic policy. There has been a discernible change in the climate, with heightened public debate, and even a new opposition coalition offering some firm policy proposals.

Ideally, the government would now stand up and announce clearly how it plans to revive the economy. This is unlikely. But the markets may force the government's hand. They are increasingly aware of the scale of Japan's problems, and will punish inaction severely - which could push the government into making policy changes.

There are two key areas which the government must tackle this year. The first is financial restructuring. The announcement that public funds will be made available to help the financial sector was welcome. The main caveat is that the government must ensure that help is not extended to banks which are insolvent. Recapitalising the banks may not end the deflationary credit squeeze, though, as slower lending may just reflect more prudent lending policies.

The second area is fiscal policy. The recent fiscal package was simply not large enough. Domestic demand is in an extremely weak state, and a major fiscal expansion will be needed to boost it. And this time, the government must make sure that the fiscal stimulus is not reversed too soon.

To back these up, the Bank of Japan must continue - and perhaps accelerate - its aggressive bond-buying programme. With very little scope for a further cut in the discount rate, this is the only way that the monetary policy stance can be loosened.

If Mr Hashimoto is to fulfil his promises, he must take decisive action. If it takes a further crisis in the financial markets to prompt him to do so, then it could be one crisis with a happy ending.

Microsoft goofs

Microsoft's appearance in court in Washington yesterday reflects a serious misjudgment on the company's part. It is accused of contempt of court for the way in which it responded to a preliminary injunction last year. That injunction - ordering Microsoft to allow computer makers to which it supplies its Windows operating system to choose whether or not they also accept the company's world wide web browser - is merely a holding operation. The full case will be heard later this year.

Microsoft may yet win the battle in the courts. But it is losing the war for public opinion. The company was back in court yesterday accused of dragging its feet in implementing the injunction, by offering a sub-standard alternative to those customers choosing not to

accept the Microsoft web browser.

Microsoft defends its actions by arguing that the US department of justice, which originally sought the injunction, doesn't understand software. Its aggressively worded arguments cut little ice with individual users, many of whom were well-disposed towards the company. After all, it has made its reputation by supplying reliable solutions to business problems. In responding to the injunction by raising problems rather than solutions, Microsoft has done itself no favours. IBM lost its computer leadership partly because it allowed itself to be dragged into a long-drawn-out war with the justice department. By responding as it has, Microsoft risks making the same mistake.

Albright attack

Madeline Albright spent much of her first year as US secretary of state charming Congress into doing the Clinton administration's bidding. Yesterday, she resorted to scorn to shake Capitol Hill into paying up what America owes to the United Nations and the International Monetary Fund. She may not succeed, but she certainly deserves support for her effort. In a speech setting out US challenges for 1998, Mrs Albright minced no words in telling Americans how counterproductive were Congressional actions to deny funds to the UN and the IMF, while UN inspectors attempt to keep a check on Saddam Hussein's armory in Iraq, and the IMF jets around Asia seeking to prevent financial meltdown.

Congress's failure to approve payment of UN arrears last autumn fatally weakened Washington's leverage in getting its Security Council partners to join in robust action against Saddam Hussein, she said. It also sabotaged, at least temporarily, UN General Assembly discussion of a plan to reduce America's future share of funding for the world body from 25 to 20 per cent.

"Truly ridiculous" was how Mrs Albright described the action by a small group of House (of Representatives) members to hold UN and IMF money hostage to an anti-abortion measure. "In 1998 we will insist the hostage is released," she said. Unfortunately, this may prove bravado. A US president has little power to insist on such matters.

But Mrs Albright was careful to direct her attack on the House, not the Senate whose benevolence she greatly needs

this year. Fortunately, she has laid some of the groundwork by cultivating Jesse Helms, head of the Senate foreign relations committee. The two have traded pet projects.

Mrs Albright has met the hawkish Mr Helms' wishes in folding the "liberal" aid and arms control agencies into the State Department, while the senator has dropped his objections to the enlargement of the North Atlantic Treaty Organisation and is not kicking up a fuss over US peacekeeping troops staying on in Bosnia.

These are two of the priorities Mrs Albright set out for 1998. This still leaves her perhaps open to the charge that, child of Europe herself, she is too euro-centric - though it is inevitable, perhaps, that she should code primacy to the US Treasury in dealing with the ramifications of the Asian crisis.

But one thing all of America's partners have in common is a frustration with Capitol Hill, that independent power centre that is difficult to please even when it is held by the same party as the White House.

Another illustration of the difficulty this creates will come this week when Robin Cook, Britain's foreign secretary, representing the European Union, goes to Washington to try to negotiate, among other things, a common approach to Iran. EU and US administration views seem to be converging, but Congressional sanctions legislation may force a transatlantic row.

With President Clinton in his second and last term, the administration should in theory have greater freedom of action on foreign policy. Sadly, Congress appears in no mood to untie the president's hands.

Jurassic Germany

The country's corporate behemoths are showing a surprising ability to change with the times, claims Ralph Atkins

German conglomerates sometimes seem like the dinosaurs of the corporate world. These companies - Veba, Preussag, Mannesmann - are huge. They have been, as dinosaurs were, successful and long-lived (some have been around since German industrialisation took off). The question is: are they, like dinosaurs, unable to evolve in the face of changing business conditions?

Not if Preussag is anything to go by. In the past week the diversified Hanover-based group has arranged to sell its steel subsidiary, Preussag Stahl, to the government of Lower Saxony, led by Gerhard Schröder, the Social Democrats' possible chancellor-candidate.

Mr Schröder may have won a few votes from anxious steel workers before state elections on March 1. But it is Preussag that is setting the pace in German industry.

Founded in 1923 as the Prussian Mining and Smelting Works, the company lost all its Polish coal mining interests after the second world war. Preussag was privatised in 1990. By the late 1990s it was mainly a non-ferrous metal business, then pushed into shipbuilding and steel.

Now it is jettisoning steel and plans to become one of Germany's biggest tourism groups. It has launched a DM2.5bn (\$300m) bid for a controlling stake in Hapag-Lloyd, best known to most Germans for its travel agency, holiday airline and cruise liners. Today, half of Preussag's turnover comes from trading and logistics businesses.

The lessons are two. First, that German conglomerates know a thing or two about changes of direction. And second, that the trend in the Anglo-Saxon world away from diversification is not the only option. Many of the country's biggest industrial groups are ignoring pressure from financial markets to concentrate on the business they know best - and argue they can perform better as a result.

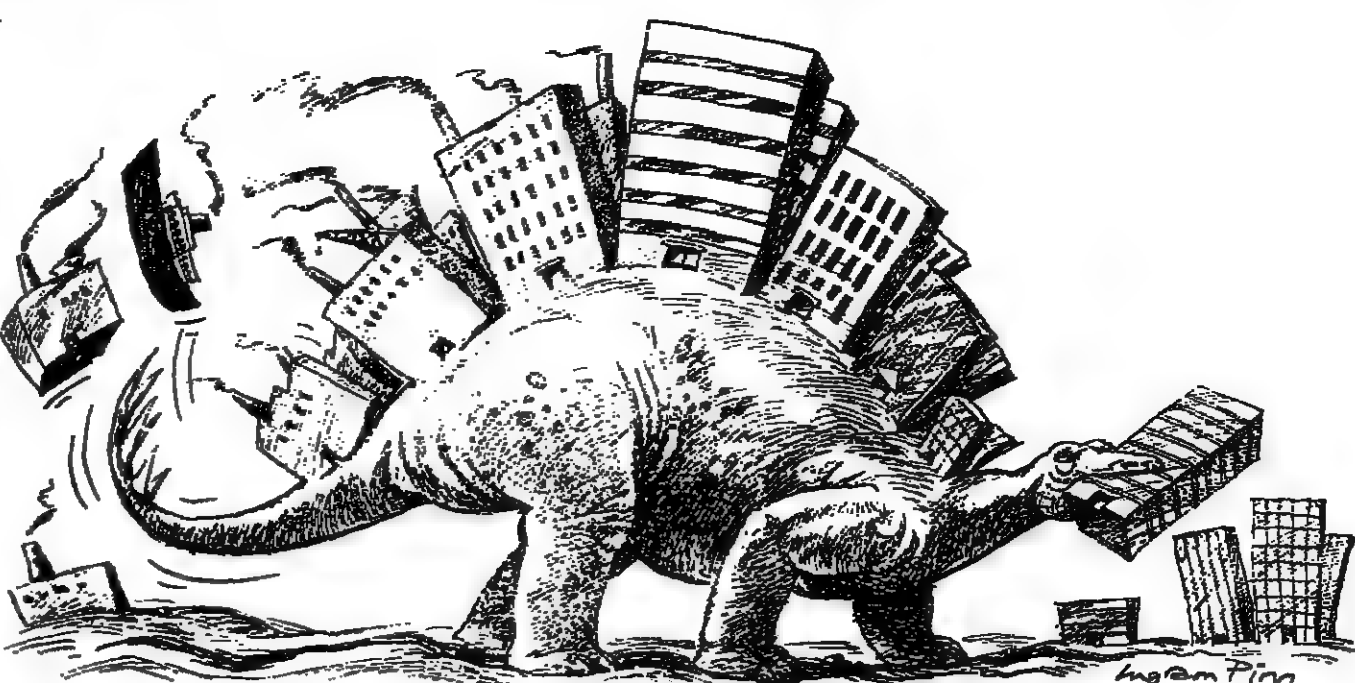
Rainer Feuerhake, Preussag's finance director, says: "If we had stuck only to traditional businesses such as mining, maybe we would still be alive. But we would not be one of the top 500 companies in the world. We would probably not be making money. We would be a dying conglomerate."

Preussag is not alone. In Düsseldorf, the energy and transport company Veba - founded in 1928 to incorporate Prussia's power and mining activities - is jumping into telecommunications.

Meanwhile, Mannesmann, once famed for its steel tubes, is far ahead in the telecoms business. Its D2 digital mobile network is the biggest in Germany. It is now buying into the in-car electronic navigation industry, paying DM1.3bn in October to buy Philips Car Systems from the Dutch electronics company.

But can a conglomerate really outperform more focused rivals, as some German industrialists claim? And if they do, does that mean German conglomerates have something to teach the rest of the world?

There are plenty of reasons why the answer to both questions should be No. A wide spread of activities means it is impossible for managers to understand what is going on in



all their businesses. Diversification creates temptations to subsidise loss-making businesses, reducing shareholder value. Shareholders have little idea what is going on - and sophisticated fund managers should, anyway, decide for themselves where to invest their money.

The normal view is that conglomerates should trade at a 10-20 per cent discount to their underlying value," says Paul Gibbs, an analyst at J.P. Morgan in London. "Investors can't see what is happening to their cash and they suspect it isn't going into the right places."

J.P. Morgan research, comparing the performance of German conglomerates with "pure play" peers from 1992 to 1996, suggests that divisions of conglomerates underperformed more focused rivals. All these reasons why some believe that shareholders would benefit if the corporate monsters were broken up.

But that is not the whole picture. The evidence on actual profitability is mixed. J.P. Morgan acknowledges that some divisions of German conglomerates can outperform "pure plays" when the business has a leading position in world markets. Examples include Veba in energy and Viag in chemicals.

Even where markets do not value conglomerate performance highly, they may be getting it wrong, claim some Germans - and not only managers of conglomerates themselves. Dieter Heusel, senior vice-president at the Boston Consulting Group in Düsseldorf, says that a new breed of conglomerate is emerging that

can exploit advantages of scale and expertise in running complex businesses. "I have the feeling that financial markets just want more bits to play with. Perhaps the question of what is good for the company is becoming obscured by what is good for the investment banks."

Whether that is true or not, conglomerates have certainly shown one characteristic dear to the heart of investors - the ability to restructure rapidly. They have had to, for two reasons. The first is that globalisation has gone especially far in industries such as chemicals and engineering - traditional strengths of the conglomerates. At the same time, liberalisation, such as the opening of European electricity markets, has increased competition.

Second, they have had to bow to the pressures of the international capital markets which even large, cash-rich industrial companies cannot escape. Frankfurt's capacity is limited and if conglomerates are looking to the US - Veba was listed on the New York Stock Exchange in October - they have to respect US values. "We need the international capital markets and, therefore, we inevitably need to meet international standards," says Georg Obermeier, chairman of Viag, the Munich-based electricity, chemicals and packaging conglomerate.

At the very least, that means greater transparency through the use of global accounting standards: cross-subsidisation is exposed; hidden reserves can no

longer be used to disguise a bad set of earnings. Germany's largest industrial concern, Daimler-Benz - which listed in New York in 1993 - provided a dramatic example when half-year figures showing a profit under local rules turned into a thumping DM145m loss by US standards. Subsequently, Daimler-Benz has turned away from a strategy of creating an integrated technology concern to focus on a core group of automobile, aerospace and related businesses.

In turn, the embrace of shareholder values means the traditionally intertwined interests of employees and owners have diverged. "Less social consensus, although it is important, and more value-added. This is the trend change in Germany," says Mr Obermeier at Viag.

But becoming more efficient is not in itself justification of a conglomerate strategy. In the run-up to its New York listing, the point was not lost on Veba. A summit of executives in 1995 in Berlin addressed the question of whether a diversified strategy, partly inherited from the Prussians, remained appropriate.

The answer, according to Ulrich Hartmann, chairman, was Yes. Veba's analysis is that a conglomerate can manage shareholders' capital more efficiently than an investor could on his own. "We are more than a share fund. We are entrepreneurial owners. That means much more," he argues. A conglomerate structure ensures controls on money and favourable capital costs for developing businesses.

Success, however, depends on a

high degree of decentralisation because nobody at headquarters can understand the whole spread of businesses. Veba is going to list 49 per cent of Stinnes, its distribution and logistics subsidiary, to increase transparency and make it possible to put a value on Stinnes's activities.

Conglomerates also claim they are better judges of where growth opportunities lie. "Companies have a role in creating new investment opportunities for investors and not just running existing businesses," says Mr Heusel of Boston Consulting. That also means judging when it is time to get out of a business - either because it is loss-making, in decline, or cannot be justified as part of the portfolio.

In the past two years, Viag has disposed of businesses with annual sales of at least DM3.3bn. Between 1993 and 1996, Veba shed activities with some DM6bn of sales. In addition, Veba's subsidiary Stinnes said it would sell its inland shipping and recycling businesses. Veba's Mr Hartmann says: "We must concentrate and we must undertake activities that are reasonable, where we have a particular know-how. We had, overall, too many business areas."

At the extreme, that can mean giving up as a conglomerate. Hoechst, for example, has transformed itself from a chemicals and pharmaceuticals conglomerate into a group focused on life science businesses.

After all, even German conglomerates accept there has to be logic behind their portfolios. For energy-based groups such as RWE and Veba, entry into telecommunications makes sense because they can piggy-back a telecoms network on to electricity pylons.

German conglomerates like to think they can show the world there is an alternative to a strategy of pure focus. Some, at least, have shown it is possible to outperform single-minded rivals in the right circumstances - when their organisations are transparent, when there are no cross-subsidies and when they keep an eagle eye on international market developments. This means being prepared to get out of businesses as well as to buy them. All that may not sound very dinosaur-like - but then, these dinosaurs capable of evolving surprisingly fast.

Pro-business Socialist

Gerhard Schröder is no Tony Blair. That much is clear after the unexpected offer late last week by the Lower Saxony government, headed by Mr Schröder, to buy a controlling stake in Preussag Stahl.

Lower Saxony's Social Democrat prime minister may pitch himself as the more pro-business of the SPD's two possible candidates to take on Helmut Kohl, the chancellor. Certainly, he is outspoken about the need to adapt to globalisation. Compared with his rival, Oskar Lafontaine,

Saarland's prime minister, he is more receptive to ideas for reforming Germany's overburdened welfare system.

But Mr Schröder's economic policy follows traditional German ideas about looking after the interests of trade unions and business with old-fashioned state intervention. His is also a defensive policy: his worry was that steel jobs in Lower Saxony would fall victim to a foreign buyer's plans.

The deal to buy Preussag Stahl will not be concluded until the

end of February. The aim then will be to sell on to private investors. That is unlikely before March 1 - when Mr Schröder faces state elections. Shortly after that, the SPD will choose its chancellor candidate.

It would have been unthinkable for Mr Blair to have run for office while sealing the fate of a steel business worth more than DM1bn (£200m). But, as a government spokesman said yesterday: "Mr Schröder is Mr Schröder, and he need follow no other as an example."

OBSERVER

Heinz full of beans

Heinz Schmalzsch has kept a low profile in the four years since he was ousted as chairman of Metallgesellschaft. After it ran up huge US oil futures trading losses, yesterday he left his home in the village of Pöhlitz, near Frankfurt.

Austrian-born Schmalzsch, 58, who lives near Philadelphia, seemed to have recovered most of his old challenge as he signed clear of the painful subject of Metallgesellschaft and hanged on about an investment by Safeguard International, a fund of which he is a managing director. This brought him back into business in Germany "in a modest way," he said, but he made clear that he harboured no extensive ambitions in the country he left under the cloud of one of the biggest post-war corporate crises.

"At least events haven't spoiled his appetite - to make his trip to Frankfurt more palatable, he has invested in an Italian restaurant. As long as he sticks to olive oil this time round, he shouldn't get into too much trouble."

Touch down

The demise of Peregrine, Hong

Kong's biggest independent investment bank, has administered a severe drop kick to the territory's premier sporting event, the Rugby Sevens. Peregrine was to have sponsored this year's scrumfest.

Now, just 10 weeks before kick-off, officials have to decide how to tackle an HK\$50m pile of "Peregrine Sevens" rugby shirts, caps, sports bags and other paraphernalia.

In a serious effort to be cheerful, officials say the sponsorship money - some HK\$50m over three years - is far from vital to the event's success. In 22 years it's become a money-spinner in its own right, through ticket sales and corporate hospitality.

That's as may be, but questions were already being raised over the future of the event in post-colonial Hong Kong, and the timing of rival events means that some top players might not turn up this year. Now that the financial services industry - an important source of heavy sponsors as well as sponsorship and corporate junketing - isn't so much up as under, the whole tournament might be in for a bit of a ruck and ruck.

OTE top

Former Massachusetts Institute of Technology professor

George Chryssolouris had a bit of a battle to win the top job at OTE, Greece's biggest company.

An electrical engineer who set up his own software company in Boston, Chryssolouris looks well qualified to do a spot of streamlining at the state-controlled telecoms outfit. He has had spells of consulting for companies like Boeing, General Dynamics and Daimler-Benz, and copyrighted software to help engineers make decisions more quickly - that might come in handy at the lumbering OTE.

He has acted as special adviser on information technology to prime minister Costas Karamanlis, though that didn't help much in his bid to run OTE. The top job is in the gift of the economy minister and it took a month of horse-trading between cabinet factions before Chryssolouris was allowed to unseat chairman and acting chief executive Dimitris Papoulas, who wanted to keep both jobs.

Papoulas's nose may be out of joint, but the US institutions which own about 10 per cent of OTE will be well pleased.

Goh carefully

At over six feet, Singapore prime minister Goh Chok Tong is used to standing out in a crowd. But yesterday in Jakarta he had another reason for walking tall. The gross domestic

product of Singapore - population 3m - is around \$90bn while, after the collapse of the rupiah, 200m-strong Indonesia's latest budget forecasts are for output of less than \$50bn at current exchange rates this year.

But Goh would still probably prefer to be thought of as David rather than Goliath: his visit was prompted by concern over that old Singapore nightmare - economic and political uncertainty in its close neighbour putting pressure on the island state's own stock market and currency.

Centre court

The modern equivalent of the Court of Versailles swings into action this week in Paris: journalists and other supplicants are invited to see and be seen, to sip champagne and to shake hands with top politicians at a series of New Year jollies known as *soirées*.

It's tough packing them all into a week, and today's media *potpourri* of finance, economics and industry minister Dominique Strauss-Kahn has been scheduled at the same time as that of National Assembly leader Laurent Fabius and just 30 minutes before that of culture minister Catherine Trautmann. Even the most assiduous courtier won't be able to pay homage to all the princelings.

Financial Times

100 years ago

Excitement in Havana New York, 15th Jan. The following telegram has been received here from Havana. Yesterday morning about a hundred Army officers, increased at the newspaper attacks on the Spanish Army in Cuba, began smashing the printing presses at the offices of the journals "La Discusion" and "El Reconcentrado." They also assaulted the employees on the premises. A mob of about a thousand accompanied the officers, shouting "Viva España" and other similar cries. Still more violent acts on the part of the rioters were prevented only by the appearance of the military commandant.

50 years ago

Reviving German Industry Montreal, Jan 13. Declaring that the fate of Western Europe is dependent on a productive Germany and the fate of the world is closely linked with Europe, Mr. Lewis H. Brown, chairman of the John Munville Corporation, gave the Canadian Club some "emergency prescriptions." He suggested that a responsible German Government be created, but basic control should remain in Allied hands.

Chinese buyers show interest in Peregrine

By John Ridding and Louise Lucas in Hong Kong

Chinese companies were among those interested in buying parts of Peregrine, Philip Tose, chairman of the collapsed Hong Kong investment bank, said yesterday.

Peregrine officials would not name possible buyers, but several Chinese entities have signalled their intention to expand or develop investment banking activities in Hong Kong.

These include the Bank of China and China Everbright, which reports directly to China's state council.

Ka Wah Bank, the Hong Kong financial arm of China's flagship investment vehicle Citic, is also a possible buyer, say analysts. Ka Wah's bid to buy into Jardine Fleming Bank, part of the Jardine Fleming investment banking group, fell apart because of the

market turmoil at the end of last year.

Mr Tose, speaking in public for the first time since Peregrine's collapse, said Price Waterhouse had been appointed provisional liquidators. Peregrine Securities and Peregrine Capital are considered the most attractive divisions for buyers.

Mr Tose confirmed that the group had sought help from the Hong Kong government after Zurich Group of Switzerland pulled out of a US\$200m capital injection last week. But the company was refused on the grounds that a collapse would not pose a risk to Hong Kong's whole system.

Mr Tose said the group's demise was due to a liquidity problem arising from the regional crisis and the sharp fall in Indonesian rupiah. "Once the rupiah had halved in value from 5,000 [to the US dollar] to 11,000, that would

definitely have necessitated us taking a significant write-down," he said.

"We had discussed that with Zurich Group and agreed a figure that was quite substantial and would have put us into a loss for the year to November."

Analysts estimate the total loan exposure was around US\$1bn. In addition to a loan of more than US\$200m to Steady Safe, an Indonesian taxi company, exposure is thought to include US\$300m to other regional companies and substantial exposure on its fixed income books.

Zurich Group backed out after First Chicago, one of Peregrine's leading bankers, balked at providing a short-term loan of US\$60m last Friday.

Observer, Page 13
 Tose profile and Peregrine in Indonesia, Page 18

Russia and France step in after Iraq blocks inspector

By Laura Silber in New York

Russia and France yesterday sought to defuse the latest stand-off over United Nations weapons inspections in Iraq after Baghdad blocked a UN team led by an American, who it claimed was a spy.

The Security Council was last night considering a response to the biggest crisis since the showdown with Iraq late last year.

Kofi Annan, UN secretary-general, said: "Governments who have influence with Baghdad are in touch with the Iraqi authorities."

Russia, which last November intervened to end that crisis, said it was taking active steps to find a solution. France is urging Iraq to reconsider its ban on an inspection team headed by Scott Ritter, a former Marine Corps captain.

Britain, however, condemned Iraqi President Saddam Hussein for "defying the will of the international community". John Weston, British ambassador to the UN, said: "It really looks as if Iraq is looking for any excuse not to comply with the United Nations."

The US also denounced Iraq and said it was seeking a multilateral response, but would go it alone if necessary. "It is always better to act in concert with others when we can, but there is never any reluctance to act alone if we must," White House spokesman Mike McCurry said.

A call by Bill Richardson, US Ambassador to the UN, for the Security Council to send a "very strong message" to Iraq was not likely to be answered. Unlike the US and Britain, the other three permanent members - Russia, France and China - want to see the early lifting of sanctions that were imposed on Iraq after it invaded Kuwait in August 1990.

Baghdad yesterday allowed other UN teams to carry out inspections, but blocked the team led by Mr Ritter - who was denounced by an Iraqi newspaper as a "hyena which publicly serves American intelligence".

Oil price rises, Page 22

THE LEX COLUMN

Fantasy football

Big packaging on the field: even bigger packages off it. The US National Football League is on course to secure a staggering \$15bn for its broadcast rights over the next eight years, an effective 70 per cent increase on the \$4.4bn it was paid over the past four.

It is hard to see how the television networks stumping up these enormous sums can make them pay. CBS, which is elbowing its way back into the sport by paying \$500m a year for a slice of NFL games, says it should at least break even - after taking account of higher advertising revenues. However, in 1996 the combined operating profit of CBS network and its TV stations was less than \$400m.

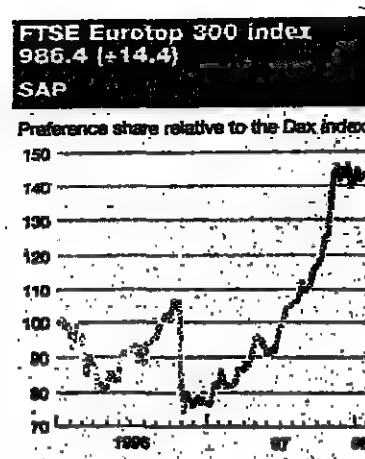
More direct advertisement income is only part of the picture. The networks see football games as a vital platform for promoting other shows, attracting a younger audience and boosting their status. But much is made of the fact that ABC and NBC for the remaining piece of the NFL pie - from which shareholders are unlikely to get a decent return.

Following British Sky Broadcasting's record payment to renew UK soccer rights, the NFL deal is further proof of how value is shifting from networks to content providers. But the process can swing too far: baseball's price dropped a few years ago after the networks realised they had overbid and the sport was crippled by a players' strike.

SAP

With German employment at its lowest since reunification, SAP's plan to create 5,000 jobs - 2,000 in Germany - is a rare sign of labour market vitality. That SAP, with 13,000 employees, is justified in its near 40 per cent increase in its workforce reflects its expansion as Europe's boldest response to Silicon Valley. In a labour market often mistrustful of globalisation and moves to a more service-oriented economy, such domestic job creation is symbolically important.

On the back of sales and profits growth of more than 80 per cent, SAP shares have increased more than 150 per cent in the last year, taking the market capitalisation to DM\$7bn (\$91.5bn). While sales growth is likely to decline to around 35 per cent in 1998, fundamentals look solid. As businesses focus ever more closely on tangible



returns from their information technology investments, SAP's core business of creating off-the-shelf software packages to replace tailor-made systems that are expensive to maintain looks healthy.

Nevertheless, winning a large share of the IT business generated by the "millennium bomb", the advent of dual currency pricing in Europe and internet retailing will be necessary to justify the share price. SAP must also remain unaffected by Asian turmoil - unlike its US rival Oracle. And if the US listing planned for later this year succeeds in boosting its presence in its biggest market, the shares, even at a 1998 price/earnings ratio of around 50, look well-supported.

Corporate governance

Has the threat of legislation succeeded in galvanising UK institutional shareholders into activism? The National Association of Pension Funds' new mission on voting issues seems to be even tougher than the Hampel committee, and does not fight any of asking companies to tick boxes. The checklist falls short of radical action, such as demanding votes at annual meetings on executive pay. But it is refreshing to see the corporate governance initiative being seized by mainstream investors, rather than leaving it mainly to gadfly organisations such as Firc.

Hopefully the institutions can do enough to stave off legislation dictating how they should act. Compulsory voting, for instance, would not necessarily make for compulsory thinking through of the issues. The non-thinking response would be to go along with management,

diluting the genuinely active shareholders. But does a checklist that largely calls for explanation, rather than change, amount to real action? The government may want to see more evidence of the latter, at annual meetings, for instance, before relaxing on this front.

Perhaps the best hope for an increase in constructive involvement by shareholders is that a handful of new controls so much of the UK equity market. This makes it less easy for them to slip unseen from the registers of companies when they lose faith in the management. The incentive for action should already be there without the stick of the law.

ICI

If ever a UK company deserved an activity prize it must be Imperial Chemical Industries. It might have been supposed that Charles Miles Smith, the chief executive brought in from Unilever, would settle down to run the speciality chemicals businesses he has bought for nearly \$5bn (\$8bn) from his old employer. After all, it is important ICI shows it can add something to this acquisition. But the chairmanship beckons and his knowledge of the businesses will no doubt continue to be valuable.

The signing of Brendan O'Neill from Guinness brewing fits in with ICI's move upmarket, away from commodities and into areas more attuned to marketing. He has been put in charge of businesses that will be part of ICI's new core, which should prove a good test of his chief executive credentials.

The group still has disposals to make and, once its balance sheet recovers, further acquisitions. This should point to a strategic role for Mr Miles Smith. He will have to stand sufficiently back from the day-to-day running of the business, as the Cadbury committee on corporate governance put it. Sir Ronald Hampel, ICI's current chairman, who is in charge of a follow-up report to Cadbury, is not a great believer in the word, non-executive when attached to the chairmanship. ICI looks set to provide an interesting test for the alternative counterweight to the executive: a team of independent non-executive directors, led by a senior figure to whom shareholders can turn if the bold strategy does not work.

Additional Lex comment on UK retailers, Page 18

SAP expansion moves will create up to 5,000 jobs

By Paul Taylor in London

SAP, the German business software group, is to expand its workforce by almost 40 per cent, creating up to 5,000 jobs, including 2,000 in Germany, in the next 12 months.

The expansion plans highlight the success of SAP, whose enterprise resource planning (ERP) software is used by many multinationals to run their operations.

Strong demand for its flagship R/3 software suite has turned it into the fourth-largest software company in the world.

It is one of the few European companies in an industry dominated by US groups such as Microsoft, Oracle and Computer Associates.

Dietmar Hopp, joint chief executive, detailed SAP's growth plans during a ceremony to mark the start of construction of a training and ser-

vice centre in St Leon-Rot in Germany, where it is investing DM100m (\$55m) over the next two years and increasing the workforce from about 100 at present to about 1,200.

SAP acknowledged that it may have to scale back its expansion plans in Germany if it cannot recruit enough high-quality software engineers.

The bulk of the jobs created outside Germany will be in the US, which accounts for a third of the group's revenues and is its main growth market, and in Japan.

While some software companies have been affected by the increasingly uncertain outlook in the Far East, SAP insists its prospects in the region remain buoyant.

Last week the group said turnover grew by nearly 80 per cent last year, with earnings per share likely to show an increase of more than 50 per cent. Costs had grown consid-

erably but not as rapidly as sales. In October, it said the fourth quarter would show slower growth than the third, when sales soared 83 per cent. Sales in the first nine months rose 61 per cent to DM3.8bn.

SAP's customers include most of the multinational oil and pharmaceuticals companies, food manufacturers and many companies in the IT sector itself, including Microsoft.

It has about one-third of the \$10bn enterprise applications market ahead of rivals like Baan, Oracle and PeopleSoft.

The Heidelberg-based group, which was founded in 1972 by a group of IBM engineers including Hans Plattner and his fellow chief executive Mr Hopp, has seen annual revenue and profits growth rates of more than 80 per cent.

Shares in SAP rose DM4.70 to close at DM57.70.

See Lex

Authorities search Microsoft's Tokyo offices

Continued from Page 1

with both the judge and the justice department yesterday as a hearing opened in which the US government is seeking a \$1m a day contempt of court fine on the company.

The justice department accuses the software manufacturer of a "cynical" attempt to thwart an earlier order by Judge Thomas Penfield Jackson that it "debundle" its Internet browser from its Windows operating system.

The company responded by offering PC manufacturers an

older version of Windows without Internet Explorer or a current version with the browser removed but in a form that is not fully functional.

Richard J. Urowsky, for Microsoft, told Judge Jackson that the justice department knew that would be the result. "The government got what it wanted, knowing full well what the consequences would be," he said.

Philip R. Malone, for the justice department, argued that Microsoft could simply have told manufacturers to use a simple programme within Win-

dows 95 to remove the browser. By its actions, it "defied rather than complied with that order," he said.

He called an expert witness to demonstrate that the browser could be removed simply without the damage to the rest of Windows 95's operations which Microsoft has claimed would result because the browser is integrated into the operating system.

Mr Urowsky replied that such measures removed only a small number of Internet Explorer's files.

After Iraqi authorities failed to send the necessary government escort, Mr Ritter told reporters: "This is an unfortunate turn of events. As a result I have had no choice but to postpone the inspection... I will report to the executive chairman and seek additional instructions."

Iraqi authorities said the suspension would remain in effect until the composition of the team was altered - currently Americans outnumber other nationals on the team.

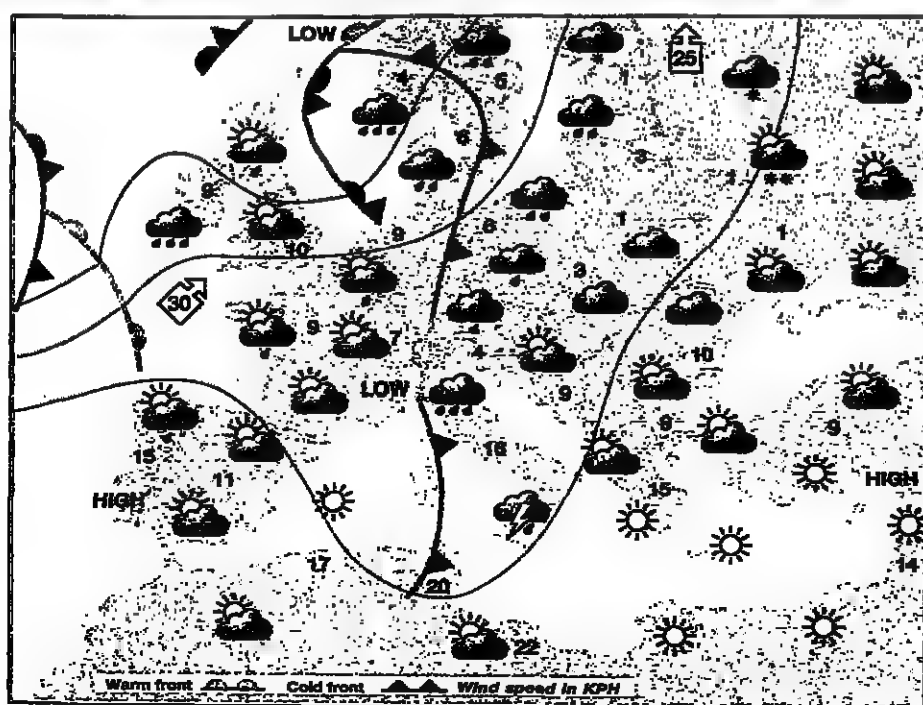
FT WEATHER GUIDE

Europe today

Southern and central Scandinavia will be mild with rain. The far north and east will be much colder and there will be outbreaks of snow. The Low Countries, Germany, Austria and Switzerland will have rain or showers, with some sunshine only in western areas. France will have sunny spells and scattered showers, locally heavy and thundery in the far south. Central parts of the Mediterranean will be showery, the showers heavy and thundery at times. The east and west will be mainly dry and sunny. The Balkans will be mostly dry, with snow in parts of eastern Europe.

Five-day forecast

It will remain unsettled, with Atlantic lows moving quickly across western Europe. These will bring rain or showers throughout the week. Central Europe will also be unsettled. The Mediterranean will have further showers.

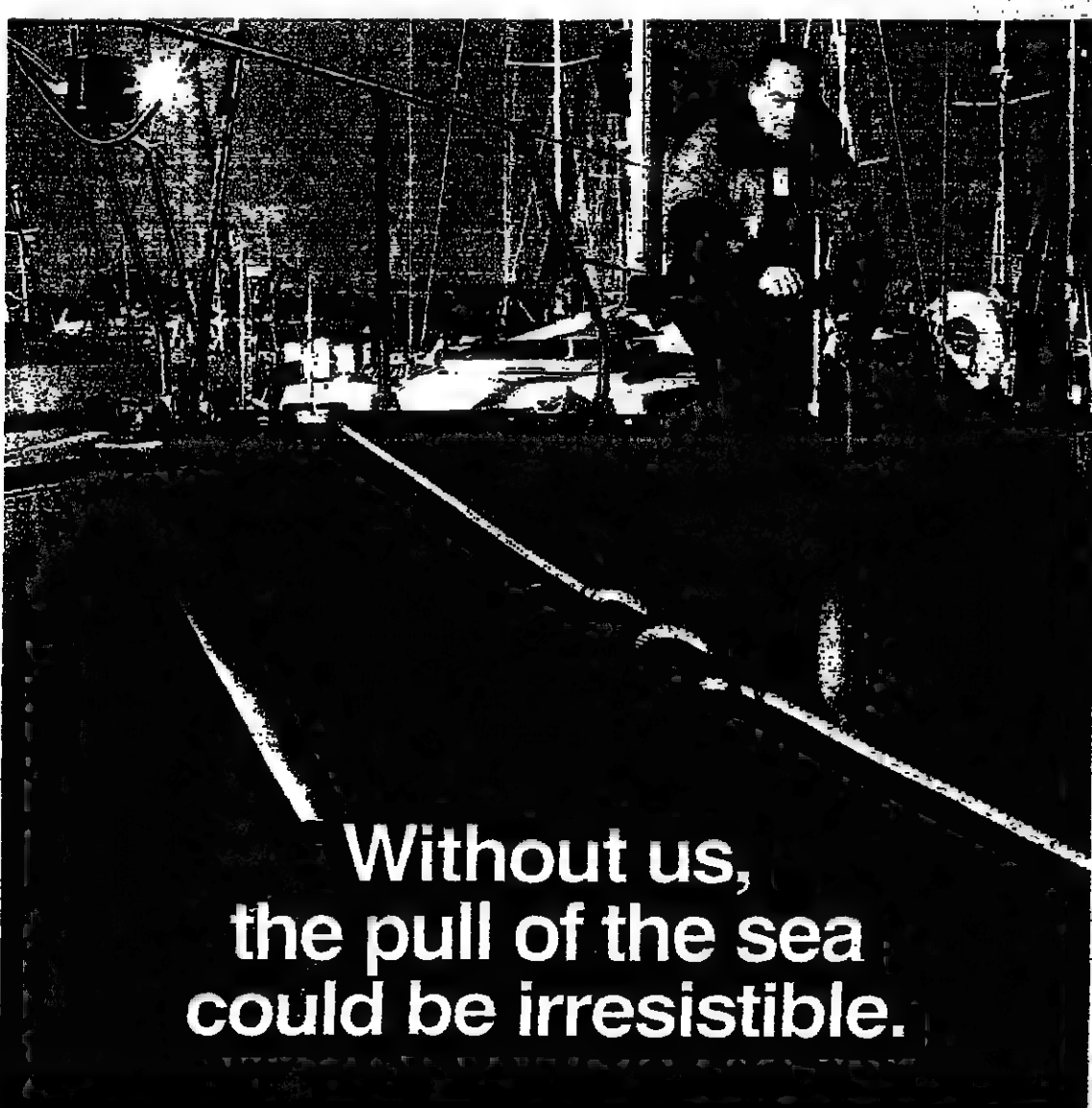


TODAY'S TEMPERATURES

Location	Temperature	Location	Temperature	Location	Temperature	Location	Temperature	Location	Temperature
Abu Dhabi	Cloudy 18	Cardiff	Shower 10	Frankfurt	Cloudy 7	Madrid	Fair 11	Rangoon	Fair 33
Accra	Cloudy 18	Casablanca	Fair 18	Geneva	Shower 7	Majorca	Fair 15	Rayjevik	Fair 1
Algiers	Shower 17	Chicago	Snow 6	Glasgow	Shower 8	Malta	Fair 18	Rio	Thunder 30
Amsterdam	Rain 9	Cologne	Fair 9	Hamburg	Rain 11	Manchester	Shower 8	Rome	Rain 18
Athens	Rain 17	Dallas	Sun 25	Helsinki	Drizzle 2	Mexico City	Fair 24	S. Paolo	Rain 17
Atlanta	Rain 11	Delhi	Fair 22	Hong Kong	Shower 16	Miami	Fair 27	Singapore	Thunder 22
B. Aires	Thunder 28	Dubai	Fair 21	Isarabul	Shower 16	Montreal	Fair 4	Stockholm	Rain 5
Bangkok	Shower 8	Dublin	Fair 8	Jakarta	Thunder 32	Moscow	Shower 11	Strasbourg	Cloudy 7
Barcelona	Fair 15	Dubrovnik	Rain 14	Karachi	Shower 8	Munich	Fair 16	Sydney	Cloudy 20
		Edinburgh	Fair 9	Kuwait	Sun 18	Nairobi	Thunder 22	Taipei	Cloudy 8
				L. Angeles	Fair 19	Naples	Shower 15	Toronto	Fair 4
				Las Palmas	Cloudy 22	New York	Fair 27	Vancouver	Rain 6
				Lyon	Fair 15	Nice	Shower 16	Vladivostok	Rain 8
				Osaka	Fair 15	Perth	Fair 16	Warsaw	Cloudy 3
				London	Cloudy 10	Prague	Cloudy 4	Wellington	Fair 20
				Luxembourg	Cloudy 6			Winnipeg	Fair 11
				Lyon	Shower 9			Zurich	Shower 5

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FERGUSON ENTERPRISES
WOLSELEY

Eureko alliance plans GAN bid

Additional Lex comment on UK retailers, Page 18

Crossword, Page 22

Price changes yesterday

Commodity	Unit	Price
Crude oil	Barrel	22.50
Natural gas	100 cu ft	0.85
Gold	100g	380.00
Silver	100g	12.50
Copper	100lb	1.80
Aluminum	100lb	0.90
Zinc	100lb	0.75
Nickel	100lb	1.50
Lead	100lb	0.60
Iron ore	100lb	0.40
Steel	100lb	0.30
Coal	100lb	0.20
Wheat	100lb	0.15
Barley	100lb	0.12
Oats	100lb	0.10
Rice	100lb	0.08
Soybeans	100lb	0.05
Corn	100lb	0.04
Beans	100lb	0.03
Lentils	100lb	0.02
Peas	100lb	0.01
Flour	100lb	0.01
Sugar	100lb	0.01
Cocoa	100lb	0.01
Tea	100lb	0.01
Coffee	100lb	0.01
Spices	100lb	0.01
Herbs	100lb	0.01
Fruits	100lb	0.01
Vegetables	100lb	0.01
Meat	100lb	0.01
Poultry	100lb	0.01
Eggs	100lb	0.01
Dairy	100lb	0.01
Wine	100lb	0.01
Beer	100lb	0.01
Spirits	100lb	0.01
Medicine	100lb	0.01
Pharmaceuticals	100lb	0.01
Chemicals	100lb	0.01
Plastics	100lb	0.01
Textiles	100lb	0.01
Leather	100lb	0.01
Rubber	100lb	0.01
Metals	100lb	0.01
Minerals	100lb	0.01
Fuels	100lb	0.01
Power	100lb	0.01
Transport	100lb	0.01
Communication	100lb	0.01
Media	100lb	0.01
Education	100lb	0.01
Healthcare	100lb	0.01
Finance	100lb	0.01
Real estate	100lb	0.01
Construction	100lb	0.01
Manufacturing	100lb	0.01
Services	100lb	0.01
Government	100lb	0.01
Military	100lb	0.01
Space	100lb	0.01
Defense	100lb	0.01
Intelligence	100lb	0.01
Security	100lb	0.01
Law enforcement	100lb	0.01
Justice	100lb	0.01
Education	100lb	0.01
Healthcare	100lb	0.01
Finance	100lb	0.01
Real estate	100lb	0.01
Construction	100lb	0.01
Manufacturing	100lb	0.01
Services	100lb	0.01
Government	100lb	0.01
Military	100lb	0.01
Space	100lb	0.01
Defense	100lb	0.01
Intelligence	100lb	0.01
Security	100lb	0.01
Law enforcement	100lb	0.01
Justice	100lb	0.01

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INSIDE

Eureko alliance plans GAN bid

Eureko, the pan-European alliance that links six life insurance companies, intends to bid for GAN, the troubled French state-owned insurer due to be privatised shortly. Analysts are enthusiastic about an acquisition but many are unsure whether GAN is a suitable target, suggesting Eureko may be unable to reform the French insurer's weak management. Page 16

Wall Street upbeat about Ingersoll

Ingersoll-Rand, the diversified US engineering group, says it is in a good position to handle a possible downturn in the US economy - an assessment shared by analysts. Wall Street is expecting net earnings for the financial year that ended in December of about \$330m. Page 17

State Bank of India faces a bumpy ride

State Bank of India, the country's biggest bank, posted a 20 per cent fall in operating profits in the six months to September 30. "Margins on lending are falling," said M.S. Varma (left), SBI's chairman. The bank would "have to make up for this with income from fees which means the range of services and products we offer will have to increase". SBI also faces tough competition as India opens its financial markets. Page 18

Spain seeks aid to contain swine fever

Spain is seeking further European Union aid to contain the spread of swine fever, which has led to the slaughtering of more than 800,000 pigs, almost 5 per cent of the country's total. Page 22

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Chief price changes yesterday

Commodity	Price	Change	Commodity	Price	Change
Aluminium	1,410	+10	Oil	25.27	+0.01
Copper	1,410	+10	Gold	380	+5
Iron ore	1,410	+10	Silver	160	+2
Lead	1,410	+10	Wheat	1,410	+10
Nickel	1,410	+10	Yield	1,410	+10
Platinum	1,410	+10			
Steel	1,410	+10			
Timber	1,410	+10			
Zinc	1,410	+10			

Guinness chief to join ICI board

Heir apparent O'Neill set to lead global expansion into consumer-led markets

By Roger Taylor in London
The man who fostered the spread of Irish pubs around the world was chosen yesterday as the likely future chief executive of Imperial Chemical Industries, the UK's largest chemicals group.
The appointment of Brendan O'Neill, chief executive of the Guinness brewing business, reflected the ambitions of ICI, one of Europe's leading specialty chemicals groups, to expand globally in consumer-led markets such as paints.
Mr O'Neill achieved enviable profits growth at Guinness brewing by opening up markets from China to Ireland. He will join the ICI board in May as chief operating officer, reporting to Mr Miller Smith, the current chief executive. He is expected to take the reins when Mr Miller Smith succeeds Sir Ronald Hempel as chairman in April 1999.
Mr O'Neill is best known for his success in cultivating the spread of Irish bars around the world, including such improbable places as Shanghai, Reykjavik, Dubai and Uzbekistan.
A total of 1,600 new bars has been set up with Guinness's help in the four years Mr O'Neill has headed the company, helping to achieve a 25 per cent increase in profits.
Investors welcomed Mr O'Neill's appointment, saying it fitted ICI's strategy of moving towards more consumer-oriented markets. Michael Eastwood, industry analyst at Dresdner Kleinwort Benson, said the decision was "absolutely the right direction to be going in. One can only applaud". ICI shares rose 9p to 934p.
ICI is still completing a radical restructuring begun last year with the acquisition of Unilever's specialty chemicals businesses. The company is changing its focus to Dulux

Sony close to signing European labels deal

By Alice Rawsthorn in London
Sony Music Europe is in advanced negotiations to acquire substantial shareholdings in Yo Mama, one of Germany's most promising independent record companies, and Double T, a Belgian independent label.
The proposed deals would mark Sony's first attempt to repeat its UK investment strategy in continental Europe.
The deals are modelled on Sony's agreement with Creation Records, the London-based label behind Oasis, one of the most successful rock groups of the 1990s.
Sony Music, part of the Japanese electronics and entertainment group, acquired 49 per cent of Creation and the distribution rights to its acts outside the UK for £2.5m (\$4m) in 1992. It paid another £14m in 1996 to extend the arrangement for five years.
After the Creation deal, Sony negotiated similar agreements with other UK independent labels including Nude, Suede's record company, and independent, which signed Paul Weller last year.
Sony concluded a similar transaction yesterday with the parent company of Skint and Loaded, the fast-growing Brighton-based dance labels behind the bands, Lo-Fidelity Allstars and Fatboy Slim.
Such agreements offer an opportunity for Sony to invest in independent labels, which have historically been better at identifying and nurturing new talent. K's Choice, a brother-and-sister duo signed to Double T, already sells well in the US.
For their part, the independent labels can secure the capital they need to survive in an increasingly competitive market while continuing to operate autonomously in their own countries.
Sony can take its pick of their acts for other markets, and stands to make significant profits if they are successful. Its share of the profits from Oasis's three albums, which have sold 26m copies worldwide, is estimated at more than \$50m.
Last year, Sony established Sine (Sony Music Independent Network Europe) as a division to liaise with the independent labels in Europe. Their music is distributed through existing Sony labels such as Epic or Columbia in the US.

Credit agency accepts criticisms over Asia

By Edward Luce
Fitch IBCA, Europe's largest credit rating agency, yesterday admitted that it and its rivals - Standard & Poor's and Moody's - had largely failed to predict the recent turmoil in Asia.
The admission, accompanied by an attack on the International Monetary Fund for its allegedly poor forecasting record in Asia, followed widespread criticism of the three big agencies over their handling of the Asian upheavals.
The agencies came in for particularly fierce criticism for their treatment of South Korea. The country was rated at the same level as Italy and Sweden as recently as last October but has since been downgraded to junk bond status.
"There were no early warnings about Korea from us or, to the best of our knowledge, from other market participants," said Fitch IBCA.
In contrast, both S&P's and Moody's have sought to defend their recent record in Asia.
Fitch IBCA, the product of a merger last year between London-based IBCA and Fitch Investors Service, the New York-based agency, admitted the moves to downgrade Korea were the most dramatic instances of sovereign rating downgrades in the history of sovereign ratings.
The agency added: "Although the facts [regarding Korea] did change, and therefore did justify some downgrading, the extent of the rating action is too significant to attribute solely to changed circumstances."
The agency said it and its competitors had underestimated the spread of "market contagion" in Asia. It had also failed to appreciate fully the impact that high levels of external private sector debt would have on the creditworthiness of sovereign borrowers.
In addition, both the agencies and the IMF had underestimated the impact that high levels of short-term debt could have on the official reserves of South Korea and other Asian economies. Fitch IBCA said it had now taken this on board, but claimed the IMF persisted in what it called this "incorrect practice".
In the case of Korea, Fitch IBCA said it had been lulled into a false sense of security by the fact that the country had a low overall debt burden.
"We used to think that a high proportion of short term debt was a worry only with highly indebted sovereigns," said the agency. "We were wrong."
Fitch IBCA and its competitors had also placed too much faith in the capabilities of Asian governments to take sensible decisions, it said.
"We over-estimated the sophistication of Asian policymakers, who have proved good fair weather navigators but very poor sailors in a storm."

CBS in \$4bn football deal

Network buys right to screen NFL games for eight seasons

By Christopher Perkins in Los Angeles
CBS has made a costly attempt to revive its viewer ratings with a record \$4bn deal to televise National Football League games over the next eight seasons.
The price of \$500m a year for the American Football Conference competition was more than double the \$217m paid by NBC, the leading broadcaster, for its expiring four-year contract.
The loss of the rights marks the second recent setback to General Electric's NBC, the top-rated network, which is expected to lose share when its top-rated Seinfeld situation comedy ceases production at the end of this season.
Together with a \$4.4bn agreement under which Fox, the News Corp subsidiary, retains rights to broadcast the National Football Conference package, the CBS offer set the scene for the National Football League to earn as much as \$15bn from its auction of TV rights.
The league also has an option to negotiate even higher prices after five years. Still to be settled are the prices for cable TV and the popular Monday night games, shown on Walt Disney's ABC.
CBS shares had risen more than 4 per cent to \$28 1/2 by mid-morning yesterday, reflecting investors' optimism that the deal would help the network improve on its current third place in the rankings.
It suffered a severe blow four years ago when Fox snatched its NFC rights in a move which helped establish the then fledgling network as serious competition for the long-established "big three" - NBC, ABC and CBS.
The return of football to its schedules will help CBS, which has a core audience among older viewers, win back the 18-to-49 age male audience popular with advertisers.
Mel Karmazin, chairman and chief executive, claimed the return of football - it broadcast the NFC package from 1970 until 1983 - would greatly strengthen the network. "The NFL provides significant incremental advertising revenue from the valuable younger, urban male demographic where CBS formerly had its weakest ratings," he said.
To offset its loss of the AFC rights, NBC was expected to step up its bid to buy the Monday night rights. This is likely to be difficult - or pricey - to win, since ABC's contract, held since the games started in 1970, allows it to match any other network's offer. ABC would not comment, but an announcement is expected within days.
The spectacular prices highlight the ferocity of the competition among the networks, which are steadily losing viewers to cable and satellite operators. Despite this they remain popular with mass-market advertisers because they are the only TV providers with national audiences, and offer the lowest rates in terms of viewers reached.
Although profits from the football broadcasts alone will be difficult to attain, the expected ratings benefits should enable CBS to increase its overall advertising rates.



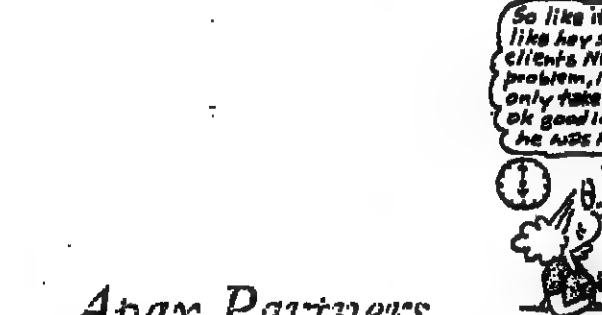
Popular viewing: Terrell Davis of the Denver Broncos

CWC to reduce debt by \$1.5bn bond buy-back

Annual savings may reach \$65m

By Simon Davies, Capital Markets Editor
Cable & Wireless Communications is preparing to buy back \$1.5bn of junk bonds in the US before selling up to \$2.8bn of investment grade bonds in a move which could save it \$65m a year in interest costs.
CWC was formed last year through the merger of Cable & Wireless's domestic UK telecommunications business with three UK cable television companies, Nynex CableComms, Bell Cablemedia and Videotron.
The cable companies had issued junk bonds to finance construction of their digital networks and the coupon on these bonds amounts to between 11 and 12 per cent compared with a yield on US Treasury bonds of less than 6 per cent.
CWC is therefore making use of its larger balance sheet to buy in these high yield bonds. It will then refinance through an issue of \$2bn of bonds in the US market and between \$250m (\$400m) and \$500m of Euro Sterling bonds sold out of London.
Nicholas Mearing-Smith, CWC's finance director, said: "Following the merger, we have an investment grade rating which will enable us to fund a programme with lower cost of debt, increase flexibility and give us a more efficiently structured balance sheet."
The junk bonds were also saddled with onerous covenants which made it harder for

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COMPANIES AND FINANCE: EUROPE

Rivals speculate about DMG's plans

By Clay Harris, William Lewis and Jane Martinson

Deutsche Bank's plan to reorganise its investment banking and asset management operations prompted executives at rival institutions to suggest yesterday that the German bank was setting the stage for a big deal in the sector.

The bank's plan to combine Deutsche Morgan Grenfell with its commercial banking business emerged this week. Deutsche Bank hopes to announce the shake-up, which has not been finalised,

before it reports annual results in March.

Disclosure of the plans followed DMG's decision not to press ahead with talks to acquire Barr Devlin Associates, a New York investment bank which was bought this week by Société Générale of France.

With evidence that Deutsche is eschewing small "bolt-on" acquisitions, competitors suggested that the re-organisation is partly intended to prepare for a big merger. One possible candidate is said to be J.P. Morgan, which has already put in place the wholesale

banking model which Deutsche intends to emulate.

J.P. Morgan is known to have examined the possibility of a link with Deutsche but is thought to have concluded that the integration risks made a deal unattractive. The US bank was more likely to conclude an acquisition of a fund manager, insurer or specialist equity house, sources said.

As the DMG board met in London yesterday, the future for its seven business heads of DMG, who report to Michael Dobson, is far from clear. Mr Dobson is expected

to step down as chief executive to take responsibility for Deutsche's asset management businesses. He would not be replaced in London.

Reporting lines, areas of responsibility and business priorities are all to be worked out. Carter McClelland and Maurice Thompson are co-heads of investment banking, overseeing corporate finance and equity capital markets.

Edson Mitchell heads global markets; Michael Philipp equities; Robert Smith institutional asset management; Rick Haller is responsible for proprietary trading, which

includes emerging markets.

Morgan Grenfell Asset Management reassured clients that proposed changes would be limited and beneficial. It manages \$91bn (\$147bn) in assets. Deutsche plans to combine it with DWS, its German mutual fund group.

Unlike the investment bank, the UK asset management business will keep the Morgan Grenfell name.

MGAM and DWS, which manages about DM125bn (\$83bn), have already co-operated on issues such as information technology.

BCH completes Endesa link-up

By Tom Burns in Madrid

Banco Central Hispano, the big Spanish bank, is close to completing a long-delayed industrial agreement with Endesa, the main domestic power group, covering joint investment in the telecommunications and energy sectors.

The bank said yesterday the tie-up aimed to take advantage of new business areas that have been created by the government's deregulation drive. It will focus on Retevisión, the recently launched second television operator, and on the development of rival gas services by Cepsa, the energy group linked to BCH.

Negotiations over the alliance have now entered a final stage following renewed investment by BCH in Endesa which has lifted its stake in the power group from 2.5 per cent, declared at the end of October, to 3 per cent. Over the past 18 months, BCH is estimated to have spent Pta65bn (\$424.8m) buying Endesa equity.

When the wide-ranging agreement was first announced in summer 1995, BCH said it would acquire 3 per cent of Endesa in order to cement the alliance. However, the purchase was delayed because of pressure on the bank's profits.

In the intervening period the government has lowered its equity in Endesa to 42 per cent, which it plans to sell over the next 12 months. The power group has, meanwhile, made significant investments in Latin America, where it bought control of Eneris, the Chilean utility, last year. It has also entered the telecoms sector as a main shareholder of Retevisión.

The purchase of Endesa shares gives BCH a seat on the power group's board and underlines the recovery of the bank's earnings. Its profits increase for 1997 is forecast to be in line with the 25.2 per cent rise in net attributable income, to Pta34.1bn, for the third quarter of last year.

BCH's return to profitability has been aided by its sale of non-core assets to concentrate its industrial portfolio on the telecoms and fuel sectors. The bank now plans to buy up to 16 per cent of Retevisión, in which Endesa and Telecom Italia jointly own 43 per cent.

The purchase of Retevisión equity is likely to take place in the first half of this year, when the government offers its remaining 30 per cent stake to industrial buyers.

In a subsequent development, Retevisión is expected to establish a close association with Airtel, a mobile company which also competes with Telefónica and has both Endesa and BCH as significant shareholders.

In a parallel arrangement, BCH and Endesa will co-operate closely in Cepsa, controlled by BCH and Elf-Aquitaine of France, to develop the distribution of natural gas after the deregulation of the fuel sector.

Cyberspace and the Eureka moment

The restructuring of Europe's insurance market need not take place behind closed doors: powerful alliances can be forged in cyberspace.

When Fred Cotton, former boss of Friends Provident, the UK-based mutual life assurance company, exchanged electronic mail with Gijis Swalef, his counterpart at Achmea in the Netherlands, he could not have imagined the repercussions.

Out of that initial contact was born Eureka, a pan-European alliance that linked Friends Provident with Dutch, Swedish and Danish insurance interests, all among the biggest in their respective domestic markets.

Eureka, held together by an intricate web of cross-shareholdings, is one of only a few companies that can truly claim European ownership. Achmea has 33 per cent and Friends Provident 21.1 per cent. Other members are Portugal's BCP, Germany's Parion, Topdanmark in Denmark, and Wase of Sweden.

The six-way alliance was created to exploit the cross-border opportunities offered by a single market. The companies service each other's commercial clients and are making tentative steps into other countries - the part-

nership is likely to expand into France and Switzerland. "Everybody believes the single currency is going to happen and it will have a big effect on financial products," says Jeff Medlock, Eureka managing director. "Cross-border sales will increase and the management of investment funds will be brought together. Insurers will have to become more efficient."

For the past five years, Eureka has preferred to draw new members into the network rather than acquire companies outright. In this way, the shareholders have stakes in a broad international portfolio but keep exclusive access to their home markets. The mutuals which formed Eureka had previously been struggling to maintain their international presence.

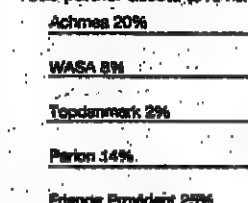
Now the group is having to rethink. Although Eureka boasts it is the seventh largest insurer in Europe, the holding company cannot pretend to have full use of the capital backing its investors.

Analysts say co-operation has not extended beyond sharing skills, and some view the alliance as a defensive step against possible takeover bids.

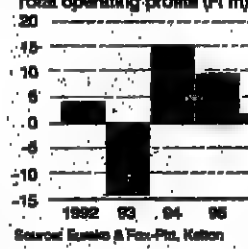
There are also signs that the commitment of some

Sharing the risk

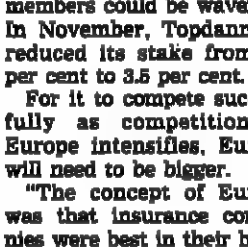
Total partner assets (\$171bn)



Total operating profits (£1m)



Profits after tax (£1m)



Source: Eureka & PwC, PwC, KPMG

members could be wavering. In November, Topdanmark reduced its stake from 6.9 per cent to 3.5 per cent.

For it to compete successfully as competition in Europe intensifies, Eureka will need to be bigger.

"The concept of Eureka was that insurance companies were best in their home markets. There were synergies from operating on a large scale, but you had to build up trust in your customers. You could lose what you gained at home by expanding abroad. Now we

have to move forward, develop along a more commercial route. The partners want to get to the stage where we're a listed company," says Mr Medlock.

A stock market quotation would give access to the capital markets and remove regulatory constraints on capital. It would also allow the group to pay dividends to its shareholders. But persuading institutional investors of a convincing business case could be difficult.

On its own, Eureka would be valued only on the basis

of its shareholdings in other insurers, several mutually owned and unlisted.

A full-blown merger between shareholders or a sizeable acquisition could be the answer. But with the group recruiting more partners, a merger would be very complex. Instead, Mr Medlock says the group intends to bid for GAN, the troubled French state-owned insurer due to be privatised shortly.

"GAN is attractive because it would give us a presence in the French market and the bulk of our business activities would switch to a wholly-owned profit stream."

In principle, analysts are enthusiastic about an acquisition - it would give the group credibility. But many are unsure whether GAN is a suitable target, suggesting Eureka may be unable to reform the French insurer's weak management. They are also sceptical that it would be able to raise the funds.

Mr Medlock declines to say how much Eureka would be prepared to pay or how it would fund the acquisition. Attention to buy GAN is a bold step and success in the auction may bring rich rewards. Failure would be a huge setback.

Christopher Adams

Schimmelbusch back on German scene

By Andrew Fisher in Frankfurt

Helmut Schimmelbusch, chairman of Metallgesellschaft when the industrial and trading group nearly collapsed in 1994 under heavy oil trading losses, has re-entered the German business scene as director of a US private equity fund which yesterday announced its first investment.

Mr Schimmelbusch is a managing director of Safeguard International Fund, which plans to invest in European and North American companies in industries such as chemicals, metals, advanced materials, energy and environmental technology.

Backed by several US institutions, the fund has equity capital of \$250m and expects to reach \$400m this spring. It has just acquired a controlling stake in ALD Vacuum Technologies, a German company with sales of DM150m (\$92.5m). It intends to become full owner by 1999. Mr Schimmelbusch's appearance in Frankfurt to announce the deal was the first time he had faced the press since the oil futures debacle and his dismissal as chairman and a DM3.4bn rescue operation led by Deutsche Bank.

He declined to talk about Metallgesellschaft, which will soon resume



Helmut Schimmelbusch: focusing firmly on the future

dividend payments. Mr Schimmelbusch, 53, reached an out-of-court settlement with the company last year after a bitter legal dispute. "I am not here to speak about the past but about the future," he said yesterday. The fund - formed by Pennsylvania-based Safeguard Scientifics, listed on the New York Stock Exchange - aimed to acquire up to 10 companies in the next few years, mainly in Germany, he said.

Observer, Page 13

Generali deadline for AGF bid passes

By Andrew Jack in Paris

The three-month deadline for regulatory approval of the hostile bid launched by the Italian insurer Generali for AGF of France expired yesterday with no announcement from the authorities.

Generali announced a FF56bn (\$6bn) bid for AGF on October 14, and the French government came under criticism for failing to approve the bid swiftly, giving time for AGF to find an alternative "white knight" offer from Allianz.

Dominique Strauss-Kahn, economics, finance and industry minister, argued that it was the technical complexity of the deal rather than politics or favouritism towards a rival takeover that explained the delay.

The French government stressed last night that the original three-month deadline no longer made any sense, given that Generali had since withdrawn its bid and agreed instead with Allianz to acquire some of AGF's French subsidiaries and to launch a takeover of AMB of Germany.

The French government is examining the details of the revised offer before it makes a formal decision on the Allianz bid.

An alternative hostile takeover could still be launched for AGF in the meantime.

One of the issues being finalised is the control of Coface, the French trade insurer, which was 57 per cent owned by AGF. Given its role in providing some high-risk French government-backed export credit cover Mr Strauss-Kahn indicated that he did not want it to fall into foreign hands.

Under a deal due to be announced within the next few weeks, AGF will cut its shareholding to 24 per cent, with Scor, the quoted Paris-based reinsurer group, raising its participation from 30 per cent to 40 per cent.

The reinsurer SAFR will also raise its stake.

Credit Agricole, the French mutualist bank, is likely to take a stake of 8 per cent, and the Natexis banking group will also raise its investment in Coface to about 23 per cent.

Axa-UAP, the rival Paris-based insurance group which had expressed an interest in taking control of Coface, will not be included in the deal, according to executives at Coface.

AGF is believed to have opposed to the involvement of Axa, which has long had links with Generali.

EFG backs launch of Japan hedge fund

By Jonathan Ford

The first new Japanese hedge fund for more than two years is being launched by a former ING Barings fund manager to meet investor demand for exposure to the Tokyo market.

Alex Balfour, who managed a Japanese equity fund while at Barings, is launching the Furukawa Fund with backing from EFG, the private bank controlled by the Latsis family of Greece.

The fund, which is expected to start trading in March with assets of around \$60m, will invest in Japanese equities. Hedge funds are limited partnership vehicles, mainly for rich individuals, which have considerable flexibility in making investments, including the ability to borrow.

Analysts said the fund had attracted considerable interest. "It fills a gap in the market," said Nicola Meaden, chief executive of Tass, a hedge fund research com-

pany. "There are very few hedge funds specialising in Japanese equities."

Hedge fund managers said the Asian crisis had made investors wary of investing in highly illiquid regional markets and more interested in Japan.

"Investors who want to stay in Asia see Japan and Hong Kong as relatively liquid markets where they can still operate," said Henry Lee, manager of the Hong Kong-based Handale Fund.

Asian hedge funds performed well last year. Tass has estimated that the 27 Asia-dedicated funds it tracks returned 45 per cent in the 11 months to November against a 27.75 per cent fall in the MSCI Asia index measured in dollar terms.

One reason has been the ability of hedge funds to go short - sell stock they do not own in the hope that the price will fall in value.

While the illiquidity of other Asian markets has

made hedging expensive, the cost of stock borrowing in Japan is less than in Europe. Low yields on Japanese shares have made pension funds keen to maximise income from equity.

Mr Balfour said the attraction of the fund was not investor expectation of an imminent turnaround in Asia. "People who are concerned the US bull market is coming to an end are looking for alternative investment strategies."

EUROPEAN NEWS DIGEST

Novartis to cut 35 drugs plants

Novartis will have shut or sold 35 of its 62 pharmaceutical plants when it completes its rationalisation following its creation from the 1996 merger of Ciba and Sandoz, Switzerland's second and third biggest drug companies. Novartis confirmed yesterday it was reducing its pharmaceutical plants from 62 to 27 and the number of plants which produce chemicals for its drugs from 10 to 7. The biggest cuts will be in North America, where the number of plants will fall from eight to two, and in Asia Pacific, where they drop from 15 to six. In Europe, Novartis will continue to operate six chemical plants, but the number of drug plants will be cut from 14 to nine. In Latin America, the number of plants will be cut from 11 to three.

William Hall, Zurich

TELECOMMUNICATIONS

Telekom in row on payments cover

Deutsche Telekom yesterday accused its two biggest competitors in Germany of being the only operators to have refused to cover payments it charges subscribers switching from its network to those of rivals. However, Mannesmann, one of the two, denied the company had blocked an agreement, saying Deutsche Telekom broke off negotiations in December after demanding exorbitant charges. O.Tel, the telecoms joint venture between RWE and Veba, was also criticised by Deutsche Telekom.

It said all telecoms operators in Germany agreed to pay the charges levied by Deutsche Telekom when subscribers make long-distance calls on the networks of rival operators as part of an interconnection agreement with the former state monopoly. Talkline, one of the private operators Deutsche Telekom said had agreed to pay the charges, denied a definite agreement had been reached on the level of the charges. "There should not be any charge for the subscriber," it said, but added: "We want a solution common to all operators and we do not want to let ourselves be divided." A decision on the switching fees dispute is expected next month.

AFP News, Bonn

GERMANY

Aker to buy MTW shipyard

Aker RGL, the Norwegian industrial holding company, is to pay DM85m (\$47m) for Meeres Technik Wismar (MTW), eastern Germany's biggest shipyard, from the state of Mecklenburg-Pomerania and the BVS, the German federal government's privatisation agency. The sale, which follows a bidding process, represents the culmination of a state-backed rescue of east Germany's shipyards following the collapse in 1996 of the Bremer Vulkan group which bought MTW in 1982.

Aker RGL, controlled by the Norwegian entrepreneur Kjell-Inge Røkke, is acquiring MTW in concert with Aker Maritime, the quoted offshore engineering company in which it holds a 75 per cent stake. Aker Maritime, which is to manage MTW, said it had partly financed the acquisition but no financial details were disclosed. The acquisition bolsters Aker Maritime's move into commercial shipbuilding, launched by the FM96m (now \$17m) purchase of a 60 per cent stake in Finnyards of Finland last August.

Otto Soborg, Aker Maritime executive vice-president, said the deal would provide additional capacity for the construction of offshore vessels.

Greg Mcivor, Stockholm and Frederick Stüdemann, Berlin

AUSTRIA

Asian turmoil hits VA Tech

VA Technologie, Austria's biggest engineering company, warned yesterday that its 1998 order intake would be cut because of the Asian financial crisis. Construction of a plant for South Korea's Hanbo Steel had been put on hold; an order for a Malaysian steel works had been cancelled; and a contract for an Indonesian power plant had been delayed. During the past three years an average 20 per cent of the group's orders have come from Asia. One third of this share has come from countries hit by currency devaluations, most notably Indonesia, Malaysia, Thailand and the Philippines. VA Tech, which had forecast double-digit profits growth in 1997, said the Asian crisis would have no impact on its 1997 results but would mean that its Asian order intake in 1998 was reduced. It plans to intensify marketing efforts in Europe and North America.

William Hall, Zurich

ITALY

Olivetti to extend share capital

Olivetti, the Italian information technology group, said last night it would push ahead with plans for an increase in share capital from January 19, aiming to raise some 1,670m (\$74m) to strengthen its financial position.

It said the share offer would be aimed at funding its telephony and information technology businesses. The issue is reserved for the holders of Olivetti common, preferred and savings shares and for the holders of Olivetti 7.50 per cent 1993-1999 bonds convertible into common shares. The operation will be underwritten by Banca Commerciale Italiana, Deutsche Morgan Grenfell and Lehman Brothers International acting as joint global co-ordinators, through an underwriting syndicate which includes other Italian and international banks as well as Cit and Mannesmann of Germany.

James Blitz, Rome

SWEDEN

Stena upgrades profit forecast

Stena Line, the Swedish ferry operator, yesterday revised its 1997 full-year profits forecast up from SKr60m to SKr150m (\$15m). The company - which made a SKr444m loss in 1996 - said earnings had been helped by the early departure of some UK staff ahead of the merger of Stena's English Channel ferry services with those of P&O. Stena also said average revenue in November and December had been higher than expected. Bo Lennquist, chief executive, said operations were close to break-even, excluding capital gains. He pledged to press ahead with a SKr350m rationalisation. The shares edged up SKr0.30 to SKr25.50.

Greg Mcivor, Stockholm

Rossignolo pledges management by consensus

By Paul Betts in Rome

Gian Mario Rossignolo, the new Telecom Italia chairman, yesterday made clear he would not be just a figurehead at the top of Italy's largest quoted company.

"I am a very powerful executive chairman," the 67-year-old Piedmontese industrialist insisted. "I have, as you say in the Anglo-Saxon world, hire and fire responsibilities."

However, he added he would lead the recently privatised telecoms group by consensus, in the same spirit of the Swedish Wallenberg

group of which he has been a part for the past 15 years.

Given the power struggle over corporate governance which erupted at Telecom Italia shortly after its flotation three months ago, Mr Rossignolo was anxious to send the company's 1.5m shareholders the message that he would run it as a modern company.

"I can't speak today of strategic issues since I have only been here for a few hours and I have spent my life so far in different industrial sectors," he said, referring to his 22 years with the

Fiat automotive group and the Wallenberg empire. But he was adamant that his biggest challenge was to bring about change in the corporate culture of the traditional state-sector monopoly.

The struggle between Guido Rossi, the former chairman who sought to shake up corporate governance at the company, and the management led by Tommaso d'Amico, chief executive, badly dented Telecom Italia's credibility. Mr Rossi left after failing to push through his reforms and the new private

shareholders were left wondering whether they had simply invested in the old monopoly dressed up as a public company.

The task of finding a credible manager to replace Mr Rossi became urgent. "I was contacted on Christmas Eve," Mr Rossignolo revealed yesterday. He accepted the challenge after being guaranteed strong executive powers.

While he spoke only in the broadest terms of his plans to change the company's corporate culture, he insisted it would have to become totally transparent, commu-

nicating quickly and fairly. For this reason, Mr Rossignolo is assuming control of communications, and heading a new audit and corporate governance committee as well as a strategic committee. These will help provide the necessary checks and balances on the company's management.

With his longstanding friendship with Umberto Agnelli, chairman of IRI, the Fiat Agnelli family industrial holding company, Mr Rossignolo's appointment is seen as increasing the Agnelli influence at Telecom Italia. IRI is one of the stable

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EASTBROKERS Slovakia, o.c.p., a.s.

Velehradská 35

821 08 Bratislava

SLOVAK REPUBLIC

Phone: +421 7 5665025

+421 7 5665026

Fax: +421 7 5268771

e-mail: eastbrokers@ba.sanet.sk

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COMPANIES AND FINANCE: ASIA-PACIFIC

Bankers say failed HK group had leading position in the country's commercial paper market

Peregrine big in Indonesia new issues

By Sander Thoenes and Peter Montagnon in Jakarta

Peregrine, the Hong Kong investment bank, built up a leading position in Indonesia's commercial paper market before it filed for liquidation on Monday and may have held large amounts of debt on its own books, according to bankers in Jakarta.

They estimated that about a quarter of last year's \$16bn-\$20bn new-issue volume was handled by the Hong Kong bank, which had been aggressively trying to promote the development of fixed-in-

terest security business in Asia. Of that, \$1.4bn has matured and been paid, leaving up to \$3.6bn still with Peregrine or its clients.

The figures suggest Peregrine's exposure to the Indonesian market may have been much larger than the \$200m loan to Steady Safe, a Jakarta transport company, which triggered the bank's collapse at the end of last week. Dharmala Inti Utama, a banking and property conglomerate, confirmed it had issued paper through Peregrine.

Dealers said other leading companies including Bakrie Investindo and Sekar Group had also issued

paper through Peregrine but they declined to comment.

"Peregrine beat all other bidders because they had the capacity to warehouse [hold paper on their own books]," said one leading underwriter. "They were very aggressive. Nothing was impossible at Peregrine."

According to the bankers, Peregrine would have made large losses when borrowers started defaulting on their debt, with the strain intensifying as the rupiah collapse on currency markets last week reduced the dollar value of its holdings.

The extent of the losses would depend on how much unsold debt remains on Peregrine's balance sheet. Peregrine Securities, which is 85 per cent owned by Peregrine and 15 per cent by the Indonesian Gunung Sewu group, said it was not involved in the commercial market as these transactions were handled out of Hong Kong. The Indonesian company was a separate legal entity and was profitable, it said in a statement.

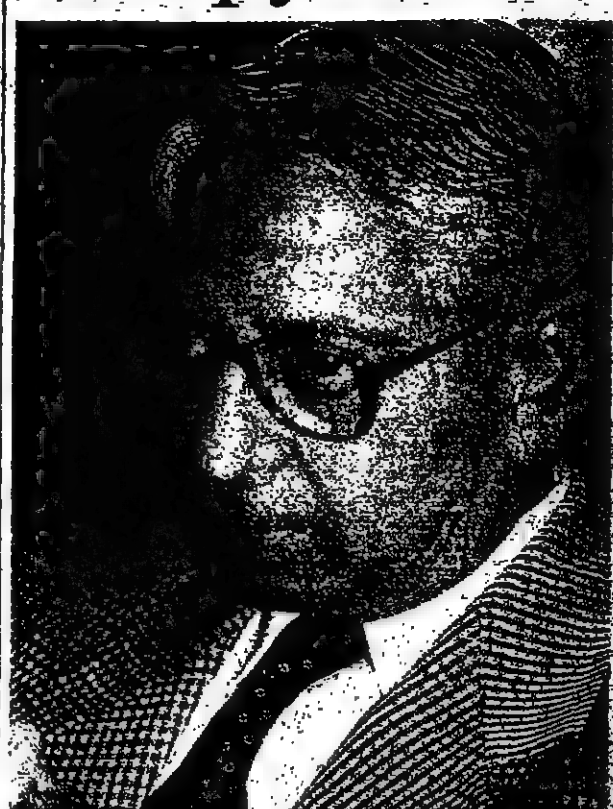
The collapse of the rupiah has dealt a serious blow to Indonesia's corporate debt market, one of the few flourishing fixed-interest mar-

kets in Asia, which had become something of a showcase and had also attracted strong investment interest from South Korean banks.

Official institutions such as the World Bank have been urging the region's governments to develop their capital markets to mobilise savings more efficiently and reduce companies' dependence on bank debt. But crumbling investor confidence in the Indonesian corporate sector means the outlook is bleak and the volume of business has slowed sharply.

Observer, Page 13

State Bank of India faces a bumpy ride



M.S. Verma: margins on lending are falling

The chill wind of competition is blowing at the heart of India's banking sector - the mighty State Bank of India. It recently posted a 20 per cent fall in operating profits for the first half, after a loss of fee income to private-sector banks and greater price competition on deposits.

"Margins on lending are falling," said M.S. Verma, chairman. State Bank would "have to make up for this with income from fees - which means that the range of services and products which we offer will have to increase."

Analysts are not penning State Bank's obituary yet - it remains by far the biggest and most powerful bank in India and enjoys a privileged relationship with the Reserve Bank, its majority shareholder. State Bank counts 65 per cent of India's top 300 companies among its clients. It is India's largest dealer in foreign exchange, with a 40 per cent market share. Its 8,800 branches reach deep into the heart of rural India - allowing it to tap savings beyond the reach of any other institution.

But competition is getting tougher as India opens its financial markets with the goal of making the rupee fully convertible by 2000. Mr Verma said State Bank would "have to compete with the best banks in the world to keep the best of our corporate clients". This would include competing with Citibank and Chase Manhattan - and when it comes to raising capital, Goldman Sachs, Merrill Lynch and Morgan Stanley as well.

On the retail side, State Bank's competitive position is more secure but Mr Verma warns that its branch network is "not as important as it used to be". He says new technology would enable newer banks with fewer branches to reach clients and service most of their needs.

State Bank will retain its position only if it is able "to rise to the requirements of its clients in a more liberalised economy integrated with the global economy," he said. To this end, the bank will focus lending on two areas - project finance and consumer finance. It also plans to develop a new stockbroking arm, SBI Securities, and move into insurance as soon as the sector is opened to competition.

Negotiations with GE Capital, part of the General Electric group, to set up a joint venture company which it hopes will become the biggest issuer of credit cards in India, are almost complete. The first credit cards will be issued early next year.

Mr Verma said credit cards enabled the bank to exploit new opportunities arising from "India's first taste of consumer society" and that the move would be

followed by a push into home loans and finance for consumer durables.

At the corporate level, State Bank plans to play a big role in India's infrastructure development. The bank has 83 overseas offices, the scale to finance large infrastructure projects, and a record to show to international funding organisations. Mr Verma expects that State Bank will be called on to provide "more and more external commercial borrowing" and "deferred payment guarantees which could run into \$1bn at a time".

State Bank is strong enough to survive competition, he insists. "It is a strong Asian bank - and there are not many of them left," said one analyst. Most of its non-performing assets are decades old, and new lending is conservative. But the question is whether it has the skills to prosper in global markets. It lacks expertise in innovation, global capital, sales and above all in credit assessment and risk management.

Mr Verma admits the main challenge lies in the "development of the right mechanisms to assess risk", and this in turn requires "systems which would be adequate to provide a database". At present, they do not exist.

In its race to create such databases, State Bank is concentrating on the 2,500 urban branches which account for almost 70 per cent of assets and 60 per cent of deposits, and are also the branches most exposed to competition. To manage risk effectively State Bank will also need to train and retain important members of staff. This may not be easy.

State Bank is not free to set its own salaries, and seldom promotes talent swiftly. It has lost many high-fliers to foreign and private-sector banks. The chief executive of Industrial, India's biggest private bank, is a former State Bank executive, as is the head of its highly profitable forex business.

State Bank may also have to face the test of competition without the Reserve Bank at its side. S.S. Tarapore, the former deputy governor of the RBI, recently said State Bank was "an ideal case for privatisation". In the short term, such considerations matter little - State Bank's profits are likely to recover if infrastructure spending takes off next year and Indian companies hurt by the fall in the rupee return to domestic markets. But it does suggest that the transformation of a cherished institution of independent India into a global bank has only just begun - and could be a bumpy ride. And while State Bank's new life may be profitable, it will never be as cosy again.

Krishna Guha

Veteran broker who was part of the new order

By Louise Lucas in Hong Kong

Philip Tose, one-time racing car driver and latterly banker to corporate Hong Kong's elite, did not look like a defeated man yesterday when he closed the chapter on Peregrine, the Asian investment bank he founded 10 years ago.

Instead, flanked between his tearful partner and freshly appointed liquidator, and squinting under a barrage of flash bulbs, he gave a crisp critique of the week that culminated in Peregrine's demise.

It was a robust performance from a veteran stockbroker. Unlike many of today's bankers who parachute in for a few years, Mr Tose has spent the bulk of his 52 years in the territory's financial services industry. He spent 17 years with the Vickers de Costa group in Hong Kong and was the head of the Hong Kong office of Citicorp International after its acquisition of Vickers.



Francis Leung (left) and Philip Tose yesterday

During his time in stockbroking he never saw himself as just a stockbroker. Mr Tose had a foot in *le beau monde*, and often graced the society pages in the company of his glamorous wife Jennifer. He was also something of a politician *manqué* and did not shrink from delivering stern advice to governments across Asia.

As a result, he did not

always warm the hearts of those around him. "I don't think there will be too much sympathy for Philip. He went about the place telling governments what to do for the last three years - and gave himself massive HK\$20m (US\$2.6m) plus bonuses," mutters the head of another Hong Kong brokerage.

To Mr Tose the democratic

Philippines was "a basket case"; strong economic growth came from "strong government, some would call it dictatorship". Hong Kong was home - where he worked and invested.

Peregrine pioneered the Asian junk bond market, thanks to a Tose appointee - Andre Lee, the aggressive French-Korean poached from Lehman. Lee, regarded as a Tose protégé, headed the bank's thrust into Asian junk bonds, but former Peregrine employees complain he was given autonomy far beyond his experience.

Mr Tose's connections to Chinese tycoons were legendary, although he always protested that Peregrine won its business on the same grounds as its peers - by performing the job well rather than because a small percentage of their shares were owned by the company concerned.

Nonetheless, Peregrine's early backers included Li Ka-shing, one of Hong Kong's most powerful tycoons, as well as Citic

Pacific, Beijing's main investment agency.

At work, Mr Tose was an old-school stockbroker, often able to place hefty share issues even when markets were lacklustre. More than one of his peers have pointed out in the past week that, had he stuck to the equity business he knew so well, Peregrine would still be around today.

But he took to power like a duck to water. If something went against him - such as with a recent plan to privatise the Kwong Sang Hong cosmetics-to-property company - he would rail against the rules which stood in his way.

Another banking chief notes: "He got up people's noses partly because he can be very abrasive, but mainly because he was stealing their business and was very much part of the new order."

At Peregrine, one of his greatest boasts was the group's flexibility. Unlike US or European houses, Peregrine could be nimble and

quick in signing a deal - all that was required was the nod from Mr Tose or his partner Francis Leung.

One former employee says: "Most brokers here, if they want to put on positions like Peregrine, would have to go to London or New York for approval. And, as events at Peregrine have shown, there is a very good reason for that."

If only for that reason, it is possible Mr Tose will go down as the last of a dying breed: western courtiers who helped fund mainland entities. That role has been taken on by two very different groups - American bankers with MBAs from the best schools and locally nurtured brokerages staffed by Hong Kong Chinese. And while Mr Tose himself is down, he is certainly not out. Investment banking itself was a second gambit - he only donned a pin-stripe suit after a crash forced him to quit racing cars in the 1990s. The latest crash could be the beginning of a whole new career.

Gold Fields of South Africa Limited

Incorporated in the Republic of South Africa
(Registration number 04 04181/04)
("Gold Fields")

Driefontein Consolidated Limited

Incorporated in the Republic of South Africa
(Registration number 04 04181/04)
("Driefontein")

Kloof Gold Mining Company Limited

Incorporated in the Republic of South Africa
(Registration number 04 04181/04)
("Kloof")

New Wits Limited

Incorporated in the Republic of South Africa
(Registration number 04 04181/04)
("New Wits")

(collectively "the Companies")

Results of general and scheme meetings

Further to the announcement of Tuesday, 25 November 1997, the boards of directors of the Companies are pleased to announce that all the resolutions required to implement the transaction resulting in *inter alia*:

- the combination of the gold assets of Gold Fields and Gencor to create a focused gold mining company; and
- the acquisition by Gencor of the entire issued share capital of Asteroid Limited (from Gold Fields and Driefontein)

("the composite transaction"), were passed at the general meetings of shareholders of Gold Fields, Gencor and New Wits held on 13 January 1998.

Meetings of the shareholders of Beatrix, Kloof and Oryx were held on 13 January 1998 ("the scheme meetings"). At the scheme meetings, schemes of arrangement, in terms of section 311 of the Companies Act, 1973 (Act 61 of 1973) as amended, were proposed by Gold Fields Limited ("Goldco"), previously named Gold Shelf One Limited, between Beatrix, Oryx and Kloof and their respective shareholders ("the schemes").

The results of voting in respect of the schemes were as follows:

- a majority of 99.8% of shareholders of Beatrix present and voting at the scheme meeting of Beatrix voted in favour of the Beatrix scheme;
- a majority of 98.8% of shareholders of Kloof present and voting at the scheme meeting of Kloof voted in favour of the Kloof scheme; and
- a majority of 98.9% of shareholders of Oryx present and voting at the scheme meeting of Oryx voted in favour of the Oryx scheme.

The schemes were thus approved by the required majorities. Accordingly, applications will be made to the High Court of South Africa, (Witwatersrand Local Division) ("the Court") on 27 January 1998 to sanction the schemes ("the Court application").

Shareholders will be advised by way of a press announcement on Friday, 30 January 1998, of the result of the Court applications.

Johannesburg
13 January 1998

Gencor Limited

Incorporated in the Republic of South Africa
(Registration number 01 01322/01)
("Gencor")

Beatrix Mines Limited

Incorporated in the Republic of South Africa
(Registration number 77 02138/01)
("Beatrix")

Evander Gold Mines Limited

Incorporated in the Republic of South Africa
(Registration number 62 06229/01)
("Evander")

Oryx Gold Holdings Limited

Incorporated in the Republic of South Africa
(Registration number 04 04181/04)
("Oryx")

St Helena Gold Mines Limited

Incorporated in the Republic of South Africa
(Registration number 05 28713/01)
("St Helena")

MORGAN STANLEY

Morgan Stanley South Africa (Pty) Limited
(Registration number 9400261/01)

Financial adviser to Gencor

Deutsche Morgan Grenfell

Deutsche Morgan Grenfell (SA) (Proprietary) Limited
(Registration number 9591738/07)

Independent merchant bank



RMB RESOURCES
(A division of Rand Merchant Bank Limited)
(Registration number 681 348/96)
(Registered bank)

Independent reporting accountants



ERNST & YOUNG
Corporate Finance



KPMG
Registered Chartered Accountants (SA)

SCMB

Standard Corporate and Merchant Bank
(A division of The Standard Bank of South Africa Limited)
(Registration number 62/10070/00)

Financial adviser to Gold Fields



Standard Equities
(Registration number 7208305/07)
(Member of the Johannesburg Stock Exchange)

Sponsoring brokers to Goldco (South Africa)



Deutsche Morgan Grenfell
(Registration number 7208305/07)
(Member of the Johannesburg Stock Exchange)

Sponsoring brokers to Goldco (United Kingdom)



Deutsche Morgan Grenfell
(Registration number 7208305/07)
(Member of the Johannesburg Stock Exchange)

Legal advisers to Gold Fields



Bowman Gilfillan Hayman Godfrey
ATTORNEYS
ESTABLISHED 1902

Legal adviser to Gencor



EDWARD NATHAN & FRIEDLAND INC
(Registration number 7700252/01)

Sponsoring brokers to Goldco (United Kingdom)



Deutsche Morgan Grenfell
(Registration number 7208305/07)
(Member of the Johannesburg Stock Exchange)

CAZENOVE & CO.

(A member of The Securities and Futures Authority and of The London Stock Exchange)

KT predicts profit dive

Korea Telecom, the unlisted state-run group, predicted yesterday that net profits would fall by 90 per cent to Won18bn (\$6m), although sales are expected to increase by 7.3 per cent to Won7,510bn, writes John Barton in Seoul.

KT blamed the sharp earnings fall on increased competition in the telecommunications market, which has

been liberalised in recent years. A cut in tariff rates and a rise in marketing costs helped to reduce profits. In 1998, KT plans to raise sales to Won7,900bn and net profits to Won447bn by reducing operating costs by 30 per cent and cutting facility investments by 23 per cent, while selling unprofitable assets such as property holdings.

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Korea increases DEI

Korea makes U.S. dis

INTERNATIONAL CAPITAL MARKETS

Profit-taking as Asian markets recover

GOVERNMENT BONDS

By Simon Davies in London and John Labadie in New York

Government bond markets came in for profit-taking yesterday, in the face of recovering Asian stock markets and the substantial rally in bond prices since the start of the year.

European bond markets opened lower, continuing their negative correlation with equities, but most of the markets finished significantly off their lows.

GERMAN BONDS actually edged higher, with the March contract settling at 106.50, up 0.05 on the day. It had been down by as much as 0.29 during the day.

There was some profit-taking at the short end of the yield curve, prompted

primarily by the recovery in Asia and its implication for the Bundesbank's interest rate policy.

But overall, sentiment remained strong. Alison Cottrell, international economist at PaineWebber, said: "There has been a fair amount of data coming out of the US and UK and it has all been good. Meanwhile, every time a central banker opens his mouth, it is to sweet-talk the short end of the yield curve. So long as Asian markets remain a bad place to be, G7 bonds are the only place to be."

UK GILTS were hit harder, with the March future down 3/4 at the worst, but the contract rallied to close at 124.4, down just 1/4. The spread against bonds widened by 5 basis points to 106 points.

There was some profit-taking in the short sterling mar-

ket, with traders talking about selling from a US investment bank, but the future is still projecting that the next interest rate move by the Bank of England's monetary policy committee will be downwards.

The market was unmoved by retail price data showing headline inflation edging downwards in December, in line with most economists' expectations.

Joanne Collins, senior market strategist at Nomura, said: "All of the strength in prices was in housing prices and house-hold goods. So if you think the housing market is beginning to slow, then the main source of inflation is moderating."

ITALIAN BTFS shrugged off various newspaper reports that influential figures in the Netherlands and

Germany were still keen to block Italian participation in European monetary union.

The March contract settled 0.04 lower at 117.56, some 0.30 above its low for the day, and the spread against bonds widened by just 2 basis points to 34 points.

Analysts said that as far as the bond markets were concerned, Italy had converged and there was little risk of non-entry into Euro factored into prices.

FRENCH OATS also lost ground to bonds, with the spread widening from 1 basis point to 4 points. The March contract settled 0.02 higher at 104.02.

US TREASURY prices moved lower as calm returned to international equity markets and new figures on consumer prices were released. By midday the benchmark 30-year Treas-

ury bond was 1/2 lower at 105.5, sending the yield up to 5.714 per cent.

Shorter-term issues also weakened, with the 10-year note down 1/4 at 105.4, yielding 5.11 per cent and the two-year note off 1/4 to 100.7, yielding 5.216 per cent. The Federal Funds rate was 5.37 per cent.

Improvements in overseas markets, as well as rising morning US stocks, sent prices lower. "It's a pretty simple equation today," said Patrick Dimick, analyst at UBS Securities in New York. "It's a partial unwind in the flight to quality in the front end of the market."

A morning report showed consumer prices rose a low 0.1 per cent in December, in line with expectations. The full year CPI gain for 1997 was 1.7 per cent, the smallest rise since 1986. Core CPI,

excluding food and energy, for December rose 0.2 per cent and for all 1997 by 2.2 per cent.

Today, new data on retail sales are expected, with industrial production figures due on Friday.

The Bank of England yesterday announced that it was to launch its first euro-denominated Treasury note programme on January 20. The BoE has an existing £500m TIPS programme.

It is to start off with a 500m Euro tender, while a further 500m Euros will be allocated to the Bank for sale and repurchase operations.

Once Stage Three of European monetary union is reached, on January 1 next year, all payments of interest and repayments of principal will be made in euros. Before then, payments will continue to be made in ec-

Benchmark euro deal from Austrian bank

INTERNATIONAL BONDS

By Samer Iskandar and Edmund Luce

Oesterreichische Kontrollbank, the Austrian state-owned bank, yesterday launched the year's first benchmark issue in euros, the planned European single currency.

Bankers, including some not involved in the launch, described the transaction as "very successful", with the yield spread tightening to 10 basis points, from its launch level of 12 points.

SBC Warburg Dillon Read, lead manager, said the euro was the currency that met "the widest range of institutional buyers".

Supply, however, is expected to remain limited.

"There is no real swap market to allow arbitrage," said one syndicate manager. "Supply will remain constrained from strategic borrowers wishing to position themselves ahead of Euro."

YORKSHIRE POWER FINANCE, the holding company for the UK regional electricity company, issued its debut bond in a £200m offering. The 30-year deal, priced to yield 123 basis points over gilts, was also the longest dated bond to be offered by a UK electricity concern. The issue gives investors an 18 basis point pick-up over the core company's existing sterling bond, which matures in 2020.

An official at UBS, sole lead manager, said the proceeds would retire part of the company's \$1bn in

short-term bank debt. Yorkshire Power is owned by American Electric Power and New Century Energy.

The EIB (European Investment Bank) issued a three-year \$300m bond - its first in that maturity this year. Traders said the response was a little slow. "A lot of accounts missed out on the rally in US Treasuries last year and now are looking for longer-dated maturities in US dollars," one said.

Diageo, the food and drinks company formed from the merger of Grand Metropolitan and Guinness, announced an \$80m US commercial paper programme. Proceeds will help it meet short-term borrowing needs and fund a capital repayment next month if approved by shareholders.

New international bond issues

Issuer	Amount m.	Coupon %	Price	Maturity	Yield %	Spread bp	Book-runner
US DOLLARS							
European Investment Bank	300	5.375	99.773R	Jan 2001	0.1875R	+155R(Nov00)	Dahm Europe
D-MARKS							
Chase CMT, Class A100	500			Feb 2005	0.30		Chase/Morgan Stanley
STERLING							
Yorkshire Power Finance	200	7.250R	99.756R	Aug 2008	0.68R	+128R(Jun01)	UBS
FRENCH FRANCES							
Chase CMT, Class A20	1,500			Feb 2005	0.30R		Chase/Morgan Stanley
ING America Finance	1,100	5.375	99.876R	Feb 2005	0.40R	+25R	COBACH/Banque
SWISS FRANCES							
Landesbank Baden-Württemberg	500	3.00	102.10	Feb 2005	2.50R		CBS
ITALIAN LIRE							
Abbay International Treasury	750m	Zero	6.21R	Feb 2005	0.20R		CBS
KFW International Finance	400m	5.50	98.70R	Jan 2010	0.40R		Chase/Morgan Stanley
Swiss Capital Finance	300m	5.50	98.60R	Feb 2005	0.125R		UBS
European Investment Bank	250m	5.50R	101.055	Feb 2010	2.00		UBS
Deutsche Bank	200m	5.00R	101.225	Jul 2010	1.375		UBS
Abbay International Treasury	150m	5.00	98.73R	Feb 2010	0.50R		Chase/Morgan Stanley
Merrill Lynch & Co.	150m	5.00	98.73R	Feb 2010	0.50R		Chase/Morgan Stanley
EURO CURRENCY							
Chase CMT, Class A20	500			Feb 2005	0.30		Chase/Morgan Stanley
EURO CURRENCY							
European Investment Bank	150m	4.825	101.01	Feb 2005	1.65R		Merrill Lynch/Banque
EURO CURRENCY							
Oesterreichische Kontrollbank	750	5.00	99.176R	Apr 2008	0.325R	+125R(Apr00)	SBC Warburg DR
Credit Local de France	100	5.00	102.00	Mar 2004	1.57R		SBC

Price terms: non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager. US dollar coupon: 1/2, 3/4, 1, 1 1/4, 1 1/2, 1 3/4, 2, 2 1/4, 2 1/2, 3, 3 1/4, 3 1/2, 4, 4 1/4, 4 1/2, 5, 5 1/4, 5 1/2, 6, 6 1/4, 6 1/2, 7, 7 1/4, 7 1/2, 8, 8 1/4, 8 1/2, 9, 9 1/4, 9 1/2, 10, 10 1/4, 10 1/2, 11, 11 1/4, 11 1/2, 12, 12 1/4, 12 1/2, 13, 13 1/4, 13 1/2, 14, 14 1/4, 14 1/2, 15, 15 1/4, 15 1/2, 16, 16 1/4, 16 1/2, 17, 17 1/4, 17 1/2, 18, 18 1/4, 18 1/2, 19, 19 1/4, 19 1/2, 20, 20 1/4, 20 1/2, 21, 21 1/4, 21 1/2, 22, 22 1/4, 22 1/2, 23, 23 1/4, 23 1/2, 24, 24 1/4, 24 1/2, 25, 25 1/4, 25 1/2, 26, 26 1/4, 26 1/2, 27, 27 1/4, 27 1/2, 28, 28 1/4, 28 1/2, 29, 29 1/4, 29 1/2, 30, 30 1/4, 30 1/2, 31, 31 1/4, 31 1/2, 32, 32 1/4, 32 1/2, 33, 33 1/4, 33 1/2, 34, 34 1/4, 34 1/2, 35, 35 1/4, 35 1/2, 36, 36 1/4, 36 1/2, 37, 37 1/4, 37 1/2, 38, 38 1/4, 38 1/2, 39, 39 1/4, 39 1/2, 40, 40 1/4, 40 1/2, 41, 41 1/4, 41 1/2, 42, 42 1/4, 42 1/2, 43, 43 1/4, 43 1/2, 44, 44 1/4, 44 1/2, 45, 45 1/4, 45 1/2, 46, 46 1/4, 46 1/2, 47, 47 1/4, 47 1/2, 48, 48 1/4, 48 1/2, 49, 49 1/4, 49 1/2, 50, 50 1/4, 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CURRENCIES AND MONEY

West's kind words for Asia boost yen

MARKETS REPORT

By Simon Kuper

The yen rallied yesterday after US and international Monetary Fund officials praised reform efforts in Indonesia and other Asian nations. The region's stock markets recovered most of Monday's losses.

The crucial comment came from Larry Summers, US deputy treasury secretary, who said after meeting President Suharto of Indonesia: "It's clear that (he) recognises the need to take strong steps of the kinds that have been under discussion with the IMF." The fund had agreed a \$400m rescue package with Indonesia in October, in exchange for market reforms. Indonesian ministers yesterday hinted at cuts to import tariffs and trade barriers, and changes to the country's 1998/1999 budget, which critics said was insufficiently austere.

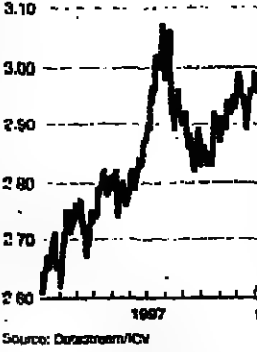
Michel Camdessus, the IMF's managing director, praised South Korea's support for painful reforms. The country's talks with foreign banks on rolling over short-term debt were "going well", he said. Foreign exchange reserves had stopped "leaking" and Korea's capital account had moved into surplus. "All of that signals the beginning of recovery."

The yen rose Y13 against the dollar to close in London at Y131.8.

The dollar fell against the D-Mark early in London trading after persistent talk that the Bundesbank had sold the US currency at DM1.6240. This story moved the market partly because the dollar had failed to break

Sterling

Against the D-Mark (DM per £)



Source: Datastream/ICM

DM1.674 against the D-Mark and \$1.973 against the dollar, 3.1 pence and 1.4 cents up on the day. But Nick Parsons, currency strategist at Paribas Capital Markets in London, said there was "no appetite to chase the pound above DM2.0750."

Western officials seemed to be working in concert to boost market sentiment over

Asia. "There is a greater conviction that the Group of Seven will try to nip this crisis in the bud," said Mark Geddes, treasury economist at ABN-Amro in London.

Goldman Sachs, advised that "buying a basket of Asian currencies in 1998 ultimately will be very rewarding", but cannily avoided indicating which particular part of the year might be best. Goldman said its basket of eight Asian currencies was now undervalued by 47 per cent and yielding a return of 16 per cent.

But Mr Parsons warned against optimism, noting that "nothing tangible in terms of events" happened yesterday.

OTHER CURRENCIES

Jan 13
Czech 17.75 17.75 17.75 17.75 17.75 17.75
Hungary 200.00 200.00 200.00 200.00 200.00 200.00
Poland 4.00 4.00 4.00 4.00 4.00 4.00
Slovak 1.35 1.35 1.35 1.35 1.35 1.35
Slovenia 2.00 2.00 2.00 2.00 2.00 2.00
Tunisia 1.88 1.88 1.88 1.88 1.88 1.88
US \$ 1.00 1.00 1.00 1.00 1.00 1.00
Yen 131.8 131.8 131.8 131.8 131.8 131.8

MONEY RATES

January 13	Over night	One month	Three months	Six months	One year	Libor	De. rate	Repo
Belgium	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	2 7/8	-
France	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	4.00	-3.30
Germany	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	4.50	2.50
Italy	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	7.00	5.50
Netherlands	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	2.75	3.30
Switzerland	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1.00	-
US	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	-	-
Japan	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	0.50	-

LIBOR bank funding rates are offered rates for 30 days quoted to the market by four reference banks at 11am each working day. The banks are: Barclays Bank, Bank of Tokyo-Mitsubishi, Citicorp and National Westminster.
Repo rates are shown for the domestic money market. US \$ LIBOR and EUR LIBOR are shown.

EURO CURRENCY INTEREST RATES

Jan 13	Short term	7 days	One month	Three months	Six months	One year
Belgium	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
France	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Germany	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Italy	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2
Netherlands	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Switzerland	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2
US	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Japan	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

POUND SPOT FORWARD AGAINST THE POUND

Jan 13	Closing	Change	Settlement	Day's bid	One month	Three months	One year	Bank of
Europe	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Asia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Africa	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Latin America	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Middle East	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Oceania	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
US	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Japan	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
South Korea	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Taiwan	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Hong Kong	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Singapore	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Malaysia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Indonesia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Philippines	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Thailand	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Vietnam	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Laos	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Cambodia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Myanmar	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Burma	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Sri Lanka	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Maldives	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Brunei	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Singapore	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Malaysia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Indonesia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Philippines	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Thailand	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Vietnam	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Laos	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Cambodia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Myanmar	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Burma	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Sri Lanka	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Maldives	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Brunei	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Jan 13	Closing	Change	Settlement	Day's bid	One month	Three months	One year	Bank of
Europe	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Asia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Africa	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Latin America	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Middle East	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Oceania	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
US	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Japan	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
South Korea	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Taiwan	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Hong Kong	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Singapore	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Malaysia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Indonesia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Philippines	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Thailand	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Vietnam	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Laos	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Cambodia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Myanmar	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Burma	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Sri Lanka	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Maldives	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Brunei	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Singapore	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Malaysia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Indonesia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Philippines	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Thailand	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Vietnam	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Laos	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Cambodia	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Myanmar	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Burma	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Sri Lanka	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Maldives	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00
Brunei	100.00	+0.01	100.01	100.00	100.00	100.00	100.00	100.00

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Jan 13	Rate	Change	Settlement	Day's bid	One month	Three months	One year	Bank of						
Belgium (BFX)	100	18.46	10.33	4.847	1.938	4.767	8.491	20.06	496.8	417.0	21.36	3.933	1.6	
Denmark (DKK)	54.17	10	8.793	8.268	1.080	8.989	13.998	10.87	288.5	223.5	11.67	2.131	0.8	
France (FFR)	65.11	-1.37	10	8.988	1.101	2.997	3.335	10.87	288.5	223.5	11.67	2.131	0.8	
Germany (DEM)	65.11	-1.37	10	8.988	1.101	2.997	3.335	10.87	288.5	223.5	11.67	2.131	0.8	
Italy (Lira)	21.08	0.81	9.257	3.747	2.302	1	2.460	2.519	10.38	258.9	212.0	11.92	2.030	0.8
Japan (Yen)	0.0068	0.0007	0.340	0.102	0.041	100	1.115	0.421	10.40	8.814	0.448	0.083	0.04	
Netherlands (Gld)	16.31	3.900	2.972	0.898	0.386	871.8	1	3.974	80.78	76.19	3.811	0.780	0.30	
Spain (Ptas)	166.37	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Portugal (Esc)	20.18	3.794	2.756	0.978	0.381	871.8	1	1.102	4.048	10.0	82.36	0.410	0.794	0.3
Sweden (Kron)	24.45	4.995	3.992	1.100	0.472	1.100	3.992	4.898	120.7	100	3.201	0.995	0.3	
Switzerland (Sfr)	46.82	8.842	5.599	2.958	0.977	2332	1.587	8.840	225.0	192.3	10	1.842	0.7	
United Kingdom (Sterling)	100	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	
United States (Dollar)	61.15	0.13	9.959	2.974	1.199	2.829	3.331	12.31	30.41	228.0	13.11	2.415	1.0	
Australia (A\$)	68.20	4.837	4.233	1.270	0.508	1.248	1.245	1.253	129.9	107.8	5.897	1.031	0.4	
Canada (Cdn)	61.58	0.58	6.056	1.881	0.728	1.701	2.932	7.938	186.4	165.28	14.78	3.058	1.0	
China (Yen)	49.78	7.828	6.090	1.877	0.700	1.844	2.227	8.118	202.1	167.5	8.711	1.804	0.6	

COMMODITIES AND AGRICULTURE

Oil rises on latest moves by Baghdad

MARKETS REPORT

By Robert Corzine, Kenneth Gooding and Gary Mead

Events in Iraq proved to be the main factors affecting oil prices yesterday. The fresh confrontation between Baghdad and the UN over the composition of the latest international arms inspection team sent to the country pushed up oil prices in early trading. At one point Brent Blend for February delivery was quoted as high as \$15.72, up 49 cents on Monday's close.

But news that Iraq intends to export substantially more oil during the next phase of the UN sponsored oil-for-food programme reinforced the decidedly bearish fundamental position of the market in recent days.

Iraq estimates it will sell 150m barrels in the 180-day third phase of the programme, compared with 137m barrels last time, because of lower prices. In late trading on London's International Petroleum Exchange Brent had fallen back to \$15.62 a barrel.

Fears about Russian supplies pushed up the price of palladium, a metal essential for some electronic components and automotive anti-pollution catalysts, by more than 5 per cent.

Palladium closed in London at \$238.90. The price has risen by 18 per cent so far in 1998. Last year Russia, which accounts for about 80 per cent of palladium supply, failed to export any in the first six months because of bureaucratic hold-ups. This sent palladium to an 18-year high of \$245 in August.

There was concern yesterday that history might be repeated after Sergei Gornay, deputy director of Almaz,

Russia's sole precious metals export agency, said it was still waiting for a government decree outlining quotas, so he did not know when talks would start with Japanese consumers about 1998 deliveries. The talks usually take place in mid-December.

On the Tokyo Commodity Exchange the benchmark December palladium contract surged by its daily limit of ¥36 a gramme to a record ¥903, well ahead of the previous record of ¥863. Dealers suggested trading houses were buying palladium and private investors buying back short positions.

On the London Metal Exchange most metals recovered from Monday's sharp falls. The exception was lead, which was unchanged at \$945.50 a tonne after a 4.3 per cent drop on Monday.

Abundant deliveries of cocoa beans to Ivory Coast ports, taken by specialists to indicate the near-certainty of a bumper crop for 1997-98, helped push cocoa futures down even further on the London International Financial Futures Exchange, where the leading contract, March, closed \$13 lower at \$1,011 a tonne.

Cocoa futures on Liffe have now shed 12 per cent in less than a month. Shipment of Ivory Coast cocoa beans to local ports has been running at 60,000 tonnes a week for the past five weeks, similar to the level for the same period in the 1996-97 season, which produced a record 1.5m tonnes harvest.

Coffee futures on Liffe ended slightly firmer, March finishing \$12 higher to close at \$1,734 a tonne, but the rally was deceptive, as volumes were thin (a total of just 2,989 lots) and traders were marking time, awaiting fresh news to move the market in a clearer direction.

USDA lifts world grain stock estimates

By Nikki Tait in Chicago

Weaker import demand, partly because of Asian turmoil, coupled with bigger than expected production from some regions, has caused the US Department of Agriculture to raise its estimate of world grain stocks for 1997-98.

In its first monthly World Agricultural Supply and Demand Estimates report this year, USDA increased its forecast for 1997-98

year-end grain stocks to 283.2m tonnes, from 280m tonnes previously. Total production was scaled up from 1.873.7m to 1.881m tonnes.

USDA said estimates of global wheat production had been raised to just over 600m tonnes, from 594.6m tonnes, because of a bigger Chinese crop and some improvement in the Australian outlook.

On the coarse grain production front, increased supply from eastern Europe, Ukraine and Argentina more

than offset any prospective shortfall in South Africa, while projected imports from south-east Asia were lower.

Global oilseed production is projected at a record 261m tonnes, up 15m tonnes from last month and nearly 22m tonnes higher than last year, mainly due to a larger Brazilian soybean crop and some increase in Chinese production estimates.

The report was particularly pessimistic about the livestock and poultry mar-

kets, saying that supplies of meat in the domestic US market were projected to be "record large", while export prospects "continue to dim".

Hong Kong "bird flu" would have an impact on poultry meat exports, while the poor economic conditions in Japan and Korea and the US dollar's relative strength would reduce export demand. Prices for such products this year "will be weaker than previously forecast", suggested USDA.

Nevertheless, the report was still seen as bullish for US grain markets, prompting prices of wheat and corn contracts to rise on the Chicago Board of Trade.

Dealers pointed out that USDA cut its projection for US corn stocks at 1997-98 year-end by a sharp 109m bushels to 844m, saying the revision reflected larger domestic use, which more than offset the increase in production and reduction in exports.

Its report also highlighted a reduction in acreage planted to winter wheat by US farmers, probably because they are switching to more profitable crops, such as soybeans.

USDA projected 1998 winter wheat seedings in the US at 45.6m acres, about 4 per cent below the 1997 figure, and one of the smallest acreages in more than two decades. Trade estimates had stood at around 48.4m acres.

Swine fever spreads in Spain

By David White in Madrid

Spain is seeking further European Union aid in an effort to contain the spread of swine fever, which has already led to the slaughtering of more than 800,000 pigs, almost 5 per cent of the country's total.

Loyola de Palacio, agriculture minister, recognised yesterday that Spain faced a "serious problem" since it had not been able to restrict the disease to the north-east Catalonia region, where it first broke out last year.

Roughly 100,000 (912m) worth of aid from the EU and central and regional authorities has been paid so far in compulsory and voluntary slaughtering programmes, mainly in Catalonia and more recently the Segovia area north-east of Madrid.

Authorities yesterday confirmed an outbreak of classic swine fever near Toledo, south-east of the capital, where 1,000 animals were destroyed as a precautionary measure last week.

Ms de Palacio said the disease was being brought "under control", and hoped Segovia would be declared free of the disease in a matter of weeks. But a zone of central Spain would have to be sealed off, since the government was anxious that the EU should not impose an export ban on the



Spain hopes the EU will not impose an export ban on the whole country

whole country. It was not clear how the disease had spread, she said.

Her comments coincided with a meeting of the EU's permanent veterinary committee in Brussels.

Portugal recently extended its restrictions on imports of pigs and pigmeat from Spain to cover the whole of Spain's Castile and Leon region, which includes Segovia.

Ms de Palacio said the authorities had to count on full co-operation from pig

farmers. This had not been sufficiently forthcoming in the early stages in the north-east. The disease was first confirmed in March last year, in the wake of an epidemic in the Netherlands, which normally exports

suckling pigs to Spain. EU decided to ban sales from the affected region in April.

Classic swine fever is not considered harmful to consumers, unlike African swine fever, which hit Spain in 1960 and led to an export

ban lasting almost 30 years. A total of some 3.5m animals are reckoned to have been slaughtered because of African swine fever. Spain was not officially declared free of the disease until just over two years ago.

The agriculture ministry in Madrid said it was unable to provide exact figures on the disease and the eradication programme, saying that this was the responsibility of the different regional govern-

Orange juice futures lifted by Brazilian reports

By Gary Mead

Reports from Brazil that the country may harvest a significantly reduced orange crop in 1998-99 have prompted a 9 per cent jump in orange juice futures prices on the New York Cotton Exchange since the start of this week, but some analysts believe the market has overreacted.

The president of Abecitrus, the association of Brazilian citrus processors, said on Monday that the current season's harvest - which normally begins in June/July - will show a big drop from the 1997-98 level, which is forecast to reach a record 457m 90lb boxes, itself 12 per cent up on 1996-97. Some traders have speculated that the 1998-99 crop could be as low as 300m boxes.

The suggestion of a much lower Brazilian crop led the March orange juice futures on the New York Cotton Exchange to jump 7.8 cents to 99.85 cents a pound on Monday.

However, Judy Ganes, analyst with Merrill Lynch, said the market response was premature, adding: "Any rally in prices now will only slow consumption."

The US is in any case currently awash in a sea of frozen concentrated orange juice, with stocks of more than 124m gallons reported by the Florida Citrus Processors Association last week.

Several factors may bring about a smaller Brazilian crop in 1998-99. Orange trees have been blighted - although precisely to what extent is not yet clear - by a plant virus, and bad weather at the start of the growing season, in August/September 1997, has also affected the new crop.

A further complication is that Citrusuco, Brazil's second-largest orange juice processor, yesterday suspended operations at one of its two plants in the state of São Paulo.

Some specialists believe the prime factor behind Citrusuco's decision to suspend processing is Brazil's large carry-over stock at the start of the 1998-99 season, of perhaps as much as 230,000 tonnes. Brazilian frozen concentrated orange juice production is also at new high levels, having reached 1.2m tonnes by December 1997, some 34 per cent higher than at the same point in the previous season.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM (99.5 PURITY 5 per tonne)

	Sett	Day's	High	Low	Open
Close	1474.5-5.5	1501-2			
Previous	1444-45	1472-73.5			
High/Low	1450-1460	1500-1490			
AM Official	1458-59.5	1485-5-98			
Kerb close	1004-5				
Open Int.	272,871				
Total daily turnover	16,147				

ALUMINIUM ALLOY (5 per tonne)

	Sett	Day's	High	Low	Open
Close	1318-23	1340-42			
Previous	1219-18	1325-28			
High/Low	1317-18	1347/1335			
AM Official	1310-15	1327-32			
Kerb close	5,886	1347-50			
Open Int.	1,439				
Total daily turnover	1,439				

LEAD (5 per tonne)

	Sett	Day's	High	Low	Open
Close	550-1	519-50			
Previous	541.5-2.5	548-5-8			
High/Low	549-3	547-8			
AM Official	549-3	547-8			
Kerb close	3,917	547-8			
Open Int.	5,252				
Total daily turnover	5,252				

NICKEL (5 per tonne)

	Sett	Day's	High	Low	Open
Close	5625-38	5720-30			
Previous	5590-30	5680-30			
High/Low	5579-30	5700-30			
AM Official	5579-30	5700-30			
Kerb close	86,020				
Open Int.	19,373				
Total daily turnover	19,373				

TIN (5 per tonne)

	Sett	Day's	High	Low	Open
Close	5190-20	5215-20			
Previous	5090-10	5120-25			
High/Low	5140-45	5165-70			
AM Official	5140-45	5165-70			
Kerb close	15,063	5230-35			
Open Int.	15,063				
Total daily turnover	15,063				

ZINC, special high grade (5 per tonne)

	Sett	Day's	High	Low	Open
Close	1084-5-5.5	1108-9			
Previous	1051.5-2.5	1079-7			
High/Low	1051.5-2.5	1079-7			
AM Official	1051.5-2.5	1079-7			
Kerb close	1069-58	1082-65			
Open Int.	77,272				
Total daily turnover	18,940				

COPPER, grade A (5 per tonne)

	Sett	Day's	High	Low	Open
Close	1681-2.5	1711-2			
Previous	1630-31	1660-31			
High/Low	1641-32	1722/1670			
AM Official	1641-32	1722/1670			
Kerb close	148,818				
Open Int.	34,948				
Total daily turnover	148,818				

LME AM Official 5/5 rate, 1/5000

	Sett	Day's	High	Low	Open
Close	1681-2.5	1711-2			
Previous	1630-31	1660-31			
High/Low	1641-32	1722/1670			
AM Official	1641-32	1722/1670			
Kerb close	148,818				
Open Int.	34,948				
Total daily turnover	148,818				

LME Closing 5/5 rate, 1/5000

	Sett	Day's	High	Low	Open
Close	1681-2.5	1711-2			
Previous	1630-31	1660-31			
High/Low	1641-32	1722/1670			
AM Official	1641-32	1722/1670			
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Total daily turnover	148,818				

LME Closing 5/5 rate, 1/5000

	Sett	Day's	High	Low	Open
Close	1681-2.5	1711-2			
Previous	16				

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LONDON STOCK EXCHANGE

Shares rally but global market concerns linger

MARKET REPORT
By Steve Thompson,
UK Stock Market Editor

Wall Street's stunning recovery on Monday, and sweeping gains across Asian markets, helped London's equity market stage a much-needed, if rather unconvincing, rally.

There was also limited assistance for UK stocks from some reassuring inflation data and some comfort for the recently beleaguered retail sector after an upbeat survey by the British Retailing Consortium.

The latter said high street sales in December were up 4.8 per cent

on the previous year, compared with a 1.1 per cent gain in November and 5 per cent in October.

Economic news from the US yesterday, which showed inflation up 0.1 per cent in line with market forecasts and posed no problems for Wall Street, which moved up more than 50 points not long after the opening.

But even after the good news, the FTSE 100 could still only muster a closing gain of 15.1 at 5,083.9, well below the day's best of 5,110.2, recorded shortly before the start of trading on Wall Street.

There were also gains across the second-liners and SmallCaps,

with the FTSE 250 climbing 16.9 to 4,816.5, well below its session high of 4,822.2. The FTSE SmallCap finished 10.9 higher at 2,340.1, only a fraction below the day's high.

Turnover in the market held up well, and was largely attributed to a big bought deal in GUS 'A' shares, executed by two of the market's largest brokers, Cazenove and Morgan Stanley.

The trade, which involved the placing of a 3.7 per cent stake in the retailer, accounted for around 10 per cent of overall market activity. At the 6pm cut-off point turnover in equities reached 864.1m shares.

"I don't think a rise of 13 points represents much of a return of confidence in the market, especially after a fall of 170 points in two sessions," was the gloomy comment from a senior dealer at one of the big European securities houses.

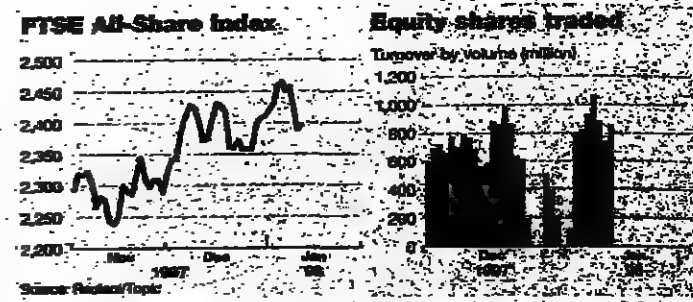
The market's good start to the day came after the Dow Jones Industrial Average's remarkable turnaround overnight, which saw it transform a 137-point fall early in the session into a 66-point closing gain.

That performance heralded a general surge in most of the Asian stock markets that have come under increasing pressure over the past few days.

The Asian advance was spearheaded by Hong Kong, up 7 per cent, Jakarta, 9 per cent higher, Singapore, up almost 8 per cent, and Tokyo and Seoul which were both up in excess of one per cent.

As well as the GUS placing, the retail sector enjoyed another session of keen interest as the spate of Christmas/new year trading updates continued.

The news was mixed, with Kingfisher's disappointing results at the top end of the FTSE 100 performance league on the back of a strong performance by its B & Q business, but Boots left languishing at the other end of the table after its update received the thumbs down in the market.



Indices and ratios

FTSE 100	5083.9	+15.1	FT 30	5282.8	-21.0
FTSE 250	4816.5	+16.9	FTSE Non-Fin p/e	20.07	-20.04
FTSE 350	2452.3	+7.8	FTSE 100 P/E	5124.0	+42.0
FTSE All-Share	2396.94	+7.82	10 yr Gilt yield	6.08	+0.04
FTSE All-Share yield	3.24	3.25	Long gilts/yield ratio	1.90	+0.07

Best performing sectors

1 Oil Integrated	+1.9
2 Resources	+1.4
3 Banks Retail	+1.2
4 Investment Tech	+1.0
5 Distributors	+0.8

Worst performing sectors

1 Building & Mats	-1.8
2 Media	-1.4
3 Extractive Inds	-1.2
4 Consumer & Equip	-1.2
5 Breweries, Pubs & Rest	-0.7

Energy bid talk returns

Takeover talk was rife around the electricity sector with Energy Group rising 4 to 680p on strong speculation of an imminent return of Pacificorp to the scene.

The US utility had a 680p share at Energy in June but was referred to the Monopolies and Mergers Commission.

At the time the 23.65bn offer for the former Hanson unit cost Pacificorp \$63m for currency losses and there was a story yesterday that the Oregon-based electricity group had just taken out a currency hedge.

Sources close to the company denied the speculation but analysts said a hedge was unnecessary as the dollar was strengthening against sterling rather than weakening as it did last summer, and the market anticipated an offer of between 720p and 740p a share.

Sector specialists still prefer Southern Electric as a takeover candidate but Southern's share price slid 112 to 528p after the company announced one of the directors had been selling shares. Director share selling also subdued Scottish Power by 10 to 523p.

The spotlight was firmly fixed on the retail sector as several leading brokers executed a large trade and specialists reflected on trading

updates from two of the big stocks in the sector.

A large block trade was carried out in Great Universal Stores by Cazenove and Morgan Stanley. The brokers bought 36.7m shares (around 3.7 per cent of the company's share capital) from the Wolfson Foundation at 712.5p.

The stock represented around half of the Foundation's holding in GUS. The foundation said Cazenove Fund Management "had advised the trustees that it would be appropriate to diversify the investment portfolio in line with the Charity Commissioners' recommended guidelines".

The securities houses placed the stock with a range of institutions at 719p. GUS shares hit a day's low of 723p (a fall of 31) as the deal was carried out but they recovered to end the session 22 off at 731p. Turnover of 71m made it by far the most heavily traded stock of the day, the total being three and a half times that of the next stock in the league table.

Kingfisher jumps

Trading updates from Kingfisher and Boots were the other strong feature in the sector. The former appreciated 27 to 912p as analysts upgraded current-year profit estimates after the group posted better-than-anticipated Christmas trading data.

In contrast, there was no hiding place for Boots. The shares tumbled 58 to 847p as the market registered its disappointment at the compa-

ny's trading update. BZW was among brokers that downgraded current-year profit expectations, reducing its figure by \$20m to \$535m. Analyst Tony Shiret believes that there is "further modest downside" in the stock.

GEC shed 8 to 391p in brisk trade of 22m, making it one of the busiest stocks in the market. The company said it had bought 8.5m shares at 392p and 1m at 390p.

Traders estimate it has now bought about 40.5m at a cost of about £158m, and so is about halfway through the buyback programme.

British Steel gained 1 1/2 to 132p. Positive sentiment in the stock was helped by a report from the UN that world steel output rose almost 7 per cent in 1997, and by almost 4 per cent in the UK.

British Aerospace was off

39 to £16.95 as a story went the rounds that Garuda, the Indonesian airline, had not met its last two payments on Airbus aircraft. However, any liability is seen as likely to rest with the credit guarantee department of the French government.

The decline of 4 1/2 to 206p in LucasVarity was attributed to a story that its strong position in diesel fuel injection was threatened by an engine developed by Siemens. However, the tale was not seen as highly likely.

Pemberstone, the fledgling financial and property group, gained 3 1/2 to 59p after a positive trading update on Monday and a property acquisition announced yesterday.

Meggitt, the SmallCap aerospace engineer, gained 5 to 170p after announcing it had been selected by Boeing to supply liquid crystal

instruments. Barnaby Wiener at Merrill Lynch, who recently upgraded his forecasts for earnings per share at the company by 6 per cent for this year and 8 per cent for 1998, said: "This order won't have an impact on profits until 1999 but in the long term it is a very significant order for Meggitt."

Dea Mann's Electrical achieved one of the better advances outside the FTSE 350; the shares rose 17 to 122 1/2p after the electrical goods distributor unveiled a 41 per cent profit rise.

Deltron Electronics gained 12 1/2 to 140p after a trading statement that focused on a high level of orders and improving margins.

Screen slips

Screen, the electronic security group that floated at 3p on AIM in March, lost 1/2 to 3p after warning of a trading loss of \$450,000 and an exceptional charge of \$500,000 for the year to December. Last month the shares fell from 4 1/2p to 3 1/2p after the company's initial warning of a loss for 1997.

Cannell Laird chalked up further gains after strong results on Monday, and rose 24 to 212 1/2p.

Abbey National led the rally in the banking sector after speculation returned of a bid from HSBC or a merger with NatWest. The shares settled 53 higher at £11.12.

Hard-hat Standard Chartered recovered 12 to 682p after a recovery in Asian markets.

A firmer tone to crude oil prices and bottom-of-the-market recommendations from a couple of brokers helped BP garner 20 to 792 1/2p.

Lehman Brothers has reinforced an "outperform" rating for the stock after adding BP to its European Recommended Portfolio. Also, Goldman Sachs named

BP in its list of European stocks favoured for their expected performance in 1998.

Billion, the mining group, fell 8 to 138p, on further reaction to the company's exposure to the economic crisis in Indonesia.

News of a late boost for December sales from the British Retail Consortium saw Marks and Spencer gain 8 to 639p.

Reports suggesting the team at ABN Amro Hoare Govett prefers Whitbread to Bass saw shares in the latter decline 16 to 91p. The former eased a penny to 876p.

Fears of a poor trading statement at Argos on Friday overhung the stock. The shares fell 7 to 543p.

FTSE 100 INDEX FUTURES (LFFB) 250 per full index point

	Open	Settle	Change	High	Low	Est. Vol	Open Int
Mar	5120.0	5111.0	-47.0	5144.0	5101.0	8542	63328
Jun	5150.0	5150.0	-48.0	5185.0	5150.0	16	25
Mar	4900.0	+18.0					

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	Open	Settle	Change	High	Low	Est. Vol	Open Int
Mar	2396.94	2396.94	+7.82	2402.0	2390.0	100	100
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FTSE 350 INDEX FUTURES (LFFB) 510 per full index point

	Open	Settle	Change	High	Low	Est. Vol	Open Int
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+/-	High	Low	Yld	P/E	+/-	High	Low	Yld	P/E	+/-	High	Low	Yld	P/E

10	-	3.50	1.90	5.7	9.5	DurDRg	8.40	+1.07	*40.25	6.95	-	17.8
35	+80	17.40	5.30	2.8	6.0	Ergo	4.90	+15	9.30	4.30	22.4	-
02	+04	2.50	0.55	4.8	6.4	Esprv0	3.84	+19	7.20	3.01	-	-

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Company	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	29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NAME	AGE	SEX	REL.	DATE	TIME	PLACE	REMARKS
John Doe	25	M	H	1912	10:30	St. Paul	Arrived
John Doe	25	M	H	1912	11:00	St. Paul	Departed
John Doe	25	M	H	1912	11:30	St. Paul	Arrived
John Doe	25	M	H	1912	12:00	St. Paul	Departed
John Doe	25	M	H	1912	12:30	St. Paul	Arrived
John Doe	25	M	H	1912	13:00	St. Paul	Departed
John Doe	25	M	H	1912	13:30	St. Paul	Arrived
John Doe	25	M	H	1912	14:00	St. Paul	Departed
John Doe	25	M	H	1912	14:30	St. Paul	Arrived
John Doe	25	M	H	1912	15:00	St. Paul	Departed
John Doe	25	M	H	1912	15:30	St. Paul	Arrived
John Doe	25	M	H	1912	16:00	St. Paul	Departed
John Doe	25	M	H	1912	16:30	St. Paul	Arrived
John Doe	25	M	H	1912	17:00	St. Paul	Departed
John Doe	25	M	H	1912	17:30	St. Paul	Arrived
John Doe	25	M	H	1912	18:00	St. Paul	Departed
John Doe	25	M	H	1912	18:30	St. Paul	Arrived
John Doe	25	M	H	1912	19:00	St. Paul	Departed
John Doe	25	M	H	1912	19:30	St. Paul	Arrived
John Doe	25	M	H	1912	20:00	St. Paul	Departed
John Doe	25	M	H	1912	20:30	St. Paul	Arrived
John Doe	25	M	H	1912	21:00	St. Paul	Departed
John Doe	25	M	H	1912	21:30	St. Paul	Arrived
John Doe	25	M	H	1912	22:00	St. Paul	Departed
John Doe	25	M	H	1912	22:30	St. Paul	Arrived
John Doe	25	M	H	1912	23:00	St. Paul	Departed
John Doe	25	M	H	1912	23:30	St. Paul	Arrived
John Doe	25	M	H	1912	24:00	St. Paul	Departed
John Doe	25	M	H	1912	24:30	St. Paul	Arrived
John Doe	25	M	H	1912	25:00	St. Paul	Departed
John Doe	25	M	H	1912	25:30	St. Paul	Arrived
John Doe	25	M	H	1912	26:00	St. Paul	Departed
John Doe	25	M	H	1912	26:30	St. Paul	Arrived
John Doe	25	M	H	1912	27:00	St. Paul	Departed
John Doe	25	M	H	1912	27:30	St. Paul	Arrived
John Doe	25	M	H	1912	28:00	St. Paul	Departed
John Doe	25	M	H	1912	28:30	St. Paul	Arrived
John Doe	25	M	H	1912	29:00	St. Paul	Departed
John Doe	25	M	H	1912	29:30	St. Paul	Arrived
John Doe	25	M	H	1912	30:00	St. Paul	Departed
John Doe	25	M	H	1912	30:30	St. Paul	Arrived
John Doe	25	M	H	1912	31:00	St. Paul	Departed
John Doe	25	M	H	1912	31:30	St. Paul	Arrived
John Doe	25	M	H	1912	32:00	St. Paul	Departed
John Doe	25	M	H	1912	32:30	St. Paul	Arrived
John Doe	25	M	H	1912	33:00	St. Paul	Departed
John Doe	25	M	H	1912	33:30	St. Paul	Arrived
John Doe	25	M	H	1912	34:00	St. Paul	Departed
John Doe	25	M	H	1912	34:30	St. Paul	Arrived
John Doe	25	M	H	1912	35:00	St. Paul	Departed
John Doe	25	M	H	1912	35:30	St. Paul	Arrived
John Doe	25	M	H	1912	36:00	St. Paul	Departed
John Doe	25	M	H	1912	36:30	St. Paul	Arrived
John Doe	25	M	H	1912	37:00	St. Paul	Departed
John Doe	25	M	H	1912	37:30	St. Paul	Arrived

Buy Japan

DON JONES
7,100

DOW JONES

Date	Dow Jones
Jan 1998	8,050
Feb 1998	8,050
Mar 1998	8,050
Apr 1998	8,050
May 1998	8,050
Jun 1998	8,050
Jul 1998	8,050
Aug 1998	8,050
Sep 1998	8,050
Oct 1998	8,050
Nov 1998	8,050
Dec 1998	8,050
Jan 1999	8,000

FTSE Eurotop 300

Date	FTSE Eurotop 300
Jan 1998	1,025
Feb 1998	1,025
Mar 1998	1,025
Apr 1998	1,025
May 1998	1,025
Jun 1998	1,025
Jul 1998	1,025
Aug 1998	1,025
Sep 1998	1,025
Oct 1998	1,025
Nov 1998	1,025
Dec 1998	1,025
Jan 1999	1,000

	Jan 12	Jan 12	Jan 9	1997-98 High	Low	Score completion Low	High
SEC 40	2022.63	2022.54	2019.81	2001.80	2256.57	2084.01	954
PARIS TRADING ACTIVITY							
				Volume : 373,416.5			
ACTIVE STOCKS				■ BIGGEST MOVERS			
Unsettled	Stocks	Close	Day's	Unsettled	Close	Day's	Day's
	traded	price	change			change	change
US	2,257,759	237.1	+2.5	Al Capital	180	+82	+33
US	2,031,292	331.8	+1	Becton (P)	181.5	+63.5	+10
US	850,085	294	+11	Al Pacino	198.5	+17	+9.5
US	504,785	423.4		Unsettled	2625	+235	+6
US	500,979	62.6		DeWitt			
US	474,417	71.65	+1.55	Sage	130.6	+29.4	+16
US	785,788	582	+5	Sale (A)	200	-34.5	-14
US	711,357	514	+22.1	Unsettled	80	-7.85	-11
US	690,181	326	+11	Al Pacino	48.5	-4.5	-1.1
US	684.04	65.7					
US	684.04	65.7					
UK							
	Jan 12	Jan 12	Jan 9	1997-98 High	Low	Score completion Low	High
FTSE 100	5009.3	5008.8	5126.3	5308.6	4055.6	684.4	590.6
LONDON TRADING ACTIVITY							
				Volume : 804,448,000			
ACTIVE STOCKS				■ BIGGEST MOVERS			
Unsettled	Stocks	Close	Day's	Unsettled	Close	Day's	Day's
	traded	price	change			change	change
US	73,141	731	-22	Deutsche (B)	122.5	+7	+16
US	22,164,018	140.5	-8	Al Software	80	+11	+16
US	22,164,018	140.5	-8	Highway (H)	11.6	+1.6	+14
US	10,444,700	10.1	-1	Sale (A)	42	+5	+13.2
US	15,409,840	8	+0.1	DeWitt			
US	14,525,700	801.4		Sage	2	-4	-22
US	10,444,700	10.1	-1	Unsettled	39	-13	-17
US	5,409,133	400	-9	Survey (D)	29.5	+1	+14
US	5,409,133	400	-9	Unsettled	29.5	+1	+14
US	1,180,425	400	-9	Feedback	29.5	+1	+14
US	8,055,430	400	-9				

1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.

Price	Change	High
5.0	+38.0	2922.0
4.0	+38.0	2922.0
3.0	+21.5	4236.0
5.5	+20.0	4258.5

100

[illegible]**NASDAQ NATIONAL MARKET**[illegible][illegible]

Recovery may prove a false dawn

WORLD OVERVIEW

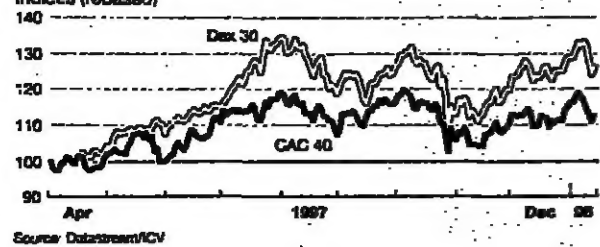
A measure of equanimity returned to equity markets yesterday as investors decided Monday's Peregrine-inspired crashes, particularly in Asia, were overdone, writes Michael Morgan.

Wall Street also played a supportive role as its overnight rally brought back a measure of confidence after the 4 per cent tumble seen during the final two trading sessions of last week.

In Asia, Monday's big losers were among yesterday's winners. Hong Kong and Singapore both recouped more than 7 per cent. Jakarta did even better with a 9

France-German equities

Indices (rebased)



per cent rebound as comments by visiting IMF officials and Lawrence Summers, the US deputy treasury secretary, raised hopes that the Indonesian government would imple-

ment IMF reforms and, perhaps, additional measures to shore up the economy. In Europe, Frankfurt made an enthusiastic start to the day but was subsequently unable to maintain the pace.

Reports that several of the leading German banks had rescheduled loans to Asian countries were seen as positive by the market. Paris did rather better as the recovery seen in Asia and on Wall Street unlocked the door for the return of foreign investors, conspicuous by their absence recently.

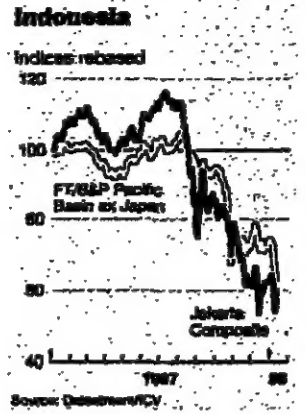
However, in spite of the better tone, many analysts remained cautious, warning that the day's developments might prove no more than a false dawn. Strategists at an investment conference in Germany were even more downbeat. They warned investors to steer clear of Asian markets for the time

being. Instead they recommended a substantial weighting in Europe, but only with the caveat that this was not the right time to enter new market positions.

Meanwhile, a new survey suggests that fund managers were already adopting an increasingly negative view of emerging markets during the final quarter of last year. The survey for Bursou-Marsteller, the communications consultancy, found that only half of fund managers were positive towards global emerging markets, compared with 80 per cent in the third quarter, while 35 per cent were negative, up from 20 per cent.

Jakarta rises 9% on IMF hopes

Shares rose strongly in Jakarta as investors decided the government was likely to stand by its commitment to implement IMF reforms and might also implement additional measures to shore up the economy. The composite index rose 31.9 or 9.1 per cent to 382.14, encouraged by positive statements from senior IMF officials who have been



in talks with the government over the past two days.

Since the close on Friday the index has now risen almost 13 per cent on improving investor sentiment. Last week, it lost 17 per cent over concerns about the reform process and political instability.

Investors derived further encouragement from the relative stability of the rupiah in the currency markets.

Some analysts said the weak sentiment has also been driven by worries over the government's handling of the economy.

They add that a sharp fall in Pakistan's international trade deficit in November does not necessarily reflect an improvement in the economy's outlook.

The deficit fell from \$31m in October to \$7m, down from \$300m during the same month (November) a year before.

Shares rose across the board, but the biggest gains were seen in the largest, most liquid stocks. Telkom, the telecoms utility, gained Rp450, or 16.2 per cent, to Rp3,225.

EMERGING MARKET FOCUS

Pakistan slowed by internal strife

Pakistan's share prices rose almost 2 per cent yesterday, halting a week-long trend of falls. The KSE-100 index closed at 1581.98, up 29.73 on the day.

However, the index was still more than 200 points, or roughly 12 per cent, below where it stood when trading began this month.

Economists attributed yesterday's recovery mainly to short-covering. They said the underlying trend would remain weak, driven by woe over Asia, Pakistan's weak economic outlook, and concerns over the country's internal security conditions.

Before yesterday's recovery, share prices fell badly over two consecutive days, mainly triggered by far eastern volatility. Pakistani analysts say large-scale devaluation across Asia would eventually force Pakistan to follow with a devaluation of its rupee, in order to make its exports more competitive.

The prospect of a devaluation has further subdued the market's short-term outlook as investors wait for the exchange rate change to take effect before converting their foreign currency holdings in to local currency.

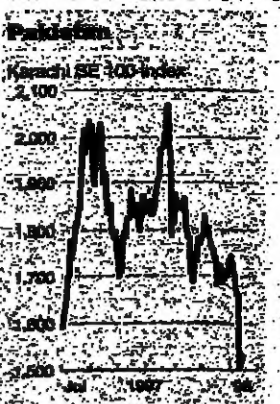
Pakistan's liberal foreign exchange laws allow locals to deposit foreign exchange at bank accounts across the country without any restrictions. It is therefore convenient for market investors to swap local currency for foreign exchange.

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However, the improvement came largely due to a sharp fall in imports, which reflected weak demand from industry.

Many analysts are also anxious about the government's ability to turn around the economic outlook through reforms in a number of areas, especially in tax administration and agriculture.

The government is under pressure to improve its performance on tax collections during the second half to meet the target of reducing the budget deficit to 5 per cent of GDP - a cornerstone of an IMF loan programme.

The agriculture sector, which contributes almost a quarter of annual GDP output, has also been hit badly because of the failure of the cotton crop and losses in the rice harvest.

Investors are equally perturbed over the worsening internal security environment, which this week saw the killing of 23 followers of the Shia Muslim sect in a massacre believed to have been carried out by members of a Sunni group.

Market analysts say continuing violence has added to anxieties.

Corporate growth is bound to suffer if security conditions worsen and industrial or business growth becomes subject to growing fears.

Farhan Bokhari

US equities continue to move higher

AMERICAS

US stocks extended Monday's rally in midsession trading, continuing their recovery after last week's deep sell-off, writes John Labadie in New York.

Investors returned to many recently battered sectors, including computer-related companies and financials, sending all the market's main indices higher. By 12.30 the Dow Jones Industrial Average had climbed 39.86 at 7,857.04. The broader Standard & Poor's 500 index gained 7.33 to 948.54.

"The tech sector is far and away leading the pack here, and unlike yesterday we have some broadening out," said Bill Meehan, chief market analyst at Cantor Fitzgerald in Connecticut.

As technology stocks rose, the Nasdaq composite index surged 23.34 or 1.6 per cent to 1,530.92. Small company shares also joined in, as the Russell 2,000 index rose more than 1 per cent.

Semiconductor chip makers surged in anticipation of Intel's quarterly report, due later in the day. Micron Technology leapt nearly 10 per cent or \$2 1/2 to \$31 1/2. Motorola, which reported slightly lower than expected earnings late on Monday, rose 5 1/2 to \$53 1/2.

Among the Dow stocks, Travelers Group surged 3 1/2 or more than 5 per cent to \$49 1/2 and AT & T rose 3 1/2 to \$64 1/2.

As stock markets around the world recovered yesterday, US Treasury bond prices eased, especially among shorter-term issues.

By early afternoon the benchmark long bond had fallen 1/8 at 105 1/2, sending the yield higher at 5.714 per cent.

Shares of Gillette were down 3/4 to \$100 1/4 on a report that Kohlberg Kravis Roberts was considering a sale of shares.

TORONTO was firm at midsession, playing catch-up after New York's late rally on Monday. The TSE-300 composite index rose 70.44 or 1.1 per cent to 6,310.40 in volume of more than 34m shares.

The gold and precious minerals sector traded 1.9 per cent higher in morning business while the heavily weighted financial services sector also boosted the market, gaining almost 1.4 per cent.

Diamondworks picked up 10 cents at C\$1.40 as the company said that it hoped to more than double its total production of alluvial diamonds in Angola by the end of the year.

Banks, which were among the heavier casualties, were active amid talk of some institutions teeing up plans for a rescheduling of Asian lending. Deutsche Bank added DM1.20 at DM31.20.

Software leader SAP rose DM4.70 to DM57.20 after Monday's announcement of upbeat expansion plans.

Cyclical came in for most of the day's selling. Preussag fell DM7.20 to DM537.80, Linde DM8.90 to DM1,066 and MAN DM1.15 to DM505.15. Deutsche Telekom was also weak, slipping DM1.10 at DM31.20.

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Financials lead strong rally in Amsterdam

EUROPE

Dutch equities were among the strongest in Europe yesterday. AMSTERDAM regained virtually all of Monday's losses in brisk trade, closing just short of its session-high, with the AEX index up 19.59 or 2.2 per cent at 911.54.

The dollar reasserted itself in the foreign exchanges and volume moved up a gear, partly on the improved tone worldwide but largely as a result of follow-through business from the previous day when trading was brought to an early halt by technical problems.

Financials were in the van of the rally with Aegon jumping Ff1.90 or 8.7 per cent to Ff1,934.40 and ABN AMRO adding 70 cents at Ff139.40 in 6.8m shares traded. Internationals were also in demand, in line with the better trend on Wall Street. Philips rose Ff1.20 to Ff116.20.

Among publishers, there was said to be switching out of Elsevier into VNU, which jumped Ff1.80 or 6.9 per cent to Ff55.40.

FRANKFURT closed significantly short of its best levels, with the Xetra DAX ending a bare 16.06 ahead at 4,150.01 at the close of electronic trading. The best of the day was 4,209.48.

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PARIS crept back above the 2,900-point level. Volume was dull by recent standards, but the CAC 40 index closed 40.39 higher at 2,902.93 after touching a session-best of 2,914.60.

Motor-related stocks threw up some interesting performances with Michelin rebounding ahead but Valeo, which rose against the trend on Monday, sliding lower with equal velocity.

Michelin was caught in talk of a new plant following a French press report that suggested both additional capacity and new tyre technology. The shares added Ffr16 at Ffr299.80. Valeo came off Ffr19 at Ffr401.

ZURICH rebounded although many investors remained cautious and the SMI index recovered 107.2 or 1.8 per cent to 6,189.3.

Insurers, hard hit on Monday, were among the best performers. Zurich Group climbed SF93 to SF963 as one broker put out a price target of SF950 within 12 months. Swiss Re rose SF72 to SF72.767.

Asia-resistant stocks, such as the pharmaceuticals, were also in demand. Roche certificates rose SF170 to SF174.120 while Novartis added SF50 to SF50.360.

MILAN ended off its session-highs with the Mibtel index closing 326 better at 17,856, having touched 18,102 earlier in the day.

Telecom Italia rose L344 to L12,435, helped by the appointment of Gian Mario Rossignolo as chairman. Local broker Euromobiliare said the stock was catching up after having lagged behind the market and could reach L14,000 in the short term.

Telecom Italia Mobile rose L49 to L4,291, helped by a Morgan Stanley upgrade. Olivetti gained L97 to L1,590 on news that it will launch a long-awaited capital increase on Monday.

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MADRID saw investors buying domestic earners and cyclical, the latter recovering after Asian-related falls on Monday.

Steel stocks gained sharply, with Acerria gaining Ptas130 or 8 per cent to Ptas1,765. Other metals stocks also rebounded, with Acerinox up Ptas850 to Ptas2,500 and Asturiana de Zinc advancing Ptas50 to Ptas2,080.

Overall, the general index gained 8.73 to 653.87.

HELSINKI gained 2 per cent, helped by a firm performance from technology heavyweight Nokia, which gained Fmk9.90 to Fmk378, following well received fourth quarter earnings from US rival Motorola on Monday.

This eased fears that Asia's crisis could hit mobile phone sales. The general index ended 65.69 better at 3,286.13.

Eastern European markets mainly rebounded after Monday's losses. MOSCOW gained 7.2 per cent while BUDAPEST picked up 3.2 per cent.

BUCHAREST bucked the trend on political worries, with the BET index losing 3.8 per cent to 714.54.

Written and edited by Michael Morgan, Jeffrey Brown, Jonathan Ford and Peter Hall.

Mexico falls off highs

MEXICO CITY opened brightly but then came off its highs, tracking Wall Street. By midsession, the IPC index was 23.24 higher at 4,710.13, having been as much as 66.35 higher.

Concerns about the US fourth-quarter earnings season, now under way, kept eyes trained on New York, traders said. Asia's crisis is expected to have an impact on US companies.

SAO PAULO gained almost 3 per cent in morning trade, buoyed by recoveries in Asia and a positive start on Wall Street.

At the midway point the Bovespa index was 271 better at 9,498. Telecoms utility Telebras gained R\$3.60 to R\$19.60.

Buenos Aires rose in line with its neighbours. At midsession, the Merval index had risen 21.51 to 601.32.

S Africa golds climb 3.2%

Johannesburg went along with the global rebound although it failed to hold on to the day's best levels. Nonetheless, the overall index finished 95.0 or 1.7 per cent higher at 5,691.6 while industrials rose 142.4 or 2.1 per cent at 8,857.5. Golds did even better with a

rise of 22.5 or 3.2 per cent at 719.7.

Gencor lost 4.2 per cent at R6.90 as investors switched to futures in an arbitrage trade. Gold Fields firmed 0.7 per cent to R68.50 as it and Gencor said their shareholders had approved their merger plan.

Hong Kong bounces back 7%

ASIA PACIFIC

HONG KONG bounced back after Monday's sell-off on the view that the market's reaction to the Peregrine crisis had been overdone. The Hang Seng index wiped out much of Monday's hefty losses, adding 568.94 or 7.4 per cent to end at 8,730.00.

Softer local interbank rates and Wall Street's overnight gains lent support, as did the more positive performance elsewhere in the region. Even the government's first 1998 land auction, which failed to live up to expectations, failed to dent the enthusiasm.

Index heavyweight HSBC Holdings was in the forefront, rising HK\$9 to HK\$167.50 in spite of news that Moody's, the US credit ratings agency, might cut the bank's short-term ratings.

CLP Holdings added HK\$4.40 to HK\$39.20 after Moody's said it may cut the company's Prime-1 short-term foreign currency rating.

Among the most heavily traded issues, Hong Kong Telecom gained HK\$1.80 to HK\$14.45 and Cheung Kong

closed HK\$2.50 higher at HK\$36.10. Sun Hung Kai Properties firmed HK\$3.10 to HK\$36.20.

TOKYO regained some lost ground, although trading stayed nervous. The Nikkei 225 average gained 91.50 to 14,765.94 after moving between 14,546.25 and 14,900.90, writes Michiko Nakamoto in Tokyo.

Advances outpaced declines by 586 to 486 with 161 issues remaining flat. Turnover improved to about 400m shares compared with 318.43m on Monday. The Topix index, which covers all first section issues, inched up 1.01 to 1,121.62.

Attention was drawn to blue-chip issues which tend to be favoured by the more conservative public fund managers.

TDK, which makes storage equipment like audio tapes and floppy discs, was up Y100 to Y9,000 while Fanuc, maker of factory robots, climbed Y100 to Y4,700.

Nikon, maker of cameras and semiconductor manufacturing equipment, rose Y20 to Y1,300.

Among other blue-chip companies, Bridgestone rose Y90 to Y2,970 and Fuji Photo Film Y100 to Y5,100.

There was a widespread belief among traders that yesterday's gains could prove short-lived. The Nikkei 225 is still expected to test its recent low point of 14,465.41. In Osaka, the better sentiment in Tokyo failed

to materialise. The OSE average declined 18.29 to 14,462.48 - the seventh fall in the past seven trading days - amid directionless trading. Volume was sluggish at 21.8m shares.

SINGAPORE rallied strongly after a six-day decline of more than 30 per cent. Property stocks led the upturn with the sector gaining 12 per cent. The Straits Times index ended up 23.05 or 7.7 per cent at 1,756.52.

Along with regional currencies generally, the Singapore dollar bounced in the foreign exchanges and sparked steady buying of equities.

Bank mergers were a strong rumour following the news that Tat Lee and Koppel were to link Overseas Union rose 34 cents to S\$3.98 and OCBC gained 80 cents to S\$8.05.

KUALA LUMPUR shared in the recovery for Asian markets but volume stayed weak. The ringgit rallied against the dollar and the composite index closed up 26.35 or 6.5 per cent at 503.61.

Dealers said buyers were thin on the ground with a technical rebound supplying the main driving force.

Any doubts about selection?

As all canny travel managers know, sometimes the easy route isn't the best one. Selecting a big name to keep things good and tight sounds like a simple and straight forward choice, doesn't it? But what happens when they fail to live up to their promise? When they just don't seem to understand exactly what you need? Your decision can quickly land you in some trouble.

Portman are No 4. We're different. And we're good. This means that today more and more companies are putting our name first on the sheet when it comes to choosing an effective travel management service.

We enjoy being at the centre of things when controlling our clients' travel spend. As the UK's largest independent, we are used to having a strong influence with all the major travel carriers. And our distribution is rightly praised for its nationwide network of offices and global strength from over

4,000 locations worldwide. Most importantly, we possess the attitude and approach that ensures we score where others don't.

How many times have so-called 'big signings' failed to perform? Exactly. Perhaps it's time to select the only player you can consistently take on the rest - and beat them.

Pick the right team. Speak to Portman. Call Lesley or Brian on 0800 731 1627. E-mail: icallins@portmantravel.co.uk or blawie@portmantravel.co.uk

PORTMAN

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